

# I. SCHOOL INFORMATION AND COVER PAGE

Created Thursday, June 27, 2013

Updated Thursday, August 01, 2013

## Page 1

### 1. SCHOOL NAME

(Select School name from dropdown menu; BEDS # appears first)

010100860829 BRIGHTER CHOICE CS-BOYS

### 2. CHARTER AUTHORIZER

Regents-Authorized Charter School

### 3. DISTRICT / CSD OF LOCATION

Albany

### 4. SCHOOL INFORMATION

PRIMARY ADDRESS	PHONE NUMBER	FAX NUMBER	EMAIL ADDRESS
116 North Lake Avenue Albany, NY 12206	518-694-8200	518-694-8201	kmclean@brighterchoice.org

### 4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Contact Name	Andrew Grebe
4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Title	Business Manager
4a. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES   Emergency Phone Number (###-###-####)	(No response)

### 5. SCHOOL WEB ADDRESS (URL)

<http://www.brighterchoice.org/boys/>

### 6. DATE OF INITIAL CHARTER

2001-01-01 00:00:00

### 7. DATE FIRST OPENED FOR INSTRUCTION

2002-09-01 00:00:00

### 8. TOTAL NUMBER OF STUDENTS ENROLLED IN 2012-13 (as reported on BEDS Day)

(as reported on BEDS Day)

9. GRADES SERVED IN SCHOOL YEAR 2012-13

Check all that apply

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• K

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• 1

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• 2

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• 3

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• 4

10. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

Yes/No	Name of CMO/EMO
No	

### 11. FACILITIES

Will the School maintain or operate multiple sites?

No, just one site.

### 12. SCHOOL SITES

Please list the sites where the school will operate in 2013-14.

	Physical Address	Phone Number	District/CSD	Grades Served at Site	School at Full Capacity at Site	Facilities Agreement
Site 1 (same as primary site)	116 North Lake Ave Albany, NY 12206	518-694-8200	ALBANY CITY SD	K-4	Yes	Rent/Lease
Site 2						
Site 3						

12a. Please provide the contact information for Site 1 (same as the primary site).

	Name	Work Phone	Alternate Phone	Email Address
School Leader	Karen McLean	[REDACTED]		[REDACTED]
Operational Leader	Andrew Grebe	[REDACTED]		[REDACTED]
Compliance Contact				
Complaint Contact				

13. Are the School sites co-located?

No

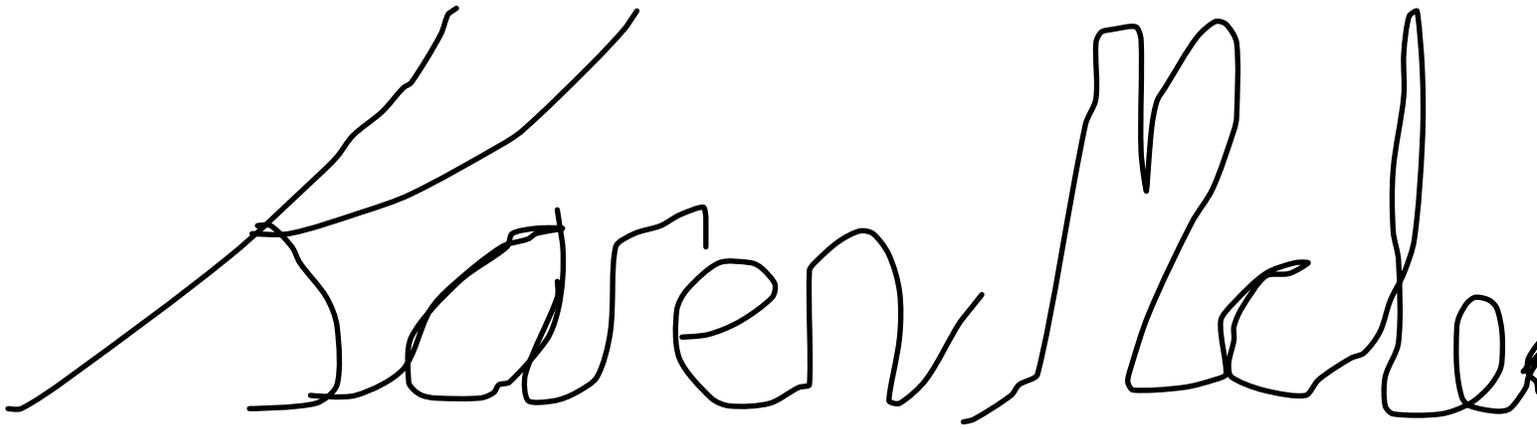
14. Were there any revisions to the school's charter during the 2012-2013 school year? (Please include both those that required authorizer approval and those that did not require authorizer approval).

No

16. Our signatures below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and use the mouse on your PC or the stylus on your mobile device to sign your name).

• Yes

Signature, Head of Charter School

A handwritten signature in black ink that reads "Karen Nelson". The signature is written in a cursive style with a large, sweeping initial 'K'.

Signature, President of the Board of Trustees

Thank you.

# Signature Page for President of Board of Trustees

Created Thursday, August 01, 2013

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Page 1

010100860829 BRIGHTER CHOICE CS-BOYS

16. My signature below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check **YES** if you agree and use the mouse on your PC or the stylus on your mobile device to sign your name).

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- Yes
- 

Signature, Board President

A handwritten signature in black ink, appearing to read "M. Christopher". The signature is written in a cursive style with a large, prominent loop at the end.

Thank you.

# Appendix A: Progress Toward Goals

Created Friday, July 26, 2013

Updated Monday, October 21, 2013

## Page 1

### 1. NEW YORK STATE REPORT CARD

Provide a direct URL or web link to the most recent New York State School Report Card for the charter school (See <https://reportcards.nysed.gov/>).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).

<https://reportcards.nysed.gov/files/2011-12/RC-2012-010100860829.pdf>

### 2. APPENDIX A: PROGRESS TOWARD CHARTER GOALS

#### 2a. ACADEMIC STUDENT PERFORMANCE GOALS

If the Progress Toward Charter Goals are based on student performance data that the school will not have access to by August 1, 2013 (e.g., the NYS Assessment results), please list goals and explain this in the "Progress Towards Attainment" column. This information can be updated for Appendix A when available but no later than November 1, 2013. Board of Regents-authorized charter schools that opened for instruction in the fall of 2012 or that were renewed in 2012-13 will be held to the same charter-specific academic goals. Board of Regents-authorized charter schools will also be held accountable to Student Performance Benchmark 1 of the Performance Framework.

#### 2012-13 Progress Toward Attainment of Academic Goals

	Academic Student Performance Goal	Measure Used to Evaluate Progress	2012-2013 Progress Toward Attainment	If Not Met, Describe Efforts to be Taken
Academic Goal 1	By the end of school year 2014-15, 75 percent of Brighter Choice's students who have been continuously enrolled at the school since kindergarten will attain a score of Level 3 or Level 4 on the New York State English Language Arts exam in each grade for which such tests are administered.	New York State English Language Arts exam	BCCS for Boys did not achieve this academic goal.  Percent at Levels 3 & 4 Grade All Students / Cohorts 3 22% / 30% 4 23% / 28% All 22% / 29%	From school to school and district to district, scores on the new third- through eighth-grade common core math and English language arts exams administered in April plummeted, just as they did across the state. The new tests were far more difficult, and based on far tougher standards and expectations of students, than tests given in previous years. Both our 3rd and 4th grade scholars could not meet the rising, common core assessment demands. We are still working towards having a

robust comprehension block at our K-1 level to allow our rising 3rd graders to meet the demands of the common core assessment and sustain their success in 4th grade. We are addressing this missed objective in two ways;

1. We are making instruction and curriculum changes at the 2nd - 4th grade level. The two key changes are (A) revising our Interim Assessments, a tool used to assess scholar's mastery of standards, to meet the rigorous demands of common core standards in regards to reading passages and how questions are asked (B) reviewing our K-4 ELA curriculum to identify areas for the implementation of the ELA modules released on Engage NY's website. This revision for K-4th would allow us to focus on building a strong reading foundation, accessing and analyzing authentic, complex texts, finding and using text evidence, engaging scholars in collaborative conversations to allow them to explain their thinking, and writing to sources.

2. We are using a new assessment program (STEP) in K-1 to drive guided reading. The program allows us to frequently assess scholars' mastery in fluency, phonics, word recognition, and comprehension. With the STEP assessment we can target exactly where every scholar is and what every scholar needs. We will be assessing scholar 5 times a year so that our data is up to date and teachers have constant data to guide their instruction.

Academic Goal 2	By the end of school year 2014-15, 75 percent of Brighter Choice's students who have been continuously enrolled at the school since kindergarten will attain a score of Level 3 or Level 4 on the New York State Mathematics exam in each grade for which such tests are administered.	New York State Mathematics exam	BCCS for Boys did not achieve this academic goal.  Percent at Levels 3 & 4 Grade All Students / Cohorts 3 32% / 43% 4 24% / 24% All 28% / 35%	Historically we have performed extremely well in 3rd and 4th Grade. In part we attribute this to outstanding instruction in both grades. However, the new tests were far more difficult, and based on far tougher standards and expectations of students, than tests given in previous years. We are
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addressing this missed objective by introducing discourse and questioning in math along with the implementation of the Engage NY math modules in both 3rd and 4th grade. Discourse and questioning focuses on two areas; (A) Higher Cognitive Demand Questions: These typically focus on sense-making by the scholars. and (B) Meta-Cognitive Questions: Meta-cognitive questions ask scholars to think about their thinking. These kinds of questions aim to get scholars to self-monitor their thinking to judge for themselves whether they understand an idea. The Math NYS Common Core Exam along with the Engage NY Math modules has also given us more clarity about what rigorous achievement of the common core standards look like. Due to this clarity, we will again be revising our interim assessment program.

Academic Goal 3	In each year of the renewal, BCCS for Boys will increase the number of students scoring proficient by 5% until an average pass rate of 80% is reached on all state assessments administered.	NYS Assessments	BCCS for Boys did not achieve this academic goal.	Please refer to the academic plans above.
Academic Goal 4	In each year of the renewal, BCCS for Boys will increase the number of students scoring advanced proficient on all state assessments administered.	NYS Assessments	BCCS for Boys did not achieve this academic goal.	Please refer to the academic plans above.
Academic Goal 5	In each year of the renewal, all students who are continuously enrolled for two consecutive years will maintain (at least) a Normal Curve Equivalent score of 50 in Reading and Math on the end of year administration of the Terra Nova Exam.	TerraNova Exams	<p>BCCS for Boys did not achieve this academic goal.</p> <p>Percent at or above NCE of 50</p> <p>Grade Reading Math</p> <p>1 47% 43%</p> <p>2 72% 93%</p> <p>3 83% 85%</p> <p>4 61% 73%</p>	In addition to the aforementioned ELA and math strategies, we have made staffing changes and added PD to improve success in grades 1 and 4.
Academic Goal 6	In each year of the renewal, the Brighter Choice Charter School for Boys will outperform the Albany City School District average by at least 10 percentage points on all New	New York State English Language Arts exam	<p>Overall, BCCS for Boys did achieve this academic goal.</p> <p>Percent at Levels 3 &amp; 4</p> <p>Grade BCCS Boys Cohort /</p>	

	York State ELA exams.		Albany CSD 3 30% / 22% 4 28% / 15% All 29% / 18%
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Academic Goal 7	In each year of the renewal, the Brighter Choice Charter School for Boys will outperform the Albany City School District average by at least 10 percentage points on all New York State Math exams.	New York State Mathematics exam	Overall, BCCS for Boys did achieve this academic goal.  Percent at Levels 3 & 4  Grade BCCS Boys Cohort / Albany CSD 3 43% / 20% 4 24% / 16% All 35% / 18%
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Academic Goal 8	Culture: By June each renewal year, 80 percent of all students will be able to adequately recite the key elements of the school's behavior code Scholar Creed.		Not Applicable
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2a1. Do have more academic goals to add?

Yes

2012-13 Progress Toward Attainment of Academic Goals

Academic Student Performance Goal	Measure Used to Evaluate Progress	2012-2013 Progress Toward Attainment	If Not Met, Describe Efforts to be Taken
Academic Goal 9	Culture: By June each renewal year, a panel of qualified outside observers will visit the school without advanced warning and will conclude that, on average, students "always" or "usually" demonstrate the key elements of the school's behavior code Scholar Creed in their daily interactions (on a scale of: always, usually, occasionally, rarely, never.)		Not Applicable

2a2. Do have more academic goals to add?

No

2b. ORGANIZATIONAL GOALS

2012-13 Progress Toward Attainment of Organizational Goals

	Organizational Goal	Measure Used to Evaluate Progress	2012-2013 Progress Toward Attainment	If Not Met, Describe Efforts to be Taken
Org Goal 1	By June each year, 80% of parents responding to a yearly parent survey will grade the school's effectiveness in holding students to high behavioral standards at the B level or higher on a scale of A to F.	Board Developed Parent Survey	BCCS for Boys achieved this objective. 98% percent of parents responding to the 2012-13 parent survey graded the school's effectiveness in holding students to high behavioral standards at a level B or higher on a scale of A to F.	
Org Goal 2	In an annual survey, 80% of parents of Brighter Choice students will rate the school at the B level or higher or higher (on a scale of A to F) in terms of the overall quality of the education received by children and the overall effectiveness of teachers.	Board Developed Parent Survey	BCCS for Boys achieved this objective. 99% of parents responding to the 2012-13 parent survey rated the school at the B level or higher in terms of overall quality of education received by children and the overall effectiveness of teachers.	
Org Goal 3	Each year, the school will demonstrate community support for the school by filling 100 percent of available seats each school year. Further, the school will maintain a waiting list during that school year equal to at least 10% of the overall number of approved seats in the school during each academic year.	Enrollment Records	BCCS for Boys achieved this objective. During the 2012-13 school year, the school was fully enrolled with a daily average enrollment of 273 students attending grades K-4 and waiting list. Target enrollment was 270.	
Org Goal 4	Each year, Brighter Choice will demonstrate it has helped foster low student turnover by documenting that 80% of students enrolled at Brighter Choice during each school year re-enrolled and were in attendance in the fall of the following school year, exclusive of those students who moved out of the City of Albany.	Enrollment Records	BCCS for Boys achieved this objective. 95% of 2012-13 students enrolled in grades K-3 re-enrolled for the 2013-14 school year.	
Org Goal 5	Each year, Brighter Choice will demonstrate the support of parents and the larger community by ensuring that average daily attendance exceeds an average of 90% over the course of school year.	Student Records	BCCS for Boys achieved this objective. The annual attendance for the 2012-13 school year was 93%.	

2b.1 Do you have more organizational goals to add?

(No response)

2012-13 Progress Toward Attainment of Organizational Goals

Organizational Goal	Measure Used to Evaluate Progress	2012-2013 Progress Toward Attainment	If Not Met, Describe Efforts to be Taken
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2c. FINANCIAL GOALS

2012-13 Progress Toward Attainment of Financial Goals

Financial Goals	Measure Used to Evaluate Progress	2012-2013 Progress Toward Attainment	If Not Met, Describe Efforts to be Taken
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Brighter Choice Charter School for Boys

***Appendix B: Total Expenditures and Administrative Expenditures per Child***  
2012-13

<b>School Expenditures Per Child</b>	
Total Expenditures per Child	<b>\$15,598</b>
Administrative Expenditures per Child	<b>\$5,722</b>



**Financial**

**School Name:**

**Date:**

**School Fiscal Contact Name:**

**School Fiscal Contact Email:**

**School Fiscal Contact Phone:**

**District of Location:**

**Authorizer:**

**Years of Operation:**

**Facility:**

**Grades Currently Served:**

**Planned Grades at Full Capacity:**

**Enrollment:**

**Max Enrollment:**

**Year of Most Recent Data**

**School Fiscal Contact Phone:**

**School Audit Firm Name:**

**School Audit Contact Name:**

**School Audit Contact Email:**

**School Audit Contact Phone:**

**Latest Audit Period (through June 30):**

**Do Not Use this Box**



## Audit Supplemental Data Request Form

*for Regents-Authorized Charter Schools*

### Brighter Choice Charter School for Boys

August 1, 2013

Andrew Grebe

Albany  
SED

Public  
K-4  
K-4  
272  
270  
2013

13

Bollam, Sheedy, Torani & Co. LLP  
Ron Guzior  
[rguzior@bstco.com](mailto:rguzior@bstco.com)  
518-459-6700

2012

Brighter Choice Charter School for Boys2012

**FILL IN GRAY CELLS**

**Brighter Choice Charter School for Boys**

**STATEMENTS OF FINANCIAL POSITION**

FOR THE YEARS ENDED JUNE 30,

	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$6,757	\$348,193
Grants and contracts receivable	18,169	1,151
Accounts receivables	820,414	304,952
Inventory	-	-
Prepaid Expenses	3,667	14,450
Contributions and other receivables	-	36,266
Other	-	-
<b>TOTAL CURRENT ASSETS</b>	<b>\$849,007</b>	<b>\$705,012</b>
<b>OTHER ASSETS</b>		
Investments	\$-	\$-
Property, Plant and Equipment, Net	6,655,105	6,823,972
Restricted Cash	942,786	901,130
<b>OTHER ASSETS</b>	<b>\$7,597,891</b>	<b>\$7,725,102</b>
<b>TOTAL ASSETS</b>	<b>\$8,446,898</b>	<b>\$8,430,114</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Accounts payable and accrued expenses	\$352,378	\$201,951
Accrued payroll and benefits	183,949	221,358
Refundable Advances	-	-
Dreferred Revenue	2,900	5,839
Current maturities of long-term debt	200,000	190,000
Short Term Debt - Bonds, Notes Payable	-	-
Other	117,814	106,641
<b>TOTAL CURRENT LIABILITIES</b>	<b>\$857,041</b>	<b>\$725,789</b>
<b>LONG-TERM DEBT, net current maturities</b>	<b>\$8,472,500</b>	<b>\$8,672,500</b>
<b>TOTAL LIABILITIES</b>	<b>\$9,329,541</b>	<b>\$9,398,289</b>
<b>NET ASSETS</b>		
Unrestricted	\$(882,643)	\$(968,175)
Temporarily restricted	-	-
<b>TOTAL NET ASSETS</b>	<b>\$(882,643)</b>	<b>\$(968,175)</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$8,446,898</b>	<b>\$8,430,114</b>

Check

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**FILL IN GRAY CELLS**

**Brighter Choice Charter School for Boys**

STATEMENTS OF ACTIVITIES  
FOR THE YEARS ENDED JUNE 30,

	2013			2012
	Unrestricted	Temporarily Restricted	Total	Total
<b>REVENUE, GAINS AND OTHER SUPPORT</b>				
State & Local Operating Revenue	\$3,824,299	\$-	\$3,824,299	\$3,845,792
Federal - Title and IDEA	169,784	-	169,784	194,250
Federal - Other	-	-	-	-
State and City Grants	18,882	-	18,882	-
Contributions and private grants	-	10,000	10,000	1,600
After school revenue	-	-	-	-
Other	51,504	-	51,504	80,909
Food Service/Child Nutrition Program	<u>238,225</u>	<u>-</u>	<u>238,225</u>	<u>195,796</u>
<b>TOTAL REVENUE, GAINS AND OTHER SUPPORT</b>	\$4,302,694	\$10,000	\$4,312,694	\$4,318,347
<b>EXPENSES</b>				
Program Services				
Regular Education	\$1,978,500	\$-	\$1,978,500	\$2,068,791
Special Education	156,302	-	156,302	183,261
Other Programs	<u>551,516</u>	<u>-</u>	<u>551,516</u>	<u>531,423</u>
Total Program Services	\$2,686,318	\$-	\$2,686,318	\$2,783,475
Supporting Services				
Management and general	\$1,556,319	\$-	\$1,556,319	\$1,561,781
Fundraising	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL OPERATING EXPENSES</b>	\$4,242,637	\$-	\$4,242,637	\$4,345,256
<b>SURPLUS / (DEFICIT) FROM SCHOOL OPERATIONS</b>	\$60,057	\$10,000	\$70,057	\$(26,909)
Contributions				
Foundations	\$-	\$-	\$-	\$-
Individuals	-	-	-	-
Corporations	-	-	-	-
Fundraising	3,584	-	3,584	4,865
Interest income	231	-	231	137
Miscellaneous income	11,660	-	11,660	16,495
Net assets released from restriction	<u>10,000</u>	<u>(10,000)</u>	<u>-</u>	<u>-</u>
<b>TOTAL SUPPORT AND OTHER REVENUE</b>	\$25,475	\$(10,000)	\$15,475	\$21,497
<b>CHANGE IN NET ASSETS</b>	\$85,532	\$-	\$85,532	\$(5,412)
NET ASSETS BEGINNING OF YEAR	\$(968,175)	\$-	\$(968,175)	\$(962,763)
PRIOR YEAR/PERIOD ADJUSTMENTS	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET ASSETS - END OF YEAR</b>	<u>\$(882,643)</u>	<u>\$-</u>	<u>\$(882,643)</u>	<u>\$(968,175)</u>

# Audited Financial Statement Checklist

Created Thursday, October 31, 2013

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## Page 1

Charter School Name:

1. Please check each item that is included in the 2012-13 Audited Financial Statement submitted for your charter school.

	Yes	No	NA
Audited Financial Statements (including report on compliance and report on internal control over financial reporting)	True	False	False
Single Audit (if applicable)	False	True	False
CSP Agreed Upon Procedures (if applicable)	True	False	False
Management Letter	True	False	False
Report on Extracurricular Student Activity Accounts (if applicable)	False	False	True
Corrective Action Plans for any Findings	True	False	False

2. Please indicated if there is a finding(s) noted in any of the following sections of your charter school's 2012-13 Audited Financial Statement.

	Yes	No
Report on Compliance	False	True
Report on Internal Control over Financial Reporting	False	True
Single Audit	False	True
CSP Agreed Upon Procedures Report	True	False
Management Letter	False	True

Thank you Jen .



**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**FINANCIAL STATEMENTS  
and  
INDEPENDENT AUDITOR'S REPORT**

**June 30, 2013 and 2012**

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**FINANCIAL STATEMENTS  
and  
INDEPENDENT AUDITOR'S REPORT**

**June 30, 2013 and 2012**

**C O N T E N T S**

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## INDEPENDENT AUDITOR'S REPORT

Board of Trustees  
Brighter Choice Charter School for Boys  
Albany, New York

### Report on the Financial Statements

We have audited the accompanying financial statements of Brighter Choice Charter School for Boys (a New York State not-for-profit corporation), which comprise the statements of financial position as of June 30, 2013 and 2012, the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Brighter Choice Charter School for Boys as of June 30, 2013 and 2012, and the change in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

## **Other Matter**

Our audits were conducted for the purpose of forming an opinion on the financial statements taken as a whole. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the financial statements as a whole.

## **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2013, on our consideration of Brighter Choice Charter School for Boys internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contract and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Brighter Choice Charter School for Boys internal control over financial reporting and compliance.

*Bollam Sheedy Torani & Co LLP*

Albany, New York  
October 30, 2013

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**STATEMENTS OF FINANCIAL POSITION**

	<u>June 30,</u>	
	<u>2013</u>	<u>2012</u>
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	\$ 6,050	\$ 348,193
Accounts receivable	17,514	36,266
Federal and state aid receivable	20,910	1,151
Due from other governments	793,100	304,952
Prepaid expenses	3,667	14,450
Total current assets	<u>841,241</u>	<u>705,012</u>
<b>PROPERTY AND EQUIPMENT</b>		
Land	110,000	110,000
Building and improvements	7,534,078	7,514,165
Furniture and equipment	563,077	500,640
Textbooks	41,753	41,753
Instruments	7,709	-
	<u>8,256,617</u>	<u>8,166,558</u>
Less accumulated depreciation	<u>1,893,686</u>	<u>1,650,894</u>
	<u>6,362,931</u>	<u>6,515,664</u>
<b>OTHER ASSETS</b>		
Deferred financing costs, net	295,852	308,308
Bond trust accounts, restricted	941,691	901,130
	<u>1,237,543</u>	<u>1,209,438</u>
	<u><b>\$ 8,441,715</b></u>	<u><b>\$ 8,430,114</b></u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT LIABILITIES</b>		
Current portion of bonded mortgage payable	\$ 200,000	\$ 190,000
Accounts payable	215,145	81,832
Accrued liabilities	362,929	341,477
Deferred revenue	4,628	5,839
Due to other	79,599	2,609
Total current liabilities	<u>862,301</u>	<u>621,757</u>
<b>LONG-TERM LIABILITIES</b>		
Bonded mortgage payable	8,472,500	8,672,500
Bonded mortgage premium, net	101,774	104,032
Total long-term liabilities	<u>8,574,274</u>	<u>8,776,532</u>
Total liabilities	<u>9,436,575</u>	<u>9,398,289</u>
<b>COMMITMENTS AND CONTINGENCIES</b>		
<b>NET ASSETS</b>		
Unrestricted	(997,151)	(968,175)
Temporarily restricted	2,291	-
Total net assets	<u>(994,860)</u>	<u>(968,175)</u>
	<u><b>\$ 8,441,715</b></u>	<u><b>\$ 8,430,114</b></u>

The accompanying Notes to Financial Statements are an integral part of these statements.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**STATEMENTS OF ACTIVITIES**

	<b>Year Ended June 30, 2013</b>			<b>2012</b>
	<b>Unrestricted</b>	<b>Temporarily</b>	<b>Total</b>	<b>Total</b>
<b>REVENUE AND OTHER SUPPORT</b>				
Student enrollment	\$ 3,833,604	\$ -	\$ 3,833,604	\$ 3,856,542
State aid	26,967	-	26,967	7,923
Federal aid	395,144	-	395,144	371,373
Contributions	51,504	10,000	61,504	57,395
Interest	231	-	231	137
Rental income	11,400	-	11,400	14,617
Other income	16,034	-	16,034	31,857
Net assets released from restrictions				
Satisfaction of donor restriction	7,709	(7,709)	-	-
Total revenues and other support	<u>4,342,593</u>	<u>2,291</u>	<u>4,344,884</u>	<u>4,339,844</u>
<b>EXPENSES</b>				
Program services				
Regular education	2,012,240	-	2,012,240	2,068,791
Special education	156,872	-	156,872	183,261
Other programs	573,520	-	573,520	531,423
Supporting services				
Management and general	1,628,937	-	1,628,937	1,561,781
Total expenses	<u>4,371,569</u>	<u>-</u>	<u>4,371,569</u>	<u>4,345,256</u>
<b>CHANGE IN NET ASSETS</b>	<b>(28,976)</b>	<b>2,291</b>	<b>(26,685)</b>	<b>(5,412)</b>
<b>NET ASSETS, beginning of year</b>	<u>(968,175)</u>	<u>-</u>	<u>(968,175)</u>	<u>(962,763)</u>
<b>NET ASSETS, end of year</b>	<u><u>\$ (997,151)</u></u>	<u><u>\$ 2,291</u></u>	<u><u>\$ (994,860)</u></u>	<u><u>\$ (968,175)</u></u>

The accompanying Notes to Financial Statements are an integral part of these statements.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**STATEMENTS OF CASH FLOWS**

	<u>Years Ended June 30,</u>	
	<u>2013</u>	<u>2012</u>
<b>CASH FLOWS PROVIDED (USED) BY OPERATING ACTIVITIES</b>		
Change in net assets	\$ (26,685)	\$ (5,412)
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities		
Depreciation	242,792	244,670
Amortization of deferred financing costs	12,456	12,456
Amortization of bonded mortgaged premium	(2,258)	(2,153)
Bad debts	42,271	35,786
(Increase) decrease in		
Accounts receivable	18,752	36,480
Federal and state aid receivable	(19,759)	64,203
Due from other governments	(530,419)	314,091
Due from other	-	95,916
Prepaid expenses	10,783	(12,924)
Increase (decrease) in		
Accounts payable	133,313	(224,237)
Accrued liabilities	21,452	6,221
Deferred revenue	(1,211)	5,839
Due to other	76,990	2,609
	<u>(21,523)</u>	<u>573,545</u>
<b>CASH FLOWS PROVIDED (USED) BY INVESTING ACTIVITIES</b>		
Purchase of property and equipment	<u>(90,059)</u>	<u>(49,945)</u>
<b>CASH FLOWS PROVIDED (USED) BY FINANCING ACTIVITIES</b>		
Principal payments on bonded mortgage payable	(190,000)	(162,500)
Disbursements from bond trust accounts, restricted	627,024	628,326
Deposits to bond trust accounts, restricted	(667,585)	(661,469)
	<u>(230,561)</u>	<u>(195,643)</u>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(342,143)</b>	<b>327,957</b>
<b>CASH AND CASH EQUIVALENTS, beginning of year</b>	<u>348,193</u>	<u>20,236</u>
<b>CASH AND CASH EQUIVALENTS, end of year</b>	<u><b>\$ 6,050</b></u>	<u><b>\$ 348,193</b></u>
<b>SUPPLEMENTARY CASH FLOW INFORMATION</b>		
Cash paid during the year for interest	\$ 434,754	\$ 443,377

The accompanying Notes to Financial Statements are an integral part of these statements.

## **BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

### **NOTES TO FINANCIAL STATEMENTS**

**June 30, 2013 and 2012**

#### **NOTE 1 - ORGANIZATION**

Brighter Choice Charter School for Boys (School) is a not-for-profit corporation, which was formed in 2000 in order to build and operate a charter school in the City of Albany, New York. The Brighter Choice Charter School for Boys, along with its companion charter school, the Brighter Choice Charter School for Girls (Girls School) was established to provide a quality educational alternative for at-risk elementary students in the City.

The School provides a broad and rigorous liberal arts education, including instruction on phonics-based reading, traditional mathematics, science, visual and performing arts, American and world history, and physical education. Students benefit from a longer school day and school year, which will provide them with an equivalent of two years of academic instruction over each of their elementary years.

A provisional charter, valid for five years, was granted to the School by the New York State Education Department in 2011. During the year ended June 30, 2013, the School had enrollment of 273 students serving Kindergarten through 4th grade.

#### **NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

##### *a. Financial Statement Presentation*

The financial statement presentations follow accounting principles generally accepted in the United States of America (U.S. GAAP) for not-for-profit organizations.

The financial statements report net assets and changes in net assets in three classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

##### Unrestricted Net Assets

Unrestricted net assets are resources available to support operations. The only limits on the use of unrestricted net assets are the broad limits resulting from the nature of the School.

##### Temporarily Restricted Net Assets

Temporarily restricted net assets are resources that are restricted by a donor for use for a particular purpose or in a particular future period.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from temporarily restricted to unrestricted net assets. The School had \$2,291 of temporarily restricted net assets for the purchase of musical instruments at June 30, 2013.

##### Permanently Restricted Net Assets

Permanently restricted net assets are resources whose use the School is limited by donor imposed restrictions that neither expire by being used in accordance with a donor's restriction nor by the passage of time. The School had no permanently restricted net assets at June 30, 2013 and 2012.

##### *b. Cash and Cash Equivalents*

The School's cash and cash equivalents consist of cash on hand and demand deposits. The School considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2013 and 2012**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued**

*c. Accounts Receivable*

Accounts receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by identifying troubled accounts and by using historical experience applied to an aging of accounts. Accounts receivable are written off when deemed uncollectible. Recoveries of accounts previously written off are recorded when received. An account receivable is considered past due if any portion of the receivable balance is outstanding for more than 90 days. Interest is not charged on outstanding accounts receivable. Management considers accounts receivable to be fully collectible. Accordingly, no allowance for doubtful accounts is required.

*d. Contributions*

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor imposed restrictions.

The School reports grants of cash and other assets as restricted support if they are received with stipulations that limit their use. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

The School reports restricted grants as unrestricted support whenever the restrictions are met in the same year the grants are received.

*e. Uses of Estimates*

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

*f. Fair Value Measurements*

Fair value is defined as an exchange price that would be received for an asset or paid to transfer a liability (an "exit" price) in the principal or most advantageous market for the asset or liability between market participants on the measurement date.

*g. Income Taxes*

The School is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, and the School is also exempt from state income tax. The School has been classified as a publicly-supported organization that is not a private foundation under Section 509(a) of the Code.

The tax-exempt status of a tax-exempt entity is an uncertain tax position, since events could potentially occur that jeopardize tax-exempt status. Management is not aware of any events that could jeopardize tax-exempt status. Therefore, no liability or provision for income tax has been reflected in the financial statements.

Forms 990 filed by the School are subject to examination by taxing authorities. Forms 990 filed by the School are no longer subject to examination for the fiscal years ended June 30, 2009, and prior.

*h. Grant Revenue and Deferred Revenue*

Grant revenue is recognized as revenue in the period in which it is spent. Amounts received under these grants that have not yet been spent are recorded as deferred revenue.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2013 and 2012**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued**

*i. Property and Equipment*

Property and equipment are stated at cost, net of accumulated depreciation. Donations of property and equipment are recorded as support at their estimated fair values on the date of donation. Expenditures for acquisitions, renewals, and betterments are capitalized, whereas maintenance and repair costs are expensed as incurred. When equipment is retired or otherwise disposed of, the appropriate accounts are relieved of costs and accumulated depreciation, and any resultant gain or loss is credited or charged to the change in net assets.

Long-lived assets to be held and used are tested for recoverability whenever events or changes in circumstances indicate that the related carrying amount may not be recoverable. When required, impairment losses on assets to be held and used are recognized based on the excess of the asset's carrying amount over the fair value of the asset.

Depreciation is calculated using the straight-line method over the following estimated useful lives:

	<u>Years</u>
Building and improvements	40
Furniture and equipment	3-10
Textbooks	3
Instruments	5

Depreciation expense was \$242,792 and \$244,670 for the years ended June 30, 2013 and 2012, respectively.

*j. Revenue Recognition*

A substantial portion of the School's revenue and related receivables is derived from its arrangement with the local School Districts, which reimburse the School based on per capita enrollment. These revenues are recognized ratably over the related school year during which they are earned.

Revenue from other governmental sources generally represents various entitlements and is recognized as earned as allowable expenditures are incurred.

*k. Allocation of Expenses*

Directly identifiable expenses are charged to program and supporting services. Expenses related to more than one function are charged to program and supporting services using specific allocation methods. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of School.

*l. Subsequent Events*

The School has evaluated subsequent events that provide additional evidence about conditions that existed at the financial statement date through October 30, 2013, the date the financial statements were available to be issued.

**NOTE 3 - EMPLOYEE RETIREMENT PLAN**

The School has a 403(b) tax-deferred annuity retirement plan, which is funded by contributions from both the School and its employees. The School's contribution ranges from 2% to 6% of eligible employees' salaries based on years of service. Pension expense was \$75,881 and \$79,145 for the years ended June 30, 2013 and 2012, respectively.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2013 and 2012**

**NOTE 4 - DUE TO OTHER**

The School, along with its companion charter school, Girls School, share facility, program, and supporting services costs. The joint costs are allocated equally except for costs associated with the specific School. Joint costs due to the Girls School were \$79,599 and \$2,609 for the years ended June 30, 2013 and 2012, respectively.

**NOTE 5 - BONDED MORTGAGE PAYABLE**

The School's facilities, together with the facilities of the Girls School, are jointly owned by the two Schools. The facilities were acquired through financing provided by the City of Albany Industrial Development Agency (IDA) in March 2007. The IDA issued taxable and tax-exempt Civic Facility Revenue Bonds totaling \$18,490,000 to acquire and renovate the facilities of the two Schools. The Schools acquired the facilities from the IDA through an installment sale agreement which provides for the Schools to make installment purchase payments in amounts sufficient to pay the principal of, premiums on, and interest on, the Bonds when due. Under the installment sale agreement, each School is jointly and severally obligated to make the installment purchase payments. The installment sale agreement is collateralized by a first mortgage lien and security interest in the land, buildings, and equipment of the Schools' facilities.

Each of the Schools initially recorded 50% of the total cost of the facilities' acquisition and renovation as well as 50% of the installment purchase agreement liability in 2007.

Maturities, remaining principal amounts, and interest rates of the Bonds (and underlying installment purchase agreement), as allocated to the School, are as follows:

	June 30,	
	2013	2012
4.55% Term Bond, Series 2007A due April 1, 2015	\$ 410,000	\$ 600,000
4.50% Term Bond, Series 2007A due April 1, 2018	682,500	682,500
5.00% Term Bond, Series 2007A due April 1, 2020	510,000	510,000
5.00% Term Bond, Series 2007A due April 1, 2027	2,230,000	2,230,000
5.00% Term Bond, Series 2007A due April 1, 2032	2,127,500	2,127,500
5.00% Term Bond, Series 2007B due April 1, 2037	2,712,500	2,712,500
	8,672,500	8,862,500
Current portion on bonded mortgage payable	200,000	190,000
Total bonded mortgage payable, less current portion	\$ 8,472,500	\$ 8,672,500

The School is contingently liable for the same amount under the portion of the installment purchase agreement obligation recorded on the books of the Girls School.

The following is a summary of maturing debt service requirements:

For the year ending June 30, 2014	\$ 200,000
2015	210,000
2016	217,500
2017	227,500
2018	237,500
Thereafter	7,580,000
	\$ 8,672,500

Total interest expense was \$432,593 and \$441,247 for the years ended June 30, 2013 and 2012, respectively.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2013 and 2012**

**NOTE 5 - BONDED MORTGAGE PAYABLE - Continued**

In September 2011, the School negotiated an amendment to the financing agreement. The amendment added covenants for a liquidity requirement of maintaining days cash on hand of not less than twenty days as measured semi-annually and for maintaining a debt service coverage ratio of at least 1.10 to 1 as measured annually. A covenant was not met for the year ended June 30, 2013. According to the amended financing agreement, in the event that the School does not comply with either of the covenants, it must engage a Management Consultant to review the operations of the School and deliver a report detailing the reasons for the failure to comply with the financial covenants and set forth either (1) recommendations designed to result in compliance with the financial covenants by the end of the next testing date or (2) a conclusion that the School is operating the project as efficiently as possible and that changed circumstances prevent the School from being able to comply with the financial covenants. As of the date of this report, management is in the process of engaging a management consultant.

**NOTE 6 - DEFERRED FINANCING COSTS, NET**

Deferred financing costs consist of bond closing costs incurred in connection with tax-exempt and taxable Civic Facility Revenue Bonds issued by the IDA.

Bond closing costs are being amortized using the straight-line method over the term of the obligation. Accumulated amortization was \$77,850 and \$65,394 at June 30, 2013 and 2012, respectively.

Amortization expense was \$12,456 for both of the years ended June 30, 2013 and 2012.

Estimated amortization expense is \$12,456 for each of the next five years.

**NOTE 7 - BONDED MORTGAGE PREMIUM, NET**

Bond premiums received in connection with tax-exempt and taxable Civic Facility Revenue Bonds issued by the IDA are amortized using the effective interest method over the term of the obligation.

Premium amortization charged to operations as a reduction of interest expense was \$2,258 and \$2,153 for the years ended June 30, 2013 and 2012, respectively.

A summary of the future premium amortization is as follows:

For the year ending June 30, 2014	\$ 2,368
2015	2,484
2016	2,605
2017	2,731
2018	2,864

**NOTE 8 - BOND TRUST ACCOUNTS - RESTRICTED**

The School has entered into a custody agreement with Manufacturers and Traders Trust Company as Custodian and as Trustee. Debt service reserve represents funds held by Manufacturers and Traders Trust Company in the name of the School. The School will direct educational aid payments to be deposited with the Custodian. The Custodian will pay the Trustee, for deposit in the Debt Service Fund, an amount equal to a proportionate share of the next interest payment and principal payment on the Bonds for which funds have not already been provided. Any funds remaining with the Custodian following such transfers will be transferred to the School.

In connection with the bonded mortgage with the IDA, the School is required to maintain bond trust accounts which are administered by Manufacturers and Traders Trust Company. The underlying investments in the bond trust accounts at June 30, 2013 and 2012, consist of money market funds.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**

**June 30, 2013 and 2012**

**NOTE 8 - BOND TRUST ACCOUNTS - RESTRICTED - Continued**

Bond trust accounts consist of the following:

	June 30,	
	2013	2012
Debt reserve fund	\$ 609,130	\$ 609,067
Bond fund	128,692	129,613
Educational aid fund	104,886	104,887
Custodial account	3,886	-
Renewal and replacement fund	95,097	57,563
	<u>\$ 941,691</u>	<u>\$ 901,130</u>

Funds held by the bond trustees earned interest income of \$102 for both of the years ended June 30, 2013 and 2012.

The School has entered into a collateral agreement for bond trust accounts not covered under federal deposit insurance. Cash is fully insured and collateralized under the bond trust accounts as of June 30, 2013 and 2012.

**NOTE 9 - FEDERAL AND STATE AID**

The School has received grants which are subject to audit by agencies of the State and Federal governments. Such audits may result in disallowances and a request for a return of funds. Management believes disallowances, if any, will be immaterial.

A summary of grant support utilized for operations and to acquire equipment is as follows:

	Years Ended June 30,	
	2013	2012
Child Nutrition Program	\$ 251,048	\$ 195,796
Title I	153,850	171,993
Title IIA	10,141	11,507
State Stimulus Fund	7,072	-
	<u>\$ 422,111</u>	<u>\$ 379,296</u>

**NOTE 10 - RENTAL INCOME**

The School leases space located at 116 North Lake Avenue, Albany, New York, to other not-for-profit organizations. Rental income was \$11,400 and \$14,617 for the years ended June 30, 2013 and 2012, respectively. Leases with these organizations expired during the year ended June 30, 2013.

**NOTE 11 - COMMITMENTS AND CONTINGENCIES**

*a. Economic Dependency*

The School receives a substantial portion of its funding from school districts where the School's students reside. Two school districts constituted 82% and 83% of total revenue and support for the years ended June 30, 2013 and 2012, respectively. The receivable from these school districts made up 70% and 78% of total due from other governments as of June 30, 2013 and 2012, respectively.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**NOTES TO FINANCIAL STATEMENTS**  
**June 30, 2013 and 2012**

**NOTE 11 - COMMITMENTS AND CONTINGENCIES - Continued**

*b. Uninsured Cash*

The School maintains cash balances in a financial institution located in the northeast. Accounts at this institution are insured, up to certain limits, by the Federal Deposit Insurance Corporation (FDIC). At times, the School has bank deposits in excess of amounts insured by the FDIC. However, at both June 30, 2013 and 2012, the School had no uninsured cash balances.

*c. Operating Equipment Leases*

The School leases office equipment with varying expiration dates. Lease expense for office equipment was approximately \$16,400 and \$14,300 for the years ended June 30, 2013 and 2012, respectively.

Future equipment lease payments are as follows:

For the year ending June 30, 2014	\$ 14,194
2015	14,194
2016	14,194
2017	1,183
	<hr/>
	<u>\$ 43,765</u>

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**  
**SUPPLEMENTARY INFORMATION - FUNCTIONAL EXPENSES**

Year Ended June 30, 2013  
(comparative totals for 2012)

	Program Services			Supporting Services	2013 Total	2012 Total
	Regular Education	Special Education	Other Program	Management and General		
Salaries	\$ 1,314,746	\$ 65,075	\$ 58,182	\$ 577,108	\$ 2,015,111	\$ 1,851,541
Employee benefits	378,752	18,829	23,030	166,984	587,595	541,805
	<u>1,693,498</u>	<u>83,904</u>	<u>81,212</u>	<u>744,092</u>	<u>2,602,706</u>	<u>2,393,346</u>
Accounting	-	-	-	35,980	35,980	40,613
Amortization	-	-	-	12,456	12,456	12,456
Bad debt	-	-	-	42,271	42,271	35,786
BCF network fee	-	-	-	38,565	38,565	36,208
Consultants	-	5,750	-	31,782	37,532	84,303
Contracted services	51,637	58,803	30,249	37,907	178,596	188,944
Field trips	6,291	-	-	-	6,291	12,611
Food program	-	-	192,919	-	192,919	211,894
Insurance	-	-	-	20,825	20,825	20,180
Interest	-	-	-	432,593	432,593	441,247
Legal	-	-	-	1,907	1,907	10,005
Maintenance and repairs	25,773	1,281	15,098	15,860	58,012	89,625
Printing and postage	-	-	-	40,376	40,376	32,108
Public relations	-	-	-	8,737	8,737	23,303
Small equipment	5,762	-	-	1,550	7,312	16,371
Supplies and materials	51,964	-	21,960	31,865	105,789	118,974
Staff development	8,838	-	-	-	8,838	11,251
Student services	17,056	-	-	-	17,056	27,183
Student uniforms	7,880	-	-	-	7,880	15,978
Telephone	-	-	-	43,838	43,838	54,206
Transportation	-	-	147,995	-	147,995	156,887
Utilities	35,675	1,773	20,900	21,955	80,303	67,107
Expenses from operations	<u>1,904,374</u>	<u>151,511</u>	<u>510,333</u>	<u>1,562,559</u>	<u>4,128,777</u>	<u>4,100,586</u>
Depreciation	<u>107,866</u>	<u>5,361</u>	<u>63,187</u>	<u>66,378</u>	<u>242,792</u>	<u>244,670</u>
	<u><u>\$ 2,012,240</u></u>	<u><u>\$ 156,872</u></u>	<u><u>\$ 573,520</u></u>	<u><u>\$ 1,628,937</u></u>	<u><u>\$ 4,371,569</u></u>	<u><u>\$ 4,345,256</u></u>

See Independent Auditor' Report.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

Board of Trustees  
Brighter Choice Charter School for Boys  
Albany, New York

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the statement of financial position of Brighter Choice Charter School for Boys (School), as of June 30, 2013, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 30, 2013.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of the School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Bollam Sheedy Torani & Co LLP*

Albany, New York  
October 30, 2013

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**SCHEDULE OF FINDINGS AND RESPONSES**

**Year Ended June 30, 2013**

**Section I - Summary of Independent Auditor's Results**

*Financial Statements*

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weaknesses identified? \_\_\_\_\_ Yes      X   No
- Significant deficiencies identified that are not considered to be material weaknesses? \_\_\_\_\_ Yes      X   None Reported

Noncompliance material to financial statements? \_\_\_\_\_ Yes      X   No

**Section II - Financial Statement Findings**

None reported.



October 30, 2013

Board of Trustees  
Brighter Choice Charter School for Boys  
250 Central Avenue  
Albany, New York 12206

Dear Members of the Board:

We are pleased to present this report related to our audit of the financial statements of Brighter Choice Charter School for Boys (School) for the year ended June 30, 2013. This report summarizes certain matters required by professional standards to be communicated to you in your oversight responsibility for the School's financial reporting process.

This report is intended solely for the information and use of the Board of Trustees and management and is not intended to be and should not be used by anyone other than these specified parties. It will be our pleasure to respond to any questions you have regarding this report. We appreciate the opportunity to continue to be of service to School.

Very truly yours,

BOLLAM, SHEEDY, TORANI & CO. LLP

Ronald L. Guzior, Partner

RLG/dmc

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE  
Year Ended June 30, 2013**

Generally accepted auditing standards (AU-C 260, *The Auditor's Communication with Those Charged with Governance*) require the auditor to promote effective two-way communication between the auditor and those charged with governance. Consistent with this requirement, the following summarizes our responsibilities regarding the financial statement audit, as well as observations arising from our audit that are significant and relevant to your responsibility to oversee the financial reporting process.

**Our Responsibilities and the Planned Scope and Timing of the Financial Statement Audit**

Our responsibility under auditing standards generally accepted in the United States of America has been described to you in our arrangement letter dated July 18, 2013.

**Accounting Policies and Practices**

**Preferability of Accounting Policies and Practices**

Under generally accepted principles, in certain circumstances, management may select among alternative accounting practices. In our view, in such circumstances, management has selected the preferable accounting practice.

**Adoption of, or Change in, Accounting Policies**

Management has the ultimate responsibility for the appropriateness of the accounting policies used by the School. There were no significant accounting policies adopted or changed during the year.

**Significant or Unusual Transactions**

We did not identify any significant or unusual transactions or significant accounting policies in controversial or emerging areas for which there is a lack of authoritative guidance or consensus.

**Management's Judgments and Accounting Estimates**

Summary information about the process used by management in formulating particularly sensitive accounting estimates and about our conclusions regarding the reasonableness of those estimates is in the attached Exhibit A, Summary of Significant Accounting Estimates.

**Audit Adjustments**

Audit adjustments proposed by us and recorded by the School are shown on the attached in Exhibit B, Summary of Recorded Audit Adjustments.

**Uncorrected Misstatements**

There were no uncorrected misstatements.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**  
**COMMUNICATION WITH THOSE CHARGED WITH GOVERNANCE**  
**Year Ended June 30, 2013**

**Disagreements with Management**

We encountered no disagreements with management over the application of significant accounting principles, the basis for management's judgments on any significant matters, the scope of the audit, or significant disclosures to be included in the financial statements.

**Consultations with Other Accountants**

We are not aware of any consultations management had with other accountants about accounting or auditing matters, with the exception of accounting services provided by Marvin & Co., P.C., CPA's.

**Significant Issues Discussed with Management**

No significant issues arising from the audit were discussed with or the subject of correspondence with management.

**Significant Difficulties Encountered in Performing the Audit**

We did not encounter any significant difficulties in dealing with management during the audit.

**Communicating Significant Deficiencies and Material Weaknesses in Internal Control over Financial Reporting**

Our consideration of internal control over financial reporting was for the limited purpose of expressing an opinion on the financial statements, and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal controls over financial reporting that we consider to be material weaknesses.

**Significant Written Communications Between Management and Our Firm**

Copies of significant written communications between our firm and the management of the School, including the representation letter provided to us by management, are attached as Exhibit C.

We will be pleased to respond to any questions you have about these matters. We appreciate the opportunity to be of continued service to you.

This letter is intended solely for the information and use of the Board of Trustees and management and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

BOLLAM, SHEEDY, TORANI & CO. LLP



Ronald L. Guzior, Partner

RLG/dmc

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**  
**SUMMARY OF SIGNIFICANT ACCOUNTING ESTIMATES**  
**Year Ended June 30, 2013**

Accounting estimates are an integral part of the preparation of financial statements and are based upon management's current judgment. The process used by management encompasses their knowledge and experience about past and current events and certain assumptions about future events. You may wish to monitor throughout the year the process used to determine and record these accounting estimates. The following describes the significant accounting estimates reflected in the School's June 30, 2013, financial statements:

<b>Estimate</b>	<b>Accounting Policy</b>	<b>Estimation Process</b>
<b>Allowance for Doubtful Accounts</b>	Allowance is based on a review of outstanding amounts on a monthly basis.	Management determines the allowance for doubtful accounts by identifying troubled accounts and by using historical experience applied to an aging of accounts.
<b>Depreciation</b>	Depreciation is provided for in amounts to relate the cost of depreciable assets to operations over their useful lives, using the straight-line method.	Computed using the straight-line method based on the estimated useful lives (3-40 years) of the various assets.
<b>Amortization</b>	Amortization expense is provided for in amounts to relate the cost of bond issuance costs over the term of the bond.	Bond issue costs are amortized over the term of the bond using the straight-line method.
<b>Premium Amortization</b>	Bond premium costs are amortized over the term of the obligation. Premium amortization is charged to operations as a reduction of interest expense.	Management uses the effective interest method to amortize bond premium costs over the term of the obligation.
<b>Allocation of Expenses</b>	Directly identifiable expenses are charged to program and supporting services. Expenses related to more than one function are charged to program and supporting services using specific allocation methods.	Management directly charges identifiable expenses to programs, and expenses related to more than one function are charged to program and supporting services using specific allocation methods.

We have evaluated management's significant accounting estimates noted above as part of our audit, and concluded that management's estimates and the estimation process appear reasonable in the context of the financial statements taken as a whole.

## BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS

## SUMMARY OF RECORDED AUDIT ADJUSTMENTS

Year Ended June 30, 2013

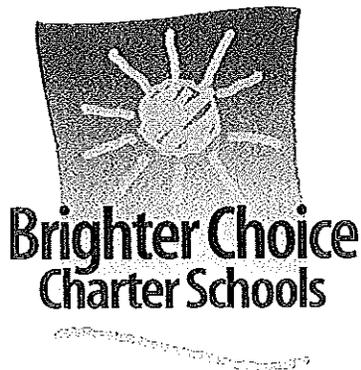
Description	Effect - Increase (Decrease)				
	Assets	Liabilities	Net Assets	Revenue	Expense
* To adjust the merit pay accrual	\$ -	\$ 5,751	\$ -	\$ -	\$ 5,751
* To adjust accrued expenses		4,829			4,829
* To adjust accounts payable balance for accounting invoice	-	(6,955)	-	-	(6,955)
Total Statement of Activities Effect			(3,625)	\$ -	\$ 3,625
Statement of Financial Position Effect	\$ -	\$ 3,625	\$ (3,625)		

\* Prepared by the School.

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**

**SIGNIFICANT WRITTEN COMMUNICATIONS  
BETWEEN MANAGEMENT AND OUR FIRM  
Year Ended June 30, 2013**

Representation Letter



October 30, 2013

Bollam, Sheedy, Torani & Co. LLP  
26 Computer Drive West  
Albany, New York 12205

This representation letter is provided in connection with your audits of the financial statements of Brighter Choice Charter School for Boys (School) which comprise the statements of financial position as of June 30, 2013 and 2012, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements. We confirm that we are responsible for the fair presentation in the financial statements of financial position, results of operations, and cash flows in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP).

We confirm, to the best of our knowledge and belief, as of the date of your independent auditor's report, the following representations made to you during your audits:

*Financial Statements*

1. We have fulfilled our responsibilities, as set out in the terms of the audit arrangement letter dated July 18, 2013, for the preparation and fair presentation of the financial statements referred to above in accordance with U.S. GAAP.
2. The School's accounting principles, and the practices and methods followed in applying them, are as disclosed in the financial statements, and there have been no changes during the years ended June 30, 2013 and 2012, in the School's accounting principles and practices.
3. We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
4. We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
5. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable.
6. Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of U.S. GAAP.
7. The effects of all known actual or possible litigation and claims have been accounted for and disclosed in accordance with U.S. GAAP.
8. The following have been properly recorded and/or disclosed in the financial statements:
  - a. Arrangements with financial institutions involving compensating balances and/or other arrangements involving restrictions on cash balances.

*...for a brighter future.*

- b. Security agreements in effect under the Uniform Commercial Code.
- c. Liens and/or encumbrances on assets and all other pledges of assets.
- d. Leases and/or material amounts of rental obligations under long-term leases.
- e. All significant estimates and/or material concentrations known to management that are required to be disclosed in accordance with the Risks and Uncertainties Topic of the FASB Accounting Standards Codification. Significant estimates are estimates at the statement of financial position dates that could change materially within the next year. Concentrations refer to volumes of business, revenues, available sources of supply, or markets for which events could occur that would significantly disrupt normal finances within the next year.
- f. Concentrations of credit risk.
- g. All recordable contributions, by appropriate net asset class.
- h. Allocations of functional expenses based on reasonable basis.
- i. Composition of assets in amounts needed to comply with all donor restrictions.
- j. Guarantees, whether written or oral, under which the School is contingently liable.
- k. Assets and/or liabilities measured at fair value in accordance with the Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification.
- l. Deferred revenue from exchange transactions.
- m. Security agreements in effect under the Uniform Commercial Code.
- n. Tax status.
- o. Refundable advances.

*Information Provided*

- 9. We have provided you with:
  - a. Access to all information of which we are aware that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters.
  - b. Additional information that you have requested from us for the purpose of the audits.
  - c. Unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence.
  - d. Minutes of the meetings of Board of Trustees, and committees of directors, or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 10. All transactions have been recorded in the accounting records and are reflected in the financial statements.

11. We have disclosed to you the results of our assessment of risk that the financial statements may be materially misstated as a result of fraud, if applicable.
12. We have no knowledge of allegations of fraud or suspected fraud, affecting the School's financial statements involving:
  - a. Management.
  - b. Employees who have significant roles in the internal control.
  - c. Others where the fraud could have a material effect on the financial statements.
13. We have no knowledge of any allegations of fraud or suspected fraud affecting the School's financial statements received in communications from employees, former employees, analysts, regulators, or others.
14. We have no knowledge of noncompliance or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements.
15. We are not aware of any pending or threatened litigation and claims whose effects should be considered when preparing the financial statements.
16. We have disclosed to you the identity of the School's related parties and all related-party relationships and transactions of which we are aware.
17. We are aware of no significant deficiencies, including material weaknesses, in the design or operation of internal controls that could adversely affect the School's ability to record, process, summarize, and report financial data.
18. There have been no communications from regulatory agencies concerning noncompliance with, or deficiencies in, financial reporting practices.
19. We have no plans or intentions that may materially affect the carrying value or classification of assets. In that regard:
  - a. The School has no significant amounts of idle property and equipment.
  - b. The School has no plans or intentions to discontinue the operations of any programs or significant revenue sources.
  - c. Provision has been made to reduce all assets that have permanently declined in value to the realizable values, if applicable.
  - d. We have reviewed long-lived assets to be held and used for impairment whenever events or changes in circumstances have indicated that the carrying amount of the assets might not be recoverable and have appropriately recorded the adjustment, if any.

20. We are responsible for making the accounting estimates included in the financial statements. Those estimates reflect our judgment based on our knowledge and experience about past and current events and our assumptions about conditions we expect to exist and courses of action we expect to take. In that regard, adequate provisions have been made:
  - a. To reduce receivables to their estimated net collectible amounts.
  - b. For pension obligations attributable to employee services rendered through June 30, 2013 and 2012.
  
21. There are no:
  - a. Material transactions that have not been properly recorded in the accounting records underlying the financial statements.
  - b. Violations or possible violations of laws or regulations whose effects should be considered for disclosure in the financial statements or as a basis for recording a loss contingency. In that regard, we specifically represent that we have not been designated as, or alleged to be, a "potentially responsible party" by the Environmental Protection Agency in connection with any environmental contamination.
  - c. Other material liabilities or gain or loss contingencies that are required to be accrued or disclosed by the Contingencies Topic of the FASB Accounting Standards Codification.
  - d. Transfers or designations of net assets or interfund borrowings that were not properly authorized and approved, or uncollectible interfund loans that have not been properly reflected in the financial statements or disclosed to you.
  - e. Lines-of-credit or similar arrangements.
  - f. Agreements to repurchase assets previously sold.
  - g. Contractual obligations for construction or purchase of real property, equipment, other assets, or intangibles.
  - h. Liabilities which are subordinated to any other actual or possible liabilities of the School.
  - i. Reclassifications between net asset classes.
  - j. Board designated unrestricted net assets.
  - k. Uninsured losses or loss retentions (deductibles) attributable to events occurring through June 30, 2013 and 2012, or for expected retroactive insurance premium adjustments applicable to periods through June 30, 2013 and 2012.
  - l. Postretirement benefits or deferred compensation agreements, other than pensions, attributable to employee services rendered through June 30, 2013 and 2012.
  - m. Material losses to be sustained in the fulfillment of or from the inability to fulfill any commitment, including promises to give.
  - n. Amounts held for others under agency or split-interest agreements.
  - o. Environmental clean-up obligations.

- p. Investments in debt or equity securities.
  - q. Conditional promises to give.
22. The School has satisfactory title to all owned assets, except as disclosed.
  23. In connection therewith, we specifically represent that we are responsible for determining that we are not subject to the requirements of the Single Audit Act and OMB Circular No. A-133, because we have not received, expended, or otherwise been the beneficiary of any federal awards over \$500,000 during the periods of these audits.
  24. We are responsible for and agree to the proposed adjustments to the trial balances identified during the audits and will post all adjustments accordingly.
  25. With respect to the supplementary information presented in relation to the financial statements as a whole:
    - a. We acknowledge our responsibility for the presentation of such information.
    - b. We believe such information, including its form and content, is fairly presented in accordance with U.S. GAAP.
    - c. The methods of measurement or presentation have not changed from those used in the prior period.
    - d. When supplementary information is not presented with the audited financial statements, we will make the audited financial statements readily available to the intended users of the supplementary information no later than the date of issuance of the supplementary information and the auditor's report thereon.
  26. We have received a determination from the Internal Revenue Service that we are exempt from federal income taxes as a Section 501(c)(3) not-for-profit organization, and we have complied with the IRS regulations regarding this exemption.
  27. We have disclosed to you all political expenditures and all lobbying activities of the School, if any.
  28. The School has complied with all of the charitable registration laws in the states in which it solicits funds from the general public.
  29. We are responsible for determining that significant events or transactions that have occurred since the statement of financial position date and through October 30, 2013, have been recognized or disclosed in the statement of financial position financial statements. No events or transactions have occurred subsequent to the statement of financial position date and through October 30, 2013, that would require recognition or disclosure in the financial statements. We further represent that as of October 30, 2013, the financial statements were complete in a form and format that complied with U.S. GAAP, and all approvals necessary for issuance of the financial statements had been obtained.
  30. During the course of your audits, you may have accumulated records containing data that should be reflected in our books and records. All such data have been so reflected. Accordingly, copies of such records in your possession are no longer needed by us.

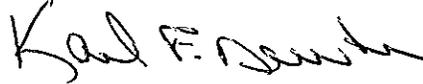
31. The undersigned have overseen the services provided by BST Advisors, LLC, and have established and maintained internal controls, including the monitoring of ongoing activities related to the non-attest services in preparation of journal entries.

Very truly yours,

BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS



Andrew Grebe, Director of Finance and Operations



Marvin and Company, P.C.

## Instructions for Exporting QuickBooks c

### Where did my worksheet go?

When you export data to a new workbook, your new worksheet containing exported data is placed in front of the last active sheet where it will be named "Sheet1".

### How do I make sure this tips sheet isn't exported with the QuickBooks report in the final workbook?

Before exporting, on the Export Report Basic tab, deselect the option to include the instructions sheet.

### How can I customize and update my worksheet?

You can set up Excel links between 2 or more worksheets. (See Microsoft Excel Help for more information on this feature to setup links between a QuickBooks summary report and your customized sheet.)

- >> Choose one sheet as your source worksheet into which you'll export QuickBooks data.
- >> Customize your data and link the data between that sheet and the source worksheet.
- >> Export your source data to an existing worksheet and overwrite the current data.
- >> Create Excel links between a QuickBooks data worksheet and another worksheet.

### Troubleshooting: Why don't my links work correctly after exporting data?

Be aware that any difference in the structure of the current report from the report that you used to create the links in the links between worksheets. If you are seeing wrong data in your customized worksheet, check the following:

- >> Moved or deleted elements, or changed the structure of the report in source worksheet.
  - You might have moved or deleted items from item list which gets linked to your customized worksheet.
  - You might have moved or deleted accounts from accounts list which gets linked to your customized worksheet.
- >> You are using a report related to accounts and have account(s) with no ending balance.
  - TIP: Choose display All rows (available for most of the reports), Select All.
- >> Deleted exported data sheet which serves as data source.

## **lata**

ta goes to Sheet 1. When you export to an existing workbook, "SheetX" using the next available number in the series.

## **orkbook?**

truction worksheet.

for details about linking in Excel.) You can use this

et.

*ckBooks data. Then create another worksheet where you can  
orksheet.*

*nt data so that the new data is used by any Excel links and formulas.*

*orksheet in the workbook.*

ou used when setting up links, can cause mismatch

sheet, then you may have:

*ne way? For example:*

*used in a report like Inventory Valuation report.*

*ich gets used in a report like Profit and Loss standard report.*

*activity associated and did not choose to display "All rows".*

*select Modify report->Display->Advanced->Display Rows->All rows*

**Brighter Choice Charter School for Boys**  
**Profit & Loss Forecast Overview**  
July 2013 through June 2014

	2012-2013	July 13 - June 14
<b>Ordinary Income/Expense</b>		
<b>Total 40000 · PER PUPIL REVENUE</b>	3,762,965.79	\$3,815,350.00
<b>Total 41000 · FEDERAL REVENUE</b>	170,497.00	\$165,000.00
<b>43000 · PRIVATE GRANT INCOME</b>	10,000.00	\$203,000.00
<b>Total 44000 · CHILD NUTRITION PROGRAM</b>	217,046.00	\$268,000.00
<b>Total 45000 · OTHER REVENUE</b>	14,599.00	\$10,000.00
<b>47000 · DONATED E-RATE SERVICES</b>	50,891.00	\$35,000.00
<b>Total Income</b>	<u>4,225,998.79</u>	<u>\$4,496,350.00</u>
 <b>Expense</b>		
<b>Total 50000 · SALARIES</b>	1,700,366.00	\$1,850,000.00
<b>Total 53000 · EMPLOYEE BENEFITS</b>	590,558.00	\$640,000.00
<b>Total 54000 · SUPPLIES &amp; EXPENSES</b>	373,966.00	\$375,000.00
<b>Total 55000 · PUPIL TRANSPORTATION</b>		\$165,000.00
<b>Total 56000 · BUILDING MAINTENANCE</b>	159,157.00	\$175,000.00
<b>Total 57000 · UTILITIES</b>	73,677.00	\$80,000.00
<b>Total 58000 · COMMUNICATIONS</b>	23,992.00	\$30,000.00
<b>Total 59000 · SMALL EQUIPMENT</b>	25,952.00	\$35,000.00
<b>Total 60000 · SMALL FURNITURE</b>	205.00	\$5,000.00
<b>Total 61000 · OTHER EXPENSES</b>	850,000.00	\$1,030,000.00
<b>After School Program</b>	\$40,000.00	\$40,000.00
<b>Total Expense</b>		
<b>Total Expenses</b>	3,837,873.00	\$4,425,000.00
 <b>Net Ordinary Income</b>	388,125.79	\$71,350.00

**Brighter Choice Charter School for Boys**  
**Profit & Loss Forecast Overview**  
July 2013 through June 2014

**District**

**Ordinary Income/Expense**

**Total 40000 · PER PUPIL REVENUE**  
**Total 41000 · FEDERAL REVENUE**

**43000 · PRIVATE GRANT INCOME**  
**Total 44000 · CHILD NUTRITION PROGRAM**  
**Total 45000 · OTHER REVENUE**

Includes \$200,000 SSF Grant

**47000 · DONATED E-RATE SERVICES**  
**Total Income**

**Expense**

**Total 50000 · SALARIES**  
**Total 53000 · EMPLOYEE BENEFITS**  
**Total 54000 · SUPPLIES & EXPENSES**  
**Total 55000 · PUPIL TRANSPORTATION**  
**Total 56000 · BUILDING MAINTENANCE**  
**Total 57000 · UTILITIES**  
**Total 58000 · COMMUNICATIONS**  
**Total 59000 · SMALL EQUIPMENT**  
**Total 60000 · SMALL FURNITURE**  
**Total 61000 · OTHER EXPENSES**

Includes \$15K for STEP assessment, \$33k in textbook expense and \$12K in PD for NAATE

Construction related to SSF Grant

**After School Program**  
**Total Expense**  
**Total Expenses**

**Net Ordinary Income**

# Appendix E: Disclosure of Financial Interest Form

Created Friday, July 26, 2013

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## Page 1

010100860829 BRIGHTER CHOICE CS-BOYS

An Appendix E: Disclosure of Financial Interest Form must be completed for each active Trustee who served on the charter school's Board of Trustees during the 2012-13 school year. Trustees are at times difficult to track down in the summer months. Trustees may complete and submit at their leisure (but before the deadline) their individual form at: <http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/>.

Trustees who are technologically advanced may complete the survey using their smartphones or other mobile devices by downloading the this bar code link to the survey <http://fluidsurveys.com/account/surveys/210748/publish/qrcode/>. (Make sure you have the bar code application reader on your phone).

If a Trustee is unable to complete the form by the deadline (i.e, out of the country), the school is responsible for submitting the information required on the form for that individual trustee.

Just send the links via email today to your Trustees requesting that they each complete their form as soon as possible.

Thank you.

Yes, each member of the school's Board of Trustees has received a link to the Disclosure of Financial Interest Form.

Yes

Thank you.

# Appendix F: BOT Membership Table

Created Saturday, July 27, 2013

Updated Thursday, September 19, 2013

## Page 1

010100860829 BRIGHTER CHOICE CS-BOYS

### 1. Current Board Member Information

	Full Name of Individual Trustees	Position on Board (Officer or Rep).	Voting Member	Area of Expertise &/or Additional Role	Terms Served & Length (include date of election and expiration)	Committee affiliations
1	M. Christian Bender	Chair/President	Yes	Management, Policy, Charter Schools	4 Terms, Elected April 2001. Just re-elected in June 2013 3 Yr Terms	
2	Joanne McElroy-Moore	Member	Yes		3 Yr Term Feb 2010- 2013	
3	Zoe Nelson	Member	Yes		Just re-elected to 2nd 3Yr Term, which will end Aug 2016	
4	Nilsa Velilla	Member	Yes		Elected to 2 1Yr Terms as Parent Rep. ( Aug 2010-2012) Elected to 3Yr Term as member in Oct 2012	
5	Lucia Fischer	Vice Chair/Vice President	Yes		3 Yr Term began Nov 2012	
6	Martha Snyder	Secretary	Yes		3 Yr Term began Nov 2012	
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						
17						
18						
19						
20						

### 2. Total Number of Members Joining Board during the 2012-13 school year

2

3. Total Number of Members Departing the Board during the 2012-13 school year

1

4. According to the School's by-laws, what is the maximum number of trustees that may comprise the governing board?

XX

5. How many times did the Board meet during the 2012-13 school year?

6

6. How many times will the Board meet during the 2013-14 school year?

6

Thank you.

# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday Oct 11, 2012 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore

#### **Board Members Absent**

Z. Nelson

#### **Guests Present**

A. Grebe, D. Williams, L. Fischer, S. Galimore, C. Capitula

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday Oct 11, 2012 @ 8:37 AM at 395 Elk Street, Albany.

Board member K. Moreau absent.

#### **Approve Minutes**

C. Bender made a motion to approve minutes from the Board Meeting on 07-25-12.

J. McElroy-Moore seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

None presented.

### II. Finance

#### **Business Manager Report-A. Grebe**

J. McElroy-Moore made a motion to accept the resolution as presented by A. Grebe to switch retirement fund managers from TIAA-CREF to AXA Equitable Life Insurance Company.

N. Velilla seconded the motion.

The board **VOTED** unanimously to approve the motion. No additional cost to school; conversations have been had with employees seeking feedback on proposed changes-all in favor; employees have been given written notification of change and the process to do so; affects 82 employees.

### III. Governance

#### **Board Composition**

Trustee K. Moreau submitted her resignation as a board member for the Brighter Choice Charter School for Boys.

#### **Committees**

C. Bender, Chairman, established a "Governance/Finance Committee"-all board members are encouraged to join; meeting set for October 25 at 8:30am.

### IV. Closing Items

**Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:30 am.

Respectfully Submitted,  
J. McElroy-Moore

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Thursday Oct 25, 2012 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

C. Bender, J. McElroy-Moore

#### **Board Members Absent**

N. Velilla, Z. Nelson

#### **Guests Present**

L. Fischer, C. Capitula, M Snyder, S. Galimore

## I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Thursday Oct 25, 2012 @ 8:38 AM at 395 Elk Street, Albany.

#### **Public Comment**

None presented.

## II. Goal Setting Session

#### **Academic Excellence Goals**

#### **Finance goals**

#### **Governance goals**

#### **Personnel goals**

#### **Principal support and evaluation**

#### **Goals**

Governance/Finance Committee discussed setting goals for the school on academic excellence, finance, governance, personnel, Principal support and evaluation.

## III. Closing Items

#### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:30 am.

Respectfully Submitted,  
J. McElroy-Moore

# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday Nov 29, 2012 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore

#### **Board Members Absent**

Z. Nelson

#### **Guests Present**

A. Grebe, D. Williams, L. Fischer, M. Snyder, S. Wallace, S. Galimore, C. Capitula

## I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday Nov 29, 2012 @ 8:35 AM at 395 Elk Street, Albany.

M. Snyder on the phone.

#### **Approve Minutes**

C. Bender made a motion to approve minutes from the Board Meeting on 10-11-12.

J. McElroy-Moore seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

None present.

## II. Finance

#### **Business Manager Report-A. Grebe**

A. Grebe presented the monthly financial report for BCCS Boys.

## III. Principal Report

#### **Monthly Dashboard Review**

D. Williams presented data dashboard.

#### **After school programs**

A review of the after school programs and highlight of need for follow up on sustainability of programs to be discussed at Governance Committee meeting.

## IV. Governance

#### **Board Composition**

C. Bender made a motion to nominate L. Fischer and M. Snyder to the BCCS Boys board of trustees.

J. McElroy-Moore seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Officers**

C. Bender made a motion to appoint M. Snyder to the role of Secretary for the BCCS Boys board of trustees.

N. Velilla seconded the motion.

The board **VOTED** unanimously to approve the motion.

**V. Closing Items****Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:32 am.

Respectfully Submitted,  
M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Tuesday Dec 18, 2012 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

C. Bender, J. McElroy-Moore, Z. Nelson, L. Fischer, M. Snyder

#### **Guests Present**

S. Wallace

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Tuesday Dec 18, 2012 @ 8:36 AM at 395 Elk Street, Albany.

#### **Public Comment**

None presented.

#### **Approve Minutes**

L. Fischer made a motion to approve minutes from the Governance Committee Meeting on 10-25-12.

Z. Nelson seconded the motion.

The committee **VOTED** unanimously to approve the motion.

### II. Governance

#### **CEO Evaluation**

C. Bender provided update on evaluation process for D. Williams.

#### **Goal Setting**

All board members asked to review/comment on Board Goals established and recorded in "Board Goals Tracker".

#### **Monthly Performance Report**

Final template for D. Williams' monthly report established.

### III. After School Program

#### **Discussion**

Review of documents prepared by after school program coordinator.

### IV. Closing Items

#### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 09:40 am.

Respectfully Submitted,  
M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday Jan 31, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, L. Fischer, M. Snyder

#### **Board Members Absent**

Z. Nelson

#### **Guests Present**

A. Grebe, S. Wallace, C. Capitula

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday Jan 31, 2013 @ 8:30 AM at 395 Elk Street, Albany.

L. Fischer on phone.

#### **Approve Minutes**

C. Bender made a motion to approve minutes from the Board Meeting on 11-29-12.

J. McElroy-Moore seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

None present.

### II. Finance

#### **Finance Report-A. Grebe**

A. Grebe presented the monthly financial report for BCCS Boys.

### III. Principal Report

#### **Dashboard Review and Monthly Report-D. Williams**

D. Williams presented data dashboard and reviewed progress at BCCS Boys since last board meeting.

### IV. Board Composition

#### **Term for J. McElroy-Moore**

C. Bender made a motion to approve an additional 3 year term for J. McElroy-Moore to the board for the Brighter Choice Charter School for Boys.

N. Velilla seconded the motion.

The board **VOTED** unanimously to approve the motion.

### V. ACSN Compact

#### **Approval of Albany Charter School Network Compact**

J. McElroy-Moore made a motion to approve BCCS Boys joining the Albany Charter School Network.

N. Velilla seconded the motion.

The board **VOTED** unanimously to approve the motion. C. Bender recused himself from the vote.

## VI. Closing Items

### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:25 am.

Respectfully Submitted,  
M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday Mar 28, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, L. Fischer, M. Snyder

#### **Board Members Absent**

Z. Nelson

#### **Guests Present**

A. Grebe, D. Williams, C. Capitula

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday Mar 28, 2013 @ 8:33 AM at 395 Elk Street, Albany.

#### **Approve Minutes**

J. McElroy-Moore made a motion to approve minutes from the Board Meeting on 01-31-13.

L. Fischer seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

No public comment.

### II. Finance

#### **Finance Report-A. Grebe**

Reviewed and discussed financial report and operations issues. No major concerns were raised.

### III. Principal Report

#### **Dashboard Review and Monthly Report-D. Williams**

Reviewed school report and dashboard indicators. Board discussed enrollment and recruitment efforts. Discussed interim assessment data and trends and board expressed interest in finding ways to better understand data in context of other schools (given shift in standards).

### IV. Board Composition

#### **Parent Representatives Needed**

Need to expand parent representation.

### V. Closing Items

#### **BCCS Boys Website**

Board discussed needed improvements/updates to school website.

**ACSN Compact**

C. Capitula reviewed minor revisions to ACSN Compacts.

**Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:10 am.

Respectfully Submitted,  
M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Friday Mar 15, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, Z. Nelson, L. Fischer, M. Snyder

#### **Guests Present**

S. Wallace

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Friday Mar 15, 2013 @ 8:30 AM at 395 Elk Street, Albany.

#### **Approve Minutes**

L. Fischer made a motion to approve minutes from the Governance Committee Meeting on 12-18-12.

J. McElroy-Moore seconded the motion.

The committee **VOTED** unanimously to approve the motion.

### II. Governance

#### **Operations Positions at schools**

C. Bender will follow up with Raj Takker (Charter School Business Management Inc) for best practices on business operations and recommendations for structuring the finance and operations office of the schools. A conversation with D. Williams will also take place to discuss current situation.

#### **Review CEO Goals Tracker**

### III. Closing Items

#### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 09:30 am.

Respectfully Submitted,

M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Wednesday Apr 24, 2013 @ 4:00 PM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, Z. Nelson, L. Fischer

#### **Board Members Absent**

M. Snyder

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Wednesday Apr 24, 2013 @ 4:00 PM at 395 Elk Street, Albany.

#### **Approve Minutes**

J. McElroy-Moore made a motion to approve minutes from the Governance Committee Meeting on 03-15-13.

L. Fischer seconded the motion.

The committee **VOTED** unanimously to approve the motion.

### II. Governance

#### **Staff Changes**

D. Williams announced that he will not seek a renewal of his contract at the end of the 2012-13 school year. D. Williams shared the current organization charter for the school currently under his administration. The board reviewed the report which included a job description snapshot (essential responsibilities, direct supports, accountability) of the administrative positions under the Director of Schools. The Board will discuss at a future date a plan to being a search for a replacement Director of Schools.

### III. Closing Items

#### **Business Offices**

C. Bender updated the board on the process to send out RFPs for business office supports. The business offices for the four Brighter Choice schools will be restructured before the start of the 2013-14 school year.

#### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 05:00 pm.

Respectfully Submitted,  
C. Bender

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Thursday May 16, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, Z. Nelson, L. Fischer, M. Snyder

#### **Guests Present**

S. Wallace

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Thursday May 16, 2013 @ 8:40 AM at 395 Elk Street, Albany.

#### **Approve Minutes**

M. Snyder made a motion to approve minutes from the Governance Committee Meeting on 04-24-13.

J. McElroy-Moore seconded the motion.

The committee **VOTED** unanimously to approve the motion.

### II. Governance

#### **Director of Schools Search**

The governance committee discussed the departure of Darryl Williams and the need for a replacement. The committee recommended the position of director be replaced to ensure continuity of the systems and processes established. The committee discussed potential candidates and qualifications as well as search criteria and approach. The committee discussed how candidates will be screened by the board and other school administrators including data evaluation, interaction with kids, interaction/leadership with administrators. The committee recommended undergoing a resume generation search. This will be discussed at the May 23 board meeting.

#### **Business Office Restructure**

The committee reviewed and discussed the proposal for services from Charter School Business Management. The proposal included an assessment of process and practices, recommendations for improvement and collaboration and reevaluation to ensure the recommendations have been implemented properly. The committee is interested in budget implications of recommendations and additional personnel needed to execute.

L. Fischer made a motion to approve the proposal subject to the plan being implemented with the start of the new fiscal year.

J. McElroy-Moore seconded the motion.

The committee **VOTED** unanimously to approve the motion.

### III. Summer/After School Programs

#### **Summer Program Plan**

The committee did not discuss the summer program in detail. The committee recommended the program be reviewed and discussed at the next full board meeting on May 23.

**After School Program Plan**

This committee discussed opportunities and priorities for the after school program. This will be discussed further at the May 23 board meeting.

**IV. Closing Items****Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:09 am.

Respectfully Submitted,  
M. Snyder

# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday May 23, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, J. McElroy-Moore, Z. Nelson, L. Fischer, M. Snyder

#### **Guests Present**

A. Grebe, D. Cotton, D. Williams, S. Wallace

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday May 23, 2013 @ 8:45 AM at 395 Elk Street, Albany.

#### **Approve Minutes**

J. McElroy-Moore made a motion to approve minutes from the Board Meeting on 03-28-13.

L. Fischer seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

### II. Finance

#### **Finance Report-A. Grebe**

Mr. Grebe provided an update on the financial reports, including status of payments from Albany School District and intercepts from State. The board expressed concern about cashflow issues and personnel issues that are impacting paperwork. The board and school leadership will consider reorganizing reporting structure.

#### **2013-14 Budgets**

Mr. Grebe provided the board with an update on the upcoming 2013-14 budget.

#### **Update on CSBM**

CSBM will begin their work in June and provide a report in July.

### III. Principal Report

#### **Dashboard Review and Monthly Report-D. Williams**

Mr. Cotton and Mr. Williams provided an overview of Mr. Puccioni's visit to the school including feedback from school leaders. The leaders found Mr. Puccioni to be perceptive, reflective and collaborative. The board discussed with Mr. Cotton and Mr. Williams how Mr. Puccioni would fit into the BC team. The board requested description of a transition plan and skills needed in a leadership position. Four skills: observation and feedback, assessment, professional development, strong school culture.

#### **Summer Program**

The board briefly discussed the summer program with Mr. Williams. The 7th grade students will be provided remedial instruction focused on ELA and math.

#### IV. Closing Items

##### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 10:38 am.

Respectfully Submitted,  
M. Snyder

**Set future board meetings**

# Minutes

## Brighter Choice Charter School for Boys

### Governance Committee Meeting

Tuesday May 28, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

N. Velilla, C. Bender, Z. Nelson, L. Fischer, M. Snyder

#### I. Opening Items

##### **Call the Meeting to Order**

C. Bender called a meeting of the Governance committee of Brighter Choice Charter School for Boys to order on Tuesday May 28, 2013 @ 8:39 AM at 395 Elk Street, Albany.

##### **Approve Minutes**

L. Fischer made a motion to approve minutes from the Governance Committee Meeting on 05-16-13.

C. Bender seconded the motion.

The committee **VOTED** unanimously to approve the motion.

#### II. Governance

##### **Leadership Transition**

The board discussed planning for the transition of Darryl Williams. The board would like the following information: professional development plan, description of practices and procedures, description of roles & responsibilities for leadership and administrators (including school culture), expected leave, fellowship programs, staffing needs/org chart, expectations and plans for summer school and after school programs.

##### **Business Office Restructure**

The board decided to pursue a director of business operations across all four schools (BC boys/girls and BCM boys/girls) that could solidify and make consistent the procedures.

##### **Conditional Approval of Marcus Puccioni**

L. Fischer made a motion to Conditionally approve Marcus Puccioni as Director of School Quality for the Brighter Choice Charter Schools. Conditioned on references and background check.

Z. Nelson seconded the motion.

The committee **VOTED** unanimously to approve the motion.

#### III. Summer/After School Programs

##### **Program Updates**

The board needs more information on both after school and summer programs.

#### IV. Closing Items

##### **Business Offices**

##### **Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 09:58 am.

Respectfully Submitted,



# Minutes

## Brighter Choice Charter School for Boys

### Board Meeting

Thursday Jun 27, 2013 @ 8:30 AM at 395 Elk Street, Albany

#### **Board Members Present**

C. Bender, Z. Nelson, L. Fischer, M. Snyder

#### **Board Members Absent**

N. Velilla, J. McElroy-Moore

#### **Guests Present**

A. Grebe, C. Capitula, D. Williams, D. Cotton, S. Wallace

### I. Opening Items

#### **Call the Meeting to Order**

C. Bender called a meeting of the board of trustees of Brighter Choice Charter School for Boys to order on Thursday Jun 27, 2013 @ 8:43 AM at 395 Elk Street, Albany.

#### **Approve Minutes**

L. Fischer made a motion to approve minutes from the Board Meeting on 05-23-13.

Z. Nelson seconded the motion.

The board **VOTED** unanimously to approve the motion.

#### **Public Comment**

### II. Principal Report

#### **Pracitces/Procedures Overview**

D. Williams and D. Cotton provided the board with a school update, including transition, academic progress and leadership. The board discussed concerns about the organizational relationship between school leaders and business management/finance.

#### **Management Team Update**

#### **Organization Chart**

D. Williams provided the board with an overview of the organizational structure and positional needs for the school. The board discussed a need for curricular experts to support the instructional programs.

#### **Summer Program**

#### **After School Program**

D. Williams discussed with the board the after school program fidelity and design. The board also inquired the perspective of the business manager. The board will continue to consider how best to structure and run the program and charge the new Director of School Quality with analyzing options.

### III. Board Composition

#### **Additional term for C. Bender**

L. Fischer made a motion to Renew term of Chaiman Chris Bender to BCCS board.

M. Snyder seconded the motion.

The board **VOTED** unanimously to approve the motion. C. Bender abstained.

**Additional term for Z. Nelson**

L. Fischer made a motion to Renew term of Zoe Nelson to BCCS board.

M. Snyder seconded the motion.

The board **VOTED** unanimously to approve the motion. Z. Nelson abstained.

**IV. Finance**

**Finance Report-A. Grebe**

A. Grebe provided the board with an update on the current budget outlook. The board asked for a breakdown of salaries across all positions to get a deeper understanding of organizational structure.

**2013-14 Budgets**

C. Bender made a motion to approve the budgets as presented for BCCS.

Z. Nelson seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Update on CSBM**

**V. Employee Handbook**

**Employee Vehicle Use**

L. Fischer made a motion to Approve change to the BCCS employee handbook to prohibit employees from providing transportation to students in personal vehicles.

Z. Nelson seconded the motion.

The board **VOTED** unanimously to approve the motion. The board expressed interest in ensuring students have knowledge of alternative transportation options and resources available. The board also wants to provide procedures for teachers to follow. This is the role of the parent coordinator.

**Family Medical Leave Act**

**VI. Leadership Transition**

**Principal**

C. Bender made a motion to Appoint Karen Lewis Mclean to principal of BCCS-Boys.

L. Fischer seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Job Description-Director of School Quality**

Board clarified that any parents/staff issues/complaints go directly to school building Principal. Director will not directly manage teachers. Director will not set budgets, but will provide input and guidance to Principals to do so. Director will evaluate Principals and present findings to board.

**VII. Closing Items**

**Adjourn Meeting**

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 11:41 am.

Respectfully Submitted,

M. Snyder

**2013-14 Board Mtg Calendar**

*Appendix H: Enrollment and Retention Efforts*

In 2012-13, Brighter Choice Charter School for Boys continued to make a good faith effort in enforcing the school's admission policy to attract and retain students with disabilities, English language learners, and students who are eligible for the free and reduced price lunch program. Current efforts are identified below.

- Disclaimer on school's website
- Disclaimer on school's admission application and notification
- Discussions during meetings with current families with multi-lingual staff available
- Discussions during tours with interested families with multi-lingual staff available
- Discussions during door-to-door campaigns
- Outreach to specialized feeder schools and programs
- Outreach to community by multi-lingual staff
- Outreach to immigrant communities
- Outreach to shelter and food pantries
- Translation of advertisements and school materials
- Translation feature available on the school's website
- Advertising materials in languages other than English are translated for distribution using [www.translate.google.com](http://www.translate.google.com) on an as needed basis.

Going forward in 2013-14, Brighter Choice for Boys will incorporate the following additional efforts.

- All school brochures and mailings will include the disclaimer that the school accommodates students with disabilities, English language learners and participates in the free and reduced lunch program

## Brighter Choice Charter School for Boys

### Materials Used in the Enrollment & Retention Process:

#### Website

#### **Join Us**

##### **Student Admission Policy**

The Brighter Choice Charter School for Boys is a nonsectarian public school for boys attending grades K-4. Admission to *Brighter Choice-Boys* shall not be limited on the basis of intellectual ability, measures of achievement or aptitude, athletic ability, disability, race, creed, national origin, religion, or any other ground that would be unlawful.

*Brighter Choice-Boys* opens enrollment to all boys who would be eligible for enrollment in public schools in New York State, subject to availability and the admission process set forth below.

*Brighter Choice-Boys* will admit each eligible student who submits an application on or before the first day of April, unless the number of applications exceeds the capacity of the student's requested grade level or of the school building.

#### Attached Flyer:

The Brighter Choice Charter School for Boys is a nonsectarian public school for boys attending grades K-4. Admission to *Brighter Choice-Boys* shall not be limited on the basis of intellectual ability, measures of achievement or aptitude, athletic ability, disability, race, creed, national origin, religion, or any other ground that would be unlawful.

#### Attached Admission Application:

***Non-Discrimination Statement:*** *The Brighter Choice Charter School for Boys and the Brighter Choice Charter School for Girls shall not discriminate against or limit the admission of any student on any unlawful basis, including on the basis of ethnicity, national origin, gender, disability, intellectual ability, measures of achievement or aptitude, athletic ability, race, creed, gender, national origin, religion or ancestry. A school may not require any action by a student or family (such as an admission test, interview, essay, attendance at an information session, etc.) in order for an applicant to either receive or submit an application for admission to that school.*



**Brighter Choice**  
Charter School for Boys



*The Brighter Choice Charter School for Boys is a nonsectarian public school for boys attending grades K-4. Admission to Brighter Choice-Boys shall not be limited on the basis of intellectual ability, measures of achievement or aptitude, athletic ability, disability, race, creed, national origin, religion, or any other ground that would be unlawful.*

# APPLY TODAY

Serving Grades K-4  
Stop by at 116 North Lake Avenue  
Or call 694-5372



**The road to college starts here!**  
[www.brighterchoice.org](http://www.brighterchoice.org)



**PARA FAMILIAS LATINAS:**  
Si necesita una aplicación en español, por favor llame al (518) 694-5372.

For help completing this application, call:  
**(518) 694-5372 Boys**  
**(518) 694-4100 Girls**

**PLEASE COMPLETE AND SUBMIT THIS APPLICATION BY: April 1, 2013**

## Application for Student Admission: 2013-14

The Brighter Choice Charter Schools (BCCS) are accepting applications for Kindergarten through fourth grades. If the number of admission applications received exceeds the space available, a random lottery will be held at Brighter Choice for Boys in early April of 2013 to determine admission to the schools. Students applying to Kindergarten must be 5 years old on or before December 31, 2013.

Please print your information and complete all sections of this application.

### STUDENT INFORMATION

Student's Name: \_\_\_\_\_ Birth Date: \_\_\_\_\_  
First MI Last Month/Day/Year

Student's Address: \_\_\_\_\_ Gender:  Boy  Girl  
Street Number & Name Apartment Number

\_\_\_\_\_ Phone: \_\_\_\_\_  
City NY State ZIP Home Cell Work

Applying for admission to grade:  K  1  2  3  4

Current School District: \_\_\_\_\_ School Currently Attending: \_\_\_\_\_

### PARENT/GUARDIAN INFORMATION

Who has the legal authority to apply for this child to attend Brighter Choice Charter Schools?

Mother  Stepmother  Father  Stepfather  Legal Guardian(s)

Name(s): \_\_\_\_\_  
First Name Middle Initial Last Name

\_\_\_\_\_  
First Name Middle Initial Last Name

Address: \_\_\_\_\_  
Street Number & Name Apartment #

\_\_\_\_\_  
City State ZIP Code

Telephone: \_\_\_\_\_  
Home Cell Work

... for a brighter future.

**TURN PAGE**

**SIBLING INFORMATION**

Does the applicant have a sibling who is currently enrolled in Brighter Choice Charter School for Boys or Brighter Choice Charter School for Girls?  Yes,  No **If yes, please list below:**

Name: \_\_\_\_\_ Birth Date: \_\_\_\_/\_\_\_\_/\_\_\_\_ 2013 Grade: \_\_\_\_\_ F or M

Name: \_\_\_\_\_ Birth Date: \_\_\_\_/\_\_\_\_/\_\_\_\_ 2013 Grade: \_\_\_\_\_ F or M

Does the applicant have a sibling who is applying to attend Brighter Choice Charter School for Boys or Brighter Choice Charter School for Girls?  Yes  No **If yes, please list below:**

Name: \_\_\_\_\_ Birth Date: \_\_\_\_/\_\_\_\_/\_\_\_\_ 2013 Grade: \_\_\_\_\_ F or M

Name: \_\_\_\_\_ Birth Date: \_\_\_\_/\_\_\_\_/\_\_\_\_ 2013 Grade: \_\_\_\_\_ F or M

**PARENT/GUARDIAN SIGNATURE**

*I hereby testify that the information provided on this BCCS admission application and the attached transportation applications are accurate and current.*

\_\_\_\_\_  
Signature Print Name Date

**Please answer - I learned about Brighter Choice Charter School from the following:**  Friend,  Relative,  Postcard,  Bus Shelter Ad,  Daycare or Head Start Program,  Website,  Other

**Please mail, fax or deliver the completed admission application to:**

**BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS**  
**116 NORTH LAKE AVENUE**  
**ALBANY, NY 12206**  
**PHONE: 518-694-8200, FAX: 518-694-8201**

**BRIGHTER CHOICE CHARTER SCHOOL FOR GIRLS**  
**250 CENTRAL AVENUE**  
**ALBANY, NY 12206**  
**PHONE: 518-694-4100, FAX: 518-694-4123**

**Important Information Regarding Admission:**  
Completion of this form demonstrates your desire to enroll your child at the Brighter Choice Charter Schools. Upon admission, families of Brighter Choice students must provide two proofs of current residency, parent/guardian picture ID, a copy of the student’s prior year academic record, birth certificate, and immunization record. A Student Registration Packet must also be completed.

**Non-Discrimination Statement:** *The Brighter Choice Charter School for Boys and the Brighter Choice Charter School for Girls shall not discriminate against or limit the admission of any student on any unlawful basis, including on the basis of ethnicity, national origin, gender, disability, intellectual ability, measures of achievement or aptitude, athletic ability, race, creed, gender, national origin, religion or ancestry. A school may not require any action by a student or family (such as an admission test, interview, essay, attendance at an information session, etc.) in order for an applicant to either receive or submit an application for admission to that school.*

**PLEASE RETURN THIS COMPLETED APPLICATION BY APRIL 1, 2013.**

***Thank you for your interest in Brighter Choice Charter Schools!***

# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Thursday, August 01, 2013

<http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/f12c5f8364aa1ce050ee89d1b58>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

M. Christian Bender

2. Charter School Name:

Brighter Choice Charter School for Boys

3. Charter Authorizer:

Board of Regents

4. \*Your Home Address:

Variable	Response
4. *Your Home Address:   Street Address	[REDACTED]
4. *Your Home Address:   City/State	[REDACTED]
4. *Your Home Address:   Zip	[REDACTED]

5. \*Your Business Address

Variable	Response
5. *Your Business Address   Street Address	[REDACTED]
5. *Your Business Address   City/State	[REDACTED]
5. *Your Business Address   Zip	[REDACTED]

6. \*Daytime Phone Number:

[REDACTED]

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- 
- Chair/President
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "M. Christy". The signature is written in a cursive style with a large, looped initial "M" and a long, sweeping tail.

# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Monday, August 26, 2013

<http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/53e2000d903bf5063fae8bdf821>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

Lucia Fischer

2. Charter School Name:

Brighter Choice Charter School for Boys

3. Charter Authorizer:

Board of Regents

4. \*Your Home Address:

Variable	Response
4. *Your Home Address:   Street Address	[REDACTED]
4. *Your Home Address:   City/State	[REDACTED]
4. *Your Home Address:   Zip	[REDACTED]

5. \*Your Business Address

Variable	Response
5. *Your Business Address   Street Address	[REDACTED]
5. *Your Business Address   City/State	[REDACTED]
5. *Your Business Address   Zip	[REDACTED]

6. \*Daytime Phone Number:

[REDACTED]

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- 
- Vice Chair/Vice President
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

Jerry Fischer

# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Thursday, July 11, 2013

<http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/7b2d31efc805759fe8b04984c2>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

Joanne McElroy-Moore

2. Charter School Name:

Brighter Choice Charter School for Boys

3. Charter Authorizer:

Board of Regents

4. \*Your Home Address:

Variable	Response
4. *Your Home Address:   Street Address	[REDACTED]
4. *Your Home Address:   City/State	[REDACTED]
4. *Your Home Address:   Zip	[REDACTED]

5. \*Your Business Address

Variable	Response
5. *Your Business Address   Street Address	Same
5. *Your Business Address   City/State	(No response)
5. *Your Business Address   Zip	(No response)

6. \*Daytime Phone Number:

[REDACTED]

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- Other, please specify...: Trustee

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

Yes

10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next

Variable	Response
[cmoeY.0] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Position Held	Part time county consultant
[cmoeY.1] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Responsibilities	Attend coin council, school board , other community events and provide feed back on issues that may impact charter schools
[cmoeY.2] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Salary	15,000 annually
[cmoeY.3] 10a. If YES, please provide a description of the position you hold and your responsibilities, your salary and your start date in the next   Start Date	2010-present

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

Yes

13a. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house held or engaged in with the charter school during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Question 2-4 above, you need not disclose again your employment status, salary, etc.

	Date(s) of Transaction	Nature of Financial Interest/Transactions	Steps Taken to Avoid Conflict of Interest (e.g., did not vote, did not participate in discussion)	Name of Person Holding Interest and Relationship to You
1	See above	(No response)	As of 3/13 network did not form it's own incorporation but became part of BCC Foundation as of 3/13. I have disclosed my employment with the bcc f and not vote been part of discussion issues.	(No response)
2	(No response)	(No response)	(No response)	(No response)
3	(No response)	(No response)	(No response)	(No response)
4	(No response)	(No response)	(No response)	(No response)
5	(No response)	(No response)	(No response)	(No response)

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

Yes

14a. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school that is doing business with the school through a management or services agreement, please identify only the name of

the organization, your position in the organization as well as the relationship between such organization and the school. If there was no financial interest, write None.

	Organization Conducting Business with the School	Nature of Business Conducted	Approximate Value of the Business Conducted	Name of Trustee and/or Immediate Family Member with Interest	Steps Taken to Avoid Conflict of Interest
1	See above	(No response)	(No response)	(No response)	(No response)
2	(No response)	(No response)	(No response)	(No response)	(No response)
3	(No response)	(No response)	(No response)	(No response)	(No response)
4	(No response)	(No response)	(No response)	(No response)	(No response)
5	(No response)	(No response)	(No response)	(No response)	See above

Signature of Trustee

# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Monday, July 15, 2013

<http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/f5469b956bf81b19ab88047a1a>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

Zoe Nelson

2. Charter School Name:

Brighter Choice Charter School for Boys

3. Charter Authorizer:

Board of Regents

4. \*Your Home Address:

Variable	Response
4. *Your Home Address:   Street Address	[REDACTED]
4. *Your Home Address:   City/State	[REDACTED]
4. *Your Home Address:   Zip	[REDACTED]

5. \*Your Business Address

Variable	Response
5. *Your Business Address   Street Address	[REDACTED]
5. *Your Business Address   City/State	[REDACTED]
5. *Your Business Address   Zip	[REDACTED]

6. \*Daytime Phone Number:

[REDACTED]

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

(No response)

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

Page 2

13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, appearing to read "Zaitheh". The signature is fluid and cursive, with a large initial "Z" and a long horizontal stroke at the end.

# Required Form: Appendix E - Disclosure of Financial Interest Form

Created Tuesday, August 13, 2013

<http://fluidsurveys.com/surveys/vickie-smith/appendix-e-disclosure-of-financial-interest-form/3f998ada4cb4fbc2f53f90533a>

## Page 1

Please open the link to this form using **Google Chrome** as your browser. Doing so will allow you to input your signature on page 2 of the form. Thank you.

1. Trustee Name:

Martha Snyder

2. Charter School Name:

Brighter Choice Charter School for Boys

3. Charter Authorizer:

Board of Regents

4. \*Your Home Address:

Variable	Response
4. *Your Home Address:   Street Address	[REDACTED]
4. *Your Home Address:   City/State	[REDACTED]
4. *Your Home Address:   Zip	[REDACTED]

5. \*Your Business Address

Variable	Response
5. *Your Business Address   Street Address	[REDACTED]
5. *Your Business Address   City/State	[REDACTED]
5. *Your Business Address   Zip	[REDACTED]

6. \*Daytime Phone Number:

[REDACTED]

7. \*E-mail Address:

8. Select all positions you held on Board:

(check all that apply)

- 
- Secretary
- 

9. Are you a trustee and also an employee of the school?

No

10. Are you a trustee and an employee or agent of the management company or institutional partner of the charter school?

No

Page 2

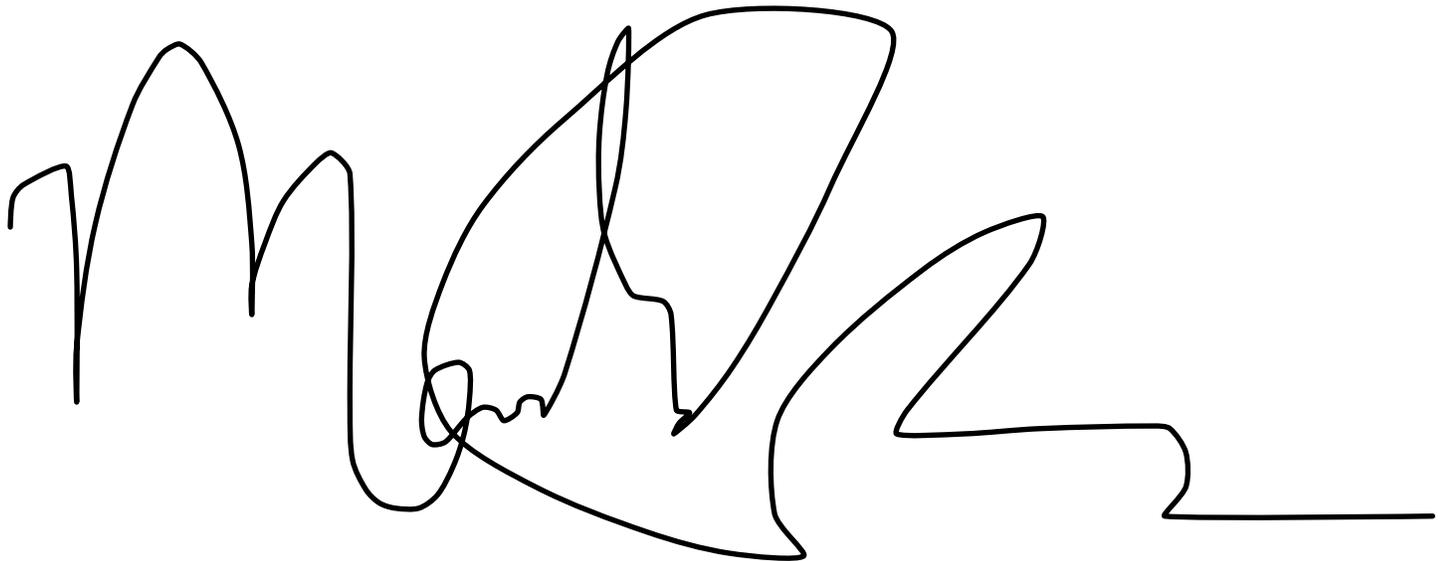
13. Have you or any of your immediate family members or any persons who live with you in your house had an interest in or engaged in a transaction with the charter school during the time you have served on the board, and in the six-month period prior to such service?

No

14. Are you a member, director, officer or employee of an organization formally partnered with school that is doing business with the charter school and in which such entity, during your tenure as a trustee, you and/or your immediate family member or person living in your house had a financial interest or relationship?

No

Signature of Trustee

A handwritten signature in black ink, consisting of several large, overlapping loops and a long horizontal tail extending to the right.