

Entry 1 School Information and Cover Page

Created: 07/05/2018 • Last updated: 11/01/2018

Please be advised that you will need to complete this cover page (including signatures) <u>before</u> all of the other tasks assigned to you by your authorizer are visible on your task page. While completing this task, please ensure that you select the correct authorizer (as of June 30, 2018) or you may not be assigned the correct tasks.

a. SCHOOL NAME

BRIGHTER CHOICE CS FOR BOYS (REGENTS)

(Select name from the drop down menu)

b. CHARTER AUTHORIZER (As of

Regents Authorized Charter School

June 30th, 2018)

(For technical reasons, please re select authorizer name from the drop down menu).

c. DISTRICT / CSD OF LOCATION

Albany

d1. SCHOOL INFORMATION

| PRIMARY ADDRESS | PHONE NUMBER | FAX NUMBER | EMAIL ADDRESS |
|------------------------------------|--------------|--------------|---------------|
| 116 N Lake Ave Albany, NY 12206 | 518 694 8200 | 518 694 8201 | |

d2. PHONE CONTACT NUMBER FOR AFTER HOURS EMERGENCIES

| Contact Name | Luke Licygiewicz |
|---------------------------------------|------------------|
| Title | Operations Mgr |
| Emergency Phone Number (### ### ####) | |

e. SCHOOL WEB ADDRESS (URL) http://www.brighterchoice.org/boys/

f. DATE OF INITIAL CHARTER 01/2001

g. DATE FIRST OPENED FOR 08/2003

INSTRUCTION

h1. APPROVED SCHOOL MISSION (Regents, NYCDOE, and Buffalo BOE authorized schools only)

MISSION STATEMENT

The Mission of the Brighter Choice Charter Schools is to ensure that BCCS scholars have the same opportunities for future success as scholars attending the best public schools in the region. There are three significant components to achieving this mission:

- · Exemplary instruction that prepares scholars to think critically, problem solve effectively, and to become engaged and responsible learners successfully prepared for middle school, high school, and college
- · Focus on the development of social, behavioral, and organizational skills necessary for future school success
- · An education beyond the basics that includes performing arts, visual arts, science, and history

h2. KEY DESIGN ELEMENTS (Regents, NYCDOE, and Buffalo BOE authorized schools only)

KEY DESIGN ELEMENTS (<u>Brief</u> heading followed by a description of each Key Design Elements (KDE). KDEs are those general aspects of the school that are innovative or unique to the school's mission and goals, are core to the school's overall design, and are critical to its success. The design elements may include a specific content area focus; unique student populations to be served; specific educational programs or pedagogical approaches; unique calendar, schedule, or configurations of students and staff; and/or innovative organizational structures and systems.

| Variable 1 | Engaging Academic Program BCCS's educational program will be aligned to the Common Core State Standards, using a thematic approach to learning. The educational program will be designed to inspire and motivate learning, engage teachers and scholars in new levels of focus and effort, and create a place where scholars take ownership of their own learning. Through a thematic approach to learning, scholars will learn to work collaboratively and develop their problem solving and thinking skills while achieving academic excellence. |
|------------|--|
| Variable 2 | Integrated Studies Integrated study will form the instructional core of learning and teaching at BCCS. Connecting together reading, writing, science, social studies, and, where appropriate, math under thematic units will motivate BCCS to learn and want to learn. All thematic units will follow the Understanding by Design Framework, where effective curriculum is planned backward from long term desired results through a three stage design process (Desired Results, Evidence, and Learning Plan). |

| to think critically, problem solve effectively, and to become engaged and responsible learners, BCCS will create and maintain a school culture where data analysis is viewed as an essential piece of the teaching and learning process. Formative, interim, and summative assessments will be used to increase instructional effectiveness, adjust individual scholar learning goals, and provide meaningful feedback to teachers. Variable 5 High Impact Professional Development for Educators BCCS considers teacher quality and performance as important factors to scholars' competency and mastery in reading, writing and mathematics. Building the capacity of teachers to deliver quality instruction will begin prior to the start of the academic year and will continue throughout the school year with targeted professional development experiences. Variable 6 Focus on Character Development and Problem Solving Skills BCCS will adhere to high expectations for scholar conduct and will teach and reinforce strategies to increase scholar motivation, focus, cooperation, and collaboration. A curriculum for character development surrounding our core values will be used to grow and develop our scholars' social and behavioral skills. Scholars will be engaged in tasks and | Variable 3 | More time on task In keeping with the mission of BCCS, a longer school day and school year will help scholars achieve mastery of concepts in an academically rigorous curriculum. |
|--|-------------|---|
| BCCS considers teacher quality and performance as important factors to scholars' competency and mastery in reading, writing and mathematics. Building the capacity of teachers to deliver quality instruction will begin prior to the start of the academic year and will continue throughout the school year with targeted professional development experiences. Variable 6 Focus on Character Development and Problem Solving Skills BCCS will adhere to high expectations for scholar conduct and will teach and reinforce strategies to increase scholar motivation, focus, cooperation, and collaboration. A curriculum for character development surrounding our core values will be used to grow and develop our scholars' social and behavioral skills. Scholars will be engaged in tasks and activities that would allow them to problem solve whether or not actions are appropriate or inappropriate to different situations. Variable 7 Parent and Community Partnerships Scholar achievement is strengthened by parent and community involvement. BCCS will connect parents and caregivers with their scholar's education by means of frequent calls home, progress reports, a school newsletter and website. Scholars and families will benefit from our strong school partnerships with family service agencies and community organizations that aid with challenging or on going problematic scholar behaviors. Variable 8 (No response) | Variable 4 | In order to achieve the school's mission of preparing scholars to think critically, problem solve effectively, and to become engaged and responsible learners, BCCS will create and maintain a school culture where data analysis is viewed as an essential piece of the teaching and learning process. Formative, interim, and summative assessments will be used to increase instructional effectiveness, adjust individual scholar learning |
| BCCS will adhere to high expectations for scholar conduct and will teach and reinforce strategies to increase scholar motivation, focus, cooperation, and collaboration. A curriculum for character development surrounding our core values will be used to grow and develop our scholars' social and behavioral skills. Scholars will be engaged in tasks and activities that would allow them to problem solve whether or not actions are appropriate or inappropriate to different situations. Variable 7 Parent and Community Partnerships Scholar achievement is strengthened by parent and community involvement. BCCS will connect parents and caregivers with their scholar's education by means of frequent calls home, progress reports, a school newsletter and website. Scholars and families will benefit from our strong school partnerships with family service agencies and community organizations that aid with challenging or on going problematic scholar behaviors. Variable 8 (No response) Variable 9 (No response) | Variable 5 | BCCS considers teacher quality and performance as important factors to scholars' competency and mastery in reading, writing and mathematics. Building the capacity of teachers to deliver quality instruction will begin prior to the start of the academic year and will continue throughout the school year with targeted professional development |
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| Variable 9 (No response) | Variable 7 | Scholar achievement is strengthened by parent and community involvement. BCCS will connect parents and caregivers with their scholar's education by means of frequent calls home, progress reports, a school newsletter and website. Scholars and families will benefit from our strong school partnerships with family service agencies and community organizations that aid with challenging or on |
| | Variable 8 | (No response) |
| Variable 10 (No response) | Variable 9 | (No response) |
| | Variable 10 | (No response) |

i. TOTAL ENROLLMENT ON JUNE 316 30, 2018

j. GRADES SERVED IN SCHOOL YEAR 2017-18

Check all that apply

| Grades Served | K, 1, 2, 3, 4, 5 |
|---------------|------------------|
|---------------|------------------|

k1. DOES THE SCHOOL CONTRACT WITH A CHARTER OR EDUCATIONAL MANAGEMENT ORGANIZATION?

11. FACILITIES

Does the school maintain or operate multiple sites?

| No, just one site. | |
|--------------------|--|
|--------------------|--|

12. SCHOOL SITES

Please list the sites where the school will operate for the upcoming school year.

| | Physical Address | Phone Number | District/CSD | Grades Served at Site (K 5, 6 9, etc.) | Receives Rental Assistance | Rental Assistance for Which Grades (write N/A if applicable) |
|---|---|-----------------|--------------|---|----------------------------------|---|
| Site 1 (same as primary site) | 116 North Lake Ave Albany NY 12206 | 518 694 8200 | Albany | K 5 | No | |
| Site 2 | | | | | | |
| Site 3 | | | | | | |

12a. Please provide the contact information for Site 1.

| | Name | Work Phone | Alternate Phone | Email Address |
|---------------------------|------------------|--------------|-----------------|-------------------------------------|
| School Leader | Karen Mclean | 518 694 8200 | | kmclean@brighterch oice.org |
| Operati onal Leader | Luke Licygiewicz | 518 694 8200 | | llicygiewicz@brighter choice.org |
| Complia nce Contact | Karen Mclean | 518 694 8200 | | kmclean@brighterch oice.org |
| Complai nt Contact | Karen Mclean | 518 694 8200 | | kmclean@brighterch oice.org |
| DASA Coordin ator | Karen Mclean | 518 694 8200 | | kmclean@brighterch oice.org |

m1. Are any sites in co-located No space? If yes, please proceed to the next question.

IF LOCATED IN PRIVATE SPACE IN NYC OR DISTRICTS OUTSIDE NYC

m3. Upload a current Certificate of Occupancy (COO) for each school site that is located in private space in NYC or located outside of NYC. Except for schools in district space (co-location space), school must provide a copy of the annual fire inspection report.

Site 1 Certificate of Occupancy (COO)

https://nysed cso reports.fluidreview.com/resp/17430227/yFPTXS6fVy/

Site 1 Fire Inspection Report

https://nysed cso reports.fluidreview.com/resp/17430227/nBJtmqxAKU/

Site 2 Certificate of Occupancy

(No response)

Site 2 Fire Inspection Report

(No response)

Site 3 Certificate of Occupancy

(No response)

Site 3 Fire Inspection Report

(No response)

n1. Were there any revisions to
the school's charter during the
2017-18 school year? (Please
include approved or pending
material and non-material
charter revisions).

o. Name and Position of Individual(s) Who Completed this Annual Report. Karen Mclean, Principal, and Jen Pasek, Consultant

p. Our signatures (Head of School and Board President) below attest that all of the information contained herein is truthful and accurate and that this charter school is in compliance with all aspects of its charter, and with all pertinent Federal, State, and local laws, regulations, and rules. We understand that if any information in any part of this report is found to have been deliberately misrepresented, that will constitute grounds for the revocation of our charter. Check YES if you agree and then use the mouse on your PC or the stylist on your mobile device to sign your name).

Yes

Signature, Head of Charter School



Signature, President of the Board of Trustees

Math Daniel

Date 2018/11/01

Thank you.



City of Albany Department of Public Safety Division of Building and Codes

BCI Construction, Inc. 20 Loudonville Road Albany, NY 12204

Issue Date: Monday, July 02, 2007

Certificate of Occupancy

| Address: | 116 North Lake Ave | enue | Permit 37960 |
|--------------------------|---------------------------|---|--------------------------------|
| | | | Parcel 14504 |
| Albany, N and with p | Y has been inspected | enovations and addition for | ance with the plans on file |
| The follow | ing occupancy is perm | nitted at this location: | |
| Ar | ea | Use | Uniform Code Classification |
| Cellar/Bas | sement | School | E |
| First Floor | | School | E |
| Second Fl | oor | School | E |
| Third Floor | r | School | E |
| Other Floo | ors | | |
| No change the issuand | e in the nature of this p | arcel, building or use is all of Occupancy. | owed without a permit and |
| ssuance F | Recommended By: | Zoning District at time | e of Issuance R-2A |
| | | e e e e e e e e e e e e e e e e e e e | |
| \ | Vincent J. DiBiase | - | |
| Sr | . Building Inspector | Wichola Nichola | as A. DiLello, Director |
| | | 11101101 | 40 / 1. DIEU110, DIIU0101 |

August 2014

The University of the State of New York THE STATE EDUCATION DEPARTMENT Office of Facilities Planning - Room 1060 Education Building Annex Albany, New York 12234

NONPUBLIC SCHOOL BUILDING FIRE SAFETY REPORT

(PLEASE PRINT)

All buildings which are owned, operated, or leased by nonpublic schools must be inspected annually for compliance with applicable sections of 8NYCRR155 Regulations of the Commissioner of Education and for compliance with the New York State Uniform Fire Prevention and Building Code (NYSUFPBC).

| | 11001 | · · · · · | 116 | | | | | | | | | | | | | | | | | | | | | | |
|----------------------------|------------------------|------------|----------------|------------|------|----------|------|-------|------|------|-----|-----------|-------------|-------------|-----|---|---|---|----|---|---------|-----|---|-------------|---|
| B | R | 1 | 6 | 1+ | 7 | E | R | | C | H | 0 | ١ | C | E | | C | S | | B | 0 | 7 | ک | | ,, | |
| Fa | Facility/Building Name | | | | | | | | | | | | | | | | | | | | | | | | |
| B | 8_ | 1 | 6 | 4 | T | E | R | | 0 | H | 0 | \ | _ | E | | C | S | | 13 | 0 | 1 | 2 | | | |
| Str | eet / | Addı | ress | (NC | PO | Вох | Nur | nber | s) | | | | | | | · | | 1 | L | i | <u></u> | I | L | | |
| ١ | ١ | 6 | | N | | L | A | K | E | | A | ٧ | E | | | | | | | | | | | | |
| City/Town/Village Zip Code | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | * ***** | 90 | | | | | | | | | | | | | | | | Z | ın C | ode | | | |
| A | L | ß | A | N | 7 | | | | | | | | | | | | | | | | ip C | | 2 | ٥ | 6 |
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| A | L | ß | A | 7 | 7 | espo | onsi | ble f | or L | ocal | | de E ル | nfor | cem | ent | | | | | | ip C | | 2 | 0 | 6 |
| A Na | ne c | B of Mi | A unic T | い ipali | ty R | · second | | | or L | | | | nfor | cem | ent | | | | | | ip C | | 2 | 0 | 6 |

INSTRUCTIONS

O - I- - 1 N1

- Read the "Manual for New York State Nonpublic School Facility Fire Safety Inspections" prior to inspecting the facility.
- A separate report must be completed for each building and location.
- Part I: General Information. School officials must complete this section annually.
- Part II-B Regulations of the Commissioner 155.25: This section must be completed for schools with electrically operated partitions (Question 8, Non-Conformance Report Sheet) pursuant to the Fire Code and Property Maintenance Code of New York State.

Questions 9-26 on the Non-Conformance Report Sheet must be completed for all schools.

- Part III Certifications. To be completed by individuals as indicated.
- This form must be kept on file at the school for three years and must be available for public review.

Submitting the Report: The final submission package includes a total of five pages. After the inspection, sign the Certifications page (Part III, p.5), <u>staple the pages together</u>, and mail to the address above.

Part I: General Information and Fire/Life Safety History (to be completed annually)

| ' ' | midicate the primary use of this facility. (<u>Check one box)</u> |
|-----|--|
| (د | Student Instruction b) Other Student Use (dormitory, dining hall, physical education building, etc.) |
| 2. | Is there a fire sprinkler system in this facility? Yes No If yes, is the sprinkler alarm connected with the building alarm? Yes No |
| 3. | Is there a fire hydrant system for facility protection? Yes No If yes, indicate ownership of the system. |
| | Public Owned Other (specify) |
| 4. | Indicate the ownership of this facility. |
| | Leased Owned Other (specify) |
| 5. | What is the current gross square footage of this facility? (to the nearest whole ten feet) |
| | If this facility is used for instruction, complete (a) $-$ (d); otherwise go to question #7. |
| | a) Fire drills were held in accordance with Section 807 of State Yes No Education Law and Sections F405 and F408 of the New York State Fire Code. |
| | b) Average time to evacuate this facility: |
| | Minutes Seconds |
| | c) Arson and fire prevention instruction was provided in accordance with Section 808 of State Education Law; which requires every school in New York State to provide a minimum of 45 minutes of instructions in arson, fire prevention, injury prevention, and life safety during each month that school is in session. |
| | and life safety during each month that school is in session. Yes No |
| | d) Employee fire prevention, evacuation, and fire safety training was provided and Records maintained in accordance with Section F406 of the New York State Fire Code. |
| | Yes No |
| 7. | If the fire alarm was activated since the last annual fire Yes No inspection, was the fire department immediately notified? |

| 8. | Have there been any fires in this facility significant fire inspection? | since the last annual | Yes | No |
|----|---|-----------------------|-----|----|
| | If yes, indicate: | | | |
| | a) Number of fires | | | |
| | b) Total number of injuries | | | |
| | c) Total cost of property damage | \$ | | |

Part II: Nonpublic School Fire Safety Non-Conformance Report Sheet

School Name Brighter Choice CS for Boys Building Name K-5

| Part II-B | | | | Part II-B | | | | Part II-B | | | | |
|-----------|---------------------|-------------------|---|-----------|---------------------|-------------------|--|-----------|--|-------------------|------|--|
| ltem # | Non- Conformance | Date Corrected | | Item# | Non- Conformance | Date Corrected | | Item # | Non- Conformance | Date Corrected | | |
| 08A-2 | | | | 120-2 | | | | 19E-1 | | | | |
| 08B-2 | | | | 13A-2 | | | | 19F-1 | | | | |
| 08C-2 | | | | 13B-2 | | | | 19G-1 | | | | |
| 08D-2 | | , | | 14A-2 | | | | 19H-2 | | | | |
| 08E-2 | | |] | 14B-2 | | | | 20A-1 | | | | |
| 09A-2 | | | | 14C-2 | | | | 20B-1 | | | | |
| 09B-2 | | | | 14D-1 | | | | 20C-1 | | | | |
| 09C-1 | | , | | 14E-1 | | | | 21A-3 | | | | |
| 09D-1 | | | | 15A-2 | | | | 22A-3 | | | | |
| 09F-2 | | | | 15B-1 | | | | 22B-3 | | | | |
| 09G-2 | | | | 15C-2 | | | | 22C-3 | | | | |
| 10A-2 | | | | 15D-2 | | | | 23A-1 | | | | |
| 10B-2 | | | | 16A-2 | | | | 23B-1 | | | | |
| | | | | 16B-2 | | | | | | | | |
| 10C-1 | | | | 16 C-2 | | | | 23C-1 | | | | |
| 10D-1 | | | | 17A-3 | | | | 23D-2 | | | | |
| 11A-2 | | | | 17B-2 | | | | 24Á-3 | | | 1955 | |
| 11B-1 | | | | 17C-2 | | | | 25A-3 | | | | |
| 11C-2 | | | | 17D-2 | | | | | f any add | ditional | | |
| 11D-2 | | | | 17E-1 | | | | | n-confo | | | |
| 11E-1 | | | | 17F-3 | | | | | bserved, | | | |
| 12A-1 | | | | 17G-1 | | | | | 3 and lis | | de | |
| 12B-3 | | | | 17H-2 | | | | | section | below. | | |
| 12C-2 | | | | 171-2 | | | | | ······································ | | | |
| 12Ď-2 | | | | 17J-1 | | | | | | | | |
| 12E-1 | | | | 17K-1 | | | | | | · · , | | |
| 12F-1 | | | | 17L-1 | | | | | | | | |
| 12G-1 | | | | 18A-2 | | | | | laara | -4 | ĺ | |
| 12H-1 | | | | 18B-2 | | | | The | <u>Inspe</u> inspecto | | | |
| 121-1 | | | | 18C-2 | | | | | ed with a | | | |
| 12J-1 | | | | 18D-2 | | | | | ea with a us year' | | | |
| 12K-1 | | | | 19A-3 | | | | hienic | safety r | | ille | |
| 12L-1 | | | | 19B-2 | | | | | Jaioty I | ahoir | | |
| 12M-1 | | | | 19C-1 | | | | Yes | V | No | | |
| 12N-1 | | | | 19D-1 | | | | | | .10 | | |

| All schools complete | Section 8 | only of the | building has | electrically-o | perated foldi | ng partitions. |
|--|-----------|-------------|--------------|----------------|---------------|----------------|
| and the state of t | 0 2 | | | | | |

| Insp | ection | <u>į</u> : |
|------|--------|------------|
| Eiro | Cofoty | Inchanta |

Name Faul V. Lawton Jr.

Date New 20, 2017 Registry # 1209-7480

Part III: Nonpublic School Certifications

| The individual noted below inspected this building on |
|---|
| Report represents, to the best of their knowledge and belief, an accurate description of the building and conditions they observed. The individual that performed this inspection has maintained their certification requirements pursuant to Title 19 Part 434.5(a)(2). Name: Aul V. Lawren Tl. Telephone #: (5/8) 447-7879 Title: Registry # 1209-7488 (as designated by the NYS)Fire Administrator) |
| Title: TEMTNYS CEO Registry # 1209 - 7488 (as designated by the NYS)Fire Administrator) |
| Title: TEMTNYS CEO Registry # 1209 - 7488 (as designated by the NYS)Fire Administrator) |
| Signature: fall fall |
| |
| Section III-B. Building Administrator or Designee |
| The individual noted below certifies that this building was inspected as indicated in Section III-A above. |
| Name: Telephone #: (518) 694 - 410: |
| Title: <u>Finance Manager</u> |
| ection III-C. School Administrator, Director, or Headmaster |
| I hereby submit this fire inspection report on behalf of the Board of Trustees and certify that: |
| Public notice of report availability has been published, and that Any nonconformances noted as corrected on the <i>Nonpublic Fire Safety Non-Conformance Report Sheet</i> portion of this report were corrected on the date indicated, and that For any uncorrected nonconformances that appear on this report, the Board of Trustees, at the meeting held pursuant to Section 807-a of New York State Education Law, adopted a written plan of correction for those nonconformances, and such plan is available for public inspection. |
| Name: Morces Vaccion (Telephone #: (518) 410 0656 |
| Title: Signature |
| |
| Section III-D. Local Municipal Code Enforcement Official |
| The nonpublic school official shall enter the name and telephone number of the local municipal code enforcement official having jurisdiction over this facility, and the name of the municipality where this nonpublic school facility is sited. Name: McGee Direct relephone #: (518) 434-5995 |
| Name: WILLY MCG-ee Direct Felephone #: (5/8) 434-3993 |



Entry 2 NYS School Report Card Link

Last updated: 07/05/2018

BRIGHTER CHOICE CS FOR BOYS (REGENTS)

1. CHARTER AUTHORIZER (As of June 30th, 2018)

REGENTS Authorized Charter School

(For technical reasons, please re select authorizer name from the drop down menu).

2. NEW YORK STATE REPORT CARD

https://data.nysed.gov/reportcard.php? year=2017&instid=800000055520

Provide a direct URL or web link to the most recent New York
State School Report Card for the charter school (See https://reportcards.nysed.gov/).

(Charter schools completing year one will not yet have a School Report Card or link to one. Please type "URL is not available" in the space provided).



Entry 3 Progress Toward Goals

Created: 07/30/2018 • Last updated: 10/31/2018

PROGRESS TOWARD CHARTER GOALS

Board of Regents authorized and NYCDOE authorized charter schools only. Complete the tables provided. List each goal and measure as contained in the school's currently approved charter, and indicate whether the school has met or not met the goal. Please provide information for all goals by November 1st.

1. ACADEMIC STUDENT PERFORMANCE GOALS

If performance data is not available by August 1st, please state this in the last column and update by November 1st.

2017-18 Progress Toward Attainment of Academic Goals

| | Academic Student Performance Goal | Measure Used to Evaluate Progress Toward Attainment of Goal | Goal Met or Not Met | Indicate if data is not available. If/when available, Describe Efforts School Will Take If Goal Is Not Met |
|------------------------|---|--|---------------------|---|
| Academ ic Goal 1 | Performance Framework: NYS ELA Test Scores vs District and NYS | NYS ELA Exam Percent Proficient Gr. BCCSB Albany NYS 3) 68% 26% 51% 4) 56% 25% 47% 5) 39% 18% 37% All) 57% 23% 45% BCCSB continues to outperform the local district and NYS. | Met | |
| | | | | There are three initiatives BCCSB are focusing on in 2018 19. Initiative 1: Trainings Training in analyzing and responding to IAs, Mid and EOM assessments Training in differentiation to address the different learning styles identified within the |

| Academ ic Goal 2 | Performance Framework: NYS Math Test Scores vs District and NYS | NYS Math Exam Percent Proficient Gr. BCCSB Albany NYS 3) 39% 25% 54% 4) 29% 20% 48% 5) 45% 16% 44% All) 36% 21% 49% BCCSB continues to outperform the local district. | Not Met | classroom Training in progress monitoring to support in identifying scholars' academic needs Initiative 2: Redefine Curriculum Guide/Scope and Sequence to focus on needs to scholars. Assessing scholars more frequently. Initiative 3: Recruit new instructional coach with instructional expertise to support building leaders and instructional staff. This person is Mrs. Foulks who was a previous 4th grade math teacher. |
|------------------------|---|---|---------|--|
| Academ ic Goal 3 | | | | |
| Academ ic Goal 4 | | | | |
| Academ ic Goal 5 | | | | |
| Academ ic Goal 6 | | | | |
| Academ ic Goal 7 | | | | |
| Academ ic Goal 8 | | | | |

2. Do have more academic goals No to add?

3. Do have more academic goals No **to add?**

4. ORGANIZATIONAL GOALS

2017-18 Progress Toward Attainment of Organizational Goals

| | Organizational Goal | Measure Used to Evaluate Progress | Goal Met or Not Met | If Not Met, Describe Efforts School Will Take |
|------------|---|--------------------------------------|------------------------|---|
| Org Goal 1 | There are no optional organizational goals. | | | |
| Org Goal 2 | | | | |
| Org Goal 3 | | | | |
| Org Goal 4 | | | | |
| Org Goal 5 | | | | |

5. Do you have more organizational goals to add?

No

6. FINANCIAL GOALS

2017-18 Progress Toward Attainment of Financial Goals

| | Financial Goals | Measure Used to Evaluate Progress | Goal Met or Not Met | If Not Met, Describe Efforts School Will Take |
|------------------|--|--------------------------------------|------------------------|---|
| Financial Goal 1 | There are no optional financial goals. | | | |
| Financial Goal 2 | | | | |
| Financial Goal 3 | | | | |
| Financial Goal 4 | | | | |
| Financial Goal 5 | | | | |



Entry 4 Expenditures per Child

Last updated: 08/01/2018

BRIGHTER CHOICE CS FOR BOYS (REGENTS) Section Heading

Financial Information

This information is required of ALL charter schools. Provide the following measures of fiscal performance of the charter school in Appendix B (Total Expenditures and Administrative Expenditures Per Child):

1. Total Expenditures Per Child

To calculate 'Total Expenditures per Child' take <u>total expenditures</u> (from the unaudited 2017-18 Schedule of Functional Expenses) and <u>divide by</u> the year end FTE student enrollment. (Integers Only. No dollar signs or commas).

Note: The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html

| Line 1: Total Expenditures | 4495123 |
|---|---------|
| Line 2: Year End FTE student enrollment | 316 |
| Line 3: Divide Line 1 by Line 2 | 14248 |

2. Administrative Expenditures per Child

To calculate 'Administrative Expenditures per Child' To calculate "Administrative Expenditures per Child" first add together the following:

- 1. Take the <u>relevant portion</u> from the 'personnel services cost' <u>row</u> and the 'management and general' <u>column</u> (from the unaudited 2017 18 Schedule of Functional Expenses)
- 2. Any contracted administrative/management fee paid to other organizations or corporations
- 3. Take the total from above and <u>divide</u> it by the year end FTE enrollment. The relevant portion that must be included in this calculation is defined as follows:

<u>Administrative Expenditures:</u> Administration and management of the charter school includes the activities and personnel of the offices of the chief school officer, the finance or business offices, school operations personnel, data management and reporting, human resources, technology, etc. It also includes those administrative and management services provided by other organizations or corporations on behalf of the charter school for which the charter school pays a fee or other compensation. Do not include the FTE of personnel whose role is to directly support the instructional program.

Notes:

The information on the Schedule of Functional Expenses on pages 41-43 of the Audit Guide can help schools locate the amounts to use in the two per pupil calculations: http://www.p12.nysed.gov/psc/AuditGuide.html.

Employee benefit costs or expenditures should not be reported in the above calculations.

| Line 1: Relevant Personnel Services Cost (Row) | 616211 |
|--|--------|
| Line 2: Management and General Cost (Column) | 304537 |
| Line 3: Sum of Line 1 and Line 2 | 920747 |
| Line 5: Divide Line 3 by the Year End FTE student enrollment | 2918 |

Thank you.

BRIGHTER CHOICE ELEMENTARY CHARTER SCHOOLS FINANCIAL STATEMENTS JUNE 30, 2018

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CUSACK & COMPANY

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NEW YORK STATE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

Board of Trustees Brighter Choice Elementary Charter Schools Albany, New York

We have audited the accompanying financial statements of Brighter Choice Elementary Charter Schools, which comprise the statements of financial position as of June 30, 2018, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Brighter Choice Elementary Charter Schools as of June 30, 2018, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedules of functional expenses on pages 16 and 17 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subject to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 15, 2018, on our consideration of Brighter Choice Elementary Charter Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Brighter Choice Elementary Charter Schools' internal control over financial reporting and compliance.

CUSACK & COMPANY, CPA'S LLC

Cusade & Congruy, CP4'S LIC

Latham, New York October 15, 2018

STATEMENT OF FINANCIAL POSITION
JUNE 30, 2018

ASSETS

| | | Girls <u>School</u> | | Boys School | <u>Eli</u> | minations | | <u>Total</u> |
|---|--------------|------------------------|-------|----------------|------------|-----------|-----------|-------------------|
| Current Assets | Φ. | 1 600 606 | Φ. | 004.070 | Φ. | | Φ. | 2 101 717 |
| Cash | \$ | 1,690,686 | \$ | 801,059 | \$ | - | \$ | 2,491,745 |
| Contracts and Grants Receivable | | 249,056 | | 110,505 | | - (**) | | 359,561 |
| Due from Related Schools | _ | | | 39,235 | | (38,696) | | 539 |
| Total Current Assets | _ | 1,939,742 | | 950,799 | | (38,696) | | 2,851,845 |
| Property and Equipment, Net | | 5,573,580 | | 5,677,436 | | <u>-</u> | _ | 11,251,016 |
| Other Assets | | | | | | | | |
| Cash, Restricted | | 75,000 | | 75,000 | | _ | | 150,000 |
| Bond Trust Accounts, Restricted | | 1,192,033 | | 1,313,147 | | _ | | 2,505,180 |
| Total Other Assets | | 1,267,033 | | 1,388,147 | | _ | | 2,655,180 |
| | | | | -,,,- | | - | | |
| Total Assets | \$ | 8,780,355 | \$ | 8,016,382 | \$ | (38,696) | \$ | 16,758,041 |
| <u>Liabilities an</u> | D U 1 | NRESTRICTE | d Net | ASSETS (DE | FICIT) |) | | |
| Current Liabilities | | | | | | | | |
| Current Portion of Bonded Mortgage | | | | | | | | |
| Payable | \$ | 250,000 | \$ | 250,000 | \$ | _ | \$ | 500,000 |
| Accounts Payable and Accrued Expenses | | 238,985 | | 178,207 | | _ | | 417,192 |
| Accrued Payroll and Benefits | | 274,558 | | 301,427 | | _ | | 575,985 |
| Unearned Revenue | | 3,348 | | 1,825 | | _ | | 5,173 |
| Due to Related Schools | | 38,696 | | - | | (38,696) | | - |
| Total Current Liabilities | _ | 805,587 | | 731,459 | | (38,696) | | 1,498,350 |
| Total Carrent Diabilities | _ | 005,507 | | 731,437 | | (30,070) | _ | 1,470,550 |
| Long-Term Liabilities | | | | | | | | |
| Bonded Mortgage Payable | | 7,180,881 | | 7,180,881 | | - | | 14,361,762 |
| | | | | | | | | |
| Unrestricted Net Assets | _ | 793,887 | | 104,042 | | = | | 897,929 |
| Tatal Link liking and Hannatain at 1 D. C. in | ¢ | 0.700.255 | ¢ | 0.017.202 | ¢. | (29, (00) | ¢. | 1750041 |
| Total Liabilities and Unrestricted Deficit | \$ | 8,780,355 | \$ | 8,016,382 | \$ | (38,696) | <u>\$</u> | <u>16,758,041</u> |

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2018

| | Girls School | Boys School | Total |
|--|---|---|---|
| Revenue, Grants and Support | <u></u> | <u></u> | <u>====</u> |
| Public School District Resident Student Enrollment | \$ 4,773,350 | \$ 4,604,512 | \$ 9,377,862 |
| Grants and Contracts State and Local Federal - Title 1 and IDEA Other | - 150,687 14,480 | 30,675 172,288 22,070 | 30,675 322,975 36,550 |
| Food Service/Child Nutrition Program Total Revenue, Grants and Support | 284,425 5,222,942 | <u>271,369</u> <u>5,100,914</u> | 555,794 10,323,856 |
| Expenses | | | |
| Program Services Regular Education Special Education Other Programs Total Program Services Management and General Total Expenses Surplus from School Operations | 2,762,327 106,055 1,201,453 4,069,835 655,844 4,725,679 497,263 | 2,825,348 149,794 631,274 3,606,416 905,179 4,511,595 589,319 | 5,587,675 255,849 1,832,727 7,676,251 1,561,023 9,237,274 1,086,582 |
| Other Revenue Fundraising Interest Income Miscellaneous Income Total Other Revenue | 6,597 7,932 6,490 21,019 | 24,122 7,931 - 32,053 | 30,719 15,863 6,490 53,072 |
| Increase in Net Assets | 518,282 | 621,372 | 1,139,654 |
| Unrestricted Net Assets (Deficit), Beginning of Year | 275,605 | (517,330) | (241,725) |
| Unrestricted Net Assets, End of Year | <u>\$ 793,887</u> | <u>\$ 104,042</u> | <u>\$ 897,929</u> |

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2018

| Cod Flore Box 11-11- Occasion Avi. Was | | Girls <u>School</u> | | Boys School | <u>Total</u> |
|--|----|------------------------|----|----------------|-----------------|
| Cash Flows Provided by Operating Activities: Change in Net Assets | \$ | 518,282 | \$ | 621,372 | \$ 1,139,654 |
| Adjustments to Reconcile Change in Net Assets to Net Cash Provided by (Used in) Operating Activities: | | | | | |
| Depreciation | | 227,476 | | 239,597 | 467,073 |
| Amortization of Deferred Financing Costs | | 12,456 | | 12,456 | 24,912 |
| Amortization of Bonded Mortgaged Premium | | (7,590) | | (7,590) | (15,180) |
| Changes in Operating Assets and Liabilities (Increase) Decrease in Assets | | | | | |
| Grants and Contracts Receivable | | 285,623 | | 322,074 | 607,697 |
| Prepaid Expenses | | 8,986 | | 7,720 | 16,706 |
| Increase (Decrease) in Liabilities Accounts Payable and Accrued Expenses | | (552) | | 6,556 | 6,004 |
| Accrued Payroll and Benefits | | (39,971) | | (24,930) | (64,901) |
| Unearned Revenue | | 1,259 | | 137 | 1,396 |
| Net Cash Provided by Operating Activities | | 1,005,969 | | 1,177,392 | 2,183,361 |
| Cash Flows Provided by (Used in) Investing Activities | | | | | |
| Due from Related Schools | | 533,067 | | (39,235) | 493,832 |
| Purchase of Property and Equipment | | (38,401) | | (139,516) | (177,917) |
| Net Cash Provided by (Used in) Investing Activities | | 494,666 | | (178,751) | 315,915 |
| myesting Activities | - | 424,000 | | (170,731) | 313,713 |
| Cash Flows Provided by (Used in) Financing Activities | | (227.500) | | (227.500) | (455.000) |
| Payments on Bonded Mortgage Payable | | (237,500) | | (237,500) | (475,000) |
| Net Deposits to Bonded Trust Accounts | | (103,387) | | (103,386) | (206,773) |
| Due to Related Schools | | 38,696 | | (532,387) | (493,691) |
| Net Cash Used in Financing Activities | | (302,191) | _ | (873,273) | (1,175,464) |
| Increase in Cash | | 1,198,444 | | 125,368 | 1,323,812 |
| Cash, Beginning of Year | | 567,242 | | 750,691 | 1,317,933 |
| Cash, End of Year | \$ | 1,765,686 | \$ | 876,059 | \$ 2,641,745 |
| Supplementary Cash Flow Information | | | | | |
| Cash Paid During the Year for Interest | \$ | 389,688 | \$ | 389,687 | \$ 779,375 |

Notes to Financial Statements June 30, 2018

1. ORGANIZATION AND PURPOSE

Organization

Brighter Choice Charter School for Girls (the "Girls School") and Boys (the "Boys School") are not-for-profit corporations, which were formed in 2001 in order to build and operate charter schools in the City of Albany, New York. The Brighter Choice Charter Schools for Girls and Boys (the "Schools") were established to provide a quality educational alternative for at-risk elementary students in the City. Effective July 1, 2016, Brighter Choice Charter School for Boys was merged with and into Brighter Choice Charter School for Girls, with Brighter Choice Charter School for Girls being renamed Brighter Choice Elementary Charter Schools.

Each charter school, authorized by Article 56 of the New York State Charter Schools Act of 1998, is an independent public school and, in accordance with their charter and by laws, each school has a Board of Trustees and is an independent, discreet operating entity.

The Schools provides a broad and rigorous liberal arts education, including instruction on phonics-based reading, traditional mathematics, science, visual and performing arts, American and world history, and physical education. Students benefit from a longer school day and school year, which will provide them with an equivalent of two years of academic instruction over each of their elementary years.

The New York State Education Department has issued the Schools a three year charter valid until June 30, 2021. During the year ended June 30, 2018, the Girls School had enrollment of approximately 329 students (314 students, June 30, 2017) and the Boys School had enrollment of approximately 315 students (315 students, June 30, 2017) serving kindergarten through 5th grade.

2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION

Financial Statement Presentation

The financial statement presentation follows accounting principles generally accepted in the United States of America (U.S. GAAP) for not-for-profit organizations.

The financial statements report net assets and changes in net assets in three classes that are based upon the existence or absence of restrictions on use that are placed by its donors, as follows:

Unrestricted Net Assets

Unrestricted net assets are resources available to support operations. The only limits on the use of unrestricted net assets are the broad limits resulting from the nature of the School.

BRIGHTER CHOICE CHARTER ELEMENTARY SCHOOLS

Notes to Financial Statements (Continued) June 30, 2018

2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Financial Statement Presentation (Continued)

Temporarily Restricted Net Assets

Temporarily restricted net assets are resources that are restricted by a donor for use for a particular purpose or in a particular future period.

When a donor's restriction is satisfied, either by using the resources in the manner specified by the donor or by the passage of time, the expiration of the restriction is reported in the financial statements by reclassifying the net assets from temporarily restricted to unrestricted net assets. The Schools have no temporarily restricted net assets at June 30, 2018.

Permanently Restricted Net Assets

Permanently restricted net assets are resources whose use by the School is limited by donor imposed restrictions that neither expire by being used in accordance with a donor's restriction nor by the passage of time. The Schools have no permanently restricted net assets at June 30, 2018.

Contracts and Grants Receivable

Contacts and grants receivable are carried at original invoice amount less an estimate made for doubtful receivables based on a review of all outstanding amounts on a monthly basis. Management determines the allowance for doubtful accounts by identifying troubled accounts and by using historical experience applied to an aging of accounts. Contracts and grants receivable are written off when deemed uncollectible. Recoveries of accounts previously written off are recorded when received. A receivable is considered past due if any portion of the receivable balance is outstanding for more than 90 days. Interest is not charged on outstanding accounts receivable. The allowance for doubtful accounts was \$35,971 for the Girls School and \$34,798 for the Boys School at June 30, 2018.

Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor imposed restrictions.

The Schools report grants of cash and other assets as restricted support if they are received with stipulations that limit their use. When a restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. The Schools report restricted grants as unrestricted support whenever the restrictions are met in the same year the grants are received.

Notes to Financial Statements (Continued) June 30, 2018

2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Fair Value

The Accounting Standards Codification requires expanded disclosures about fair value measurements and establishes a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that the School would receive upon selling an asset or pay to transfer a liability in an orderly transaction between market participants. It prioritizes the inputs to the valuation techniques used to measure fair value by giving the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements), and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

The following methods and assumptions were used to estimate the fair value of each class of financial instrument for which it is practicable to estimate that value:

Cash, contracts and grants receivable, accounts payable and accrued expenses and unearned revenue - The carrying amounts approximate fair value because of the short maturity of these instruments.

Property and equipment - No attempt has been made to determine the fair value of property and equipment.

Mortgage payable - The fair value of the mortgage payable is estimated based on current rates offered to the School for debt of the same remaining maturity. At June 30, 2018, the fair value of the mortgage payable approximates the amount recorded in the financial statements.

Income Taxes

The Schools are exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code, and the School is exempt from state income tax. The Schools have been classified as a publicly-supported organization that is not a private foundation under Section 509(a) of the Code.

Notes to Financial Statements (Continued) June 30, 2018

2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Accounting for Uncertainty in Income Taxes

The Accounting Standards Codification requires entities to disclose in their financial statements the nature of any uncertainty in their tax position. The Schools have not recognized any benefits or liabilities from uncertain tax positions in 2018 and believes it has no uncertain tax positions for which it is reasonably possible that will significantly increase or decrease net assets. Generally, federal and state authorities may examine the Schools' tax returns for three years from the date of filing; consequently, income returns for years prior to 2015 are no longer subject to examination by tax authorities.

Grant Revenue and Deferred Revenue

Grant revenue is recognized as revenue in the period in which it is spent. Amounts received under these grants that have not yet been spent are recorded as unearned revenue.

Property and Equipment

Property and equipment are stated at cost, net of accumulated depreciation. Donations of property and equipment are recorded as support at their estimated fair values on the date of donation. Expenditures for acquisitions, renewals, and betterments are capitalized, whereas maintenance and repair costs are expensed as incurred. When equipment is retired or otherwise disposed of, the appropriate accounts are relieved of costs and accumulated depreciation, and any resultant gain or loss is credited or charged to the change in net assets.

Long-lived assets to be held and used are tested for recoverability whenever events or changes in circumstances indicate that the related carrying amount may not be recoverable.

Depreciation is computed using the straight-line method over the following estimated useful lives:

| | Years |
|---------------------------|--------------|
| Building and Improvements | 40 |
| Furniture and Equipment | 3-10 |

Revenue Recognition

A substantial portion of the Schools' revenue and related receivables is derived from its arrangement with the local School Districts, which reimburse the Schools based on per capita enrollment. These revenues are recognized ratably over the related school year during which they are earned.

Revenue from other governmental sources generally represents various entitlements and is recognized as earned when allowable expenditures are incurred.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

JUNE 30, 2018

2. ACCOUNTING POLICIES AND FINANCIAL STATEMENT PRESENTATION (CONTINUED)

Allocation of Expenses

Directly identifiable expenses are charged to program and supporting services. Expenses related to more than one function are charged to program and supporting services using specific allocation methods. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the School.

3. CASH, RESTRICTED

As part of the charter agreement, charter schools agree to establish an escrow account of no less than a set dollar amount as determined by the New York State Education Department ("NYSED"). This amount is established to pay for legal and audit expenses that would be associated with a dissolution should it occur. Each school has established an escrow account for \$75,000 as required by the NYSED.

4. PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

| | Girls School | | Boys School | | <u>Total</u> |
|-------------------------------|-----------------|-----------|----------------|-------------|--------------|
| Land | \$ 110,000 | \$ | 110,000 | \$ | 220,000 |
| Building and Improvements | 7,807,435 | | 7,908,574 | 1 | 5,716,009 |
| Furniture and Equipment | 610,232 | | 685,353 | | 1,295,585 |
| Total at Cost | 8,527,667 | | 8,703,927 | 1 | 7,231,594 |
| Less Accumulated Depreciation | 2,954,087 | | 3,026,491 | | 5,980,578 |
| Property and Equipment, Net | \$ 5,573,580 | <u>\$</u> | 5,677,436 | <u>\$ 1</u> | 1,251,016 |

Depreciation expense was \$227,476 and \$239,597 for the Girls School and for the Boys School, respectively, for the year ended June 30, 2018.

Notes to Financial Statements (Continued) June 30, 2018

5. BONDED MORTGAGE PAYABLE

The Schools' facilities are jointly owned by the two Schools. The facilities were acquired through financing provided by the City of Albany Industrial Development Agency (IDA) in March 2008. The IDA issued taxable and tax-exempt Civic Facility Revenue Bonds totaling \$18,490,000 to acquire and renovate the facilities of the two Schools. The Schools acquired the facilities from the IDA through an installment sale agreement which provides for the Schools to make installment purchase payments in amounts sufficient to pay the principal and interest on the bonds when due. Under the installment sale agreement, each School is jointly and severally obligated to make the installment purchase payments. The installment sale agreement is collateralized by a first mortgage lien and security interest in the land, buildings and equipment of the Schools' facilities.

Each of the Schools initially recorded 50% of the total cost of the facilities' acquisition and renovation as well as 50% of the installment purchase agreement liability.

Maturities, remaining principal amounts, and interest rates of the bonds (and underlying installment purchase agreement), as allocated to each School, are as follows:

| | Girls <u>Total</u> | Boys Total | <u>Total</u> |
|---|-----------------------|-----------------|------------------|
| 5.00% Term Bond, Series 2007A due April 1, 2020 | \$ 510,000 | \$ 510,000 | \$ 1,020,000 |
| 5.00% Term Bond, Series 2007A due April 1, 2027 | 2,230,000 | 2,230,000 | 4,460,000 |
| 5.00% Term Bond, Series 2007A due April 1, 2032 | 2,127,500 | 2,127,500 | 4,255,000 |
| 5.00% Term Bond, Series 2007B due April 1, 2037 | 2,712,500 | 2,712,500 | 5,425,000 |
| Total Bonded Mortgage Payable | 7,580,000 | 7,580,000 | 15,160,000 |
| Current Portion of Bonded Mortgage Payable | (250,000) | (250,000) | (500,000) |
| Bonded Mortgage Premium - Net | 84,453 | 84,453 | 168,906 |
| Deferred Financing Costs - Net | (233,572) | (233,572) | (467,144) |
| Bonded Mortgage Payable - Long Term | \$ 7,180,881 | \$ 7,180,881 | \$ 14,361,762 |

Notes to Financial Statements (Continued) June 30, 2018

5. BONDED MORTGAGE PAYABLE (CONTINUED)

The following is a summary of maturing debt service requirements for the fiscal year ending June 30,

| | Girls School | Boys School | <u>Total</u> |
|------------|-----------------|-----------------|------------------|
| 2019 | \$ 250,000 | \$ 250,000 | \$ 500,000 |
| 2020 | 260,000 | 260,000 | 520,000 |
| 2021 | 272,500 | 272,500 | 545,000 |
| 2022 | 287,500 | 287,500 | 575,000 |
| 2023 | 302,500 | 302,500 | 605,000 |
| Thereafter | 6,207,500 | 6,207,500 | 12,415,000 |
| | \$ 7,580,000 | \$ 7,580,000 | \$ 15,160,000 |

Total interest was \$391,882 and \$391,880 for the Girls School and the Boys School for the year ended June 30, 2018, respectively.

The Schools are subject to debt covenants which are calculated using information aggregated from both Schools. The covenants are as follows:

| | Minimum <u>Requirement</u> | <u>Actual</u> |
|-----------------------------|-------------------------------|---------------|
| Debt Service Coverage Ratio | 1.10 | 1.90 |
| Days Cash on Hand | 20 | 104 |

The debt service coverage ratio is calculated as follows:

| Increase in Net Assets Add Back: Interest Expense Depreciation Net Revenues Available for Debt Service | \$ 1,139,654 783,762 467,073 \$ 2,390,489 | |
|--|--|------|
| Debt Service Payments Interest Expense Principal Total Current Debt Service | \$ 758,000 500,000 \$ 1,258,000 | |
| Net Revenues Available for Debt Service Total Current Debt Service | \$ 2,390,485 \$ 1,258,000 | 1.90 |

Notes to Financial Statements (Continued) June 30, 2018

5. BONDED MORTGAGE PAYABLE (CONTINUED)

The days cash on hand is calculated as follows:

| Total Expenses | \$ 9,237,274 |
|--------------------|-------------------------|
| Less: Depreciation | (467,073) |
| Net Amortization | (9,729) |
| Net Expenses | 8,760,472 |
| Days | 365 |
| Cash Used Per Day | \$ 24,001 |
| | |
| Cash at Year End | <u>\$ 2,491,745</u> 104 |
| Cash Used Per Day | \$ 24,001 |

6. DEFERRED FINANCING COSTS, NET

Net deferred financing costs consist of bond closing costs incurred in connection with taxexempt and taxable Civic Facility Revenue Bonds issued by the IDA. Bond closing costs are being amortized using the straight-line method over the term of the obligation. Net deferred financing costs consist of the following:

| | | Girls School | | Boys School | | Total |
|--|-----------------|---------------------------------|-----------------|---------------------------------|-----------------|---------------------------------|
| Bond Closing Costs Accumulated Amortization Net Deferred Financing Costs | \$ <u>\$</u> | 373,702 (140,130) 233,572 | \$ <u>\$</u> | 373,702 (140,130) 233,572 | \$ <u>\$</u> | 747,404 (280,260) 467,144 |
| Amortization Expense | <u>\$</u> | 12,456 | \$ | 12,456 | \$ | 24,912 |

7. BONDED MORTGAGE PREMIUM, NET

Bond premiums received in connection with tax-exempt and taxable Civic Facility Revenue Bonds issued by the IDA are amortized using the effective interest method over the term of the obligation.

Premium amortization charged to operations as a reduction of interest expense was \$15,183 for the year ended June 30, 2018.

8. BOND TRUST ACCOUNTS - RESTRICTED

The Schools have entered into a custody agreement with Wilmington Trust Company as Custodian and as Trustee. Debt service reserve represents funds held by Wilmington Trust Company in the name of the Schools. The Schools will direct educational aid payments to be deposited with the Custodian. The Custodian will pay the Trustee, for deposit in the Debt Service Fund, an amount equal to a proportionate share of the next interest payment and principal payment on the Bonds for which funds have not already been provided. Any funds remaining with the Custodian following such transfers will be transferred to the Schools.

Notes to Financial Statements (Continued) June 30, 2018

8. BOND TRUST ACCOUNTS - RESTRICTED (CONTINUED)

In connection with the bonded mortgage with the IDA, the Schools are required to maintain bond trust accounts which are administered by Wilmington Trust Company. The underlying investments in the bond trust accounts at June 30, 2018 consist of money market funds.

Bond trust accounts consist of the following:

| | Girls School | | Boys School | <u>T</u> | <u>'otal</u> |
|------------------------------|-----------------|------|----------------|----------|--------------|
| Debt Reserve Fund | \$ 612,998 | \$ | 612,998 | \$ 1,22 | 25,996 |
| Bond Fund | 118,933 | | 108,151 | 22 | 27,084 |
| Educational Aid Fund | 105,566 | | 105,566 | 21 | 1,132 |
| Renewal and Replacement Fund | 354,536 | | 486,432 | 84 | 10,968 |
| - | \$ 1,192,033 | \$ 1 | ,313,147 | \$ 2,50 | 05,180 |

The Schools have entered into a collateral agreement for bond trust accounts not covered under federal deposit insurance. Cash is fully insured and collateralized under the bond trust accounts as of June 30, 2018.

9. EMPLOYEE RETIREMENT PLAN

The Schools have 403(b) tax-deferred annuity retirement plans, which are funded by contributions from both the Schools and its employees. The Schools' contribution ranges from 2% to 6% of eligible employees' salaries based on years of service. Retirement plan expense was \$80,621 and \$77,127 for the Girls School and the Boys School for the year ended June 30, 2018, respectively.

10. COMMITMENTS AND CONTINGENCIES

The Schools maintain cash balances in a financial institution located in the northeast. Accounts at this institution are insured, up to certain limits, by the Federal Deposit Insurance Corporation (FDIC). At times, the Schools have bank deposits in excess of amounts insured by the FDIC.

In the normal course of business, the Schools are, from time to time, subject to allegations that may or do result in litigation. The Schools have general liability insurance to cover potential claims. Based upon the advice of counsel, it is the opinion of management that any liability that may arise from such actions would not result in losses that would materially affect the financial position of the Schools or their change in net assets.

The Schools are subject to audits and reviews of reimbursable costs by various governmental agencies. The outcome of the audits and reviews may have the effect of retroactively increasing or decreasing revenue from various sources. These changes, if any, will be recognized in accordance with the rules and guidelines established by the various funding sources.

BRIGHTER CHOICE ELEMENTARY CHARTER SCHOOLS

Notes to Financial Statements (Continued) June 30, 2018

11. CONCENTRATION OF RISK

The Schools receive a substantial portion of their funding from school districts where the School's students reside and federal funding sources. One payor constituted 66% of total revenue and support for the year ended June 30, 2018.

12. SUBSEQUENT EVENTS

The Schools have evaluated subsequent events or transactions as to any potential material impact on operations or financial position that existed at the date of the financial statements through October 15, 2018, the date the financial statements were available to be issued. No such events or transactions were identified.

SUPPLEMENTAL INFORMATION AND ADDITIONAL REPORTS REQUIRED BY GOVERNMENT AUDITING STANDARDS

BRIGHTER CHOICE ELEMENTARY CHARTER SCHOOLS

SCHEDULE OF FUNCTIONAL EXPENSES FOR GIRLS FOR THE YEAR ENDED JUNE 30, 2018 (WITH COMPARATIVE TOTALS FOR 2017)

| | | Program Servi | ces | Supporting Services | | |
|---|--------------------------|----------------------|-----------------------|------------------------|----------------------|--------------------------|
| | Regular <u>Education</u> | Special Education | Other <u>Programs</u> | Management and General | Total <u>2018</u> | Total <u>2017</u> |
| Administrative Staff Personnel | \$ 180,588 | \$ - | \$ - | \$ 342,273 | \$ 522,861 | \$ 501,140 |
| Instructional Personnel | 1,188,957 | 57,988 | - | - | 1,246,945 | 1,207,462 |
| Non-Instructional Personnel | | | 573,195 | | 573,195 | 533,902 |
| Total Salaries and Staff | 1,369,545 | 57,988 | 573,195 | 342,273 | 2,343,001 | 2,242,504 |
| Fringe Benefits and Payroll Taxes | 363,359 | 15,385 | 152,077 | 90,810 | 621,631 | 527,456 |
| Retirement | 47,125 | 1,995 | 19,723 | 11,778 | 80,621 | 82,640 |
| Legal Service | - | - | - | 934 | 934 | - |
| Accounting and Audit Services Other Purchased, Professional | 42,579 | 1,805 | 17,821 | 10,639 | 72,844 | 70,775 |
| and Consulting Services | 38,995 | 1,651 | 16,321 | 9,745 | 66,712 | 61,703 |
| Facility Interest Expense | 229,065 | 9,699 | 95,871 | 57,247 | 391,882 | 408,221 |
| Repairs and Maintenance | 111,266 | 4,711 | 46,568 | 27,807 | 190,352 | 160,457 |
| Insurance | 22,123 | 937 | 9,259 | 5,528 | 37,847 | 36,899 |
| Utilities | 44,000 | 1,863 | 18,415 | 10,997 | 75,275 | 67,217 |
| Supplies and Materials | 25,347 | 1,073 | 10,608 | 6,335 | 43,363 | 32,808 |
| Staff Development | 5,064 | 214 | 2,120 | 1,266 | 8,664 | 10,302 |
| Marketing and Recruitment | - | _ | - | 28,940 | 28,940 | 26,344 |
| Technology | 27,961 | 1,184 | 11,702 | 6,988 | 47,835 | 37,620 |
| Food Service | - | - | 153,152 | - | 153,152 | 130,937 |
| Student Services | 257,605 | _ | - | _ | 257,605 | 204,942 |
| Office Expenses | 40,613 | 1,720 | 16,998 | 10,150 | 69,481 | 55,980 |
| Depreciation | 132,966 | 5,630 | 55,650 | 33,230 | 227,476 | 234,958 |
| Other | 4,714 | 200 | 1,973 | 1,177 | 8,064 | 3,354 |
| Total Expenses | <u>\$ 2,762,327</u> | <u>\$ 106,055</u> | <u>\$ 1,201,453</u> | \$ 655,844 | \$4,725,679 | <u>\$ 4,395,117</u> |

BRIGHTER CHOICE ELEMENTARY CHARTER SCHOOLS

SCHEDULE OF FUNCTIONAL EXPENSES FOR BOYS
FOR THE YEAR ENDED JUNE 30, 2018 (WITH COMPARATIVE TOTALS FOR 2017)

| | 1 | Program Servi | ces | Supporting Services | | |
|-----------------------------------|--------------------------|----------------------|-----------------------|------------------------|----------------------|--------------------------|
| | Regular <u>Education</u> | Special Education | Other <u>Programs</u> | Management and General | Total <u>2018</u> | Total <u>2017</u> |
| Administrative Staff Personnel | \$ 53,984 | \$ - | \$ - | \$ 499,564 | \$ 553,548 | \$ 476,082 |
| Instructional Personnel | 1,407,308 | 85,405 | - | - | 1,492,713 | 1,434,567 |
| Non-Instructional Personnel | | | 284,263 | | 284,263 | 249,114 |
| Total Salaries and Staff | 1,461,292 | 85,405 | 284,263 | 499,564 | 2,330,524 | 2,159,763 |
| Fringe Benefits and Payroll Taxes | 271,376 | 15,861 | 52,790 | 92,774 | 432,801 | 466,264 |
| Retirement | 48,360 | 2,826 | 9,407 | 16,534 | 77,127 | 71,468 |
| Legal Service | - | - | - | 1,844 | 1,844 | 61 |
| Accounting and Audit Services | 52,373 | 3,061 | 10,188 | 17,905 | 83,527 | 70,775 |
| Other Purchased, Professional | (2.001 | 2 (75 | 12 222 | 21 407 | 100 205 | 05.266 |
| and Consulting Services | 62,881 | 3,675 | 12,232 | 21,497 | 100,285 | 85,366 |
| Facility Interest Expense | 245,718 | 14,361 | 47,799 | 84,002 | 391,880 | 407,368 |
| Repairs and Maintenance | 122,828 | 7,179 | 23,894 | 41,990 | 195,891 | 180,560 |
| Insurance | 24,541 | 1,434 | 4,774 | 8,390 | 39,139 | 37,549 |
| Utilities | 48,881 | 2,857 | 9,509 | 16,711 | 77,958 | 69,621 |
| Supplies and Materials | 6,344 | 371 | 1,234 | 2,169 | 10,118 | 19,764 |
| Staff Development | 9,496 | 555 | 1,847 | 3,246 | 15,144 | 19,371 |
| Marketing and Recruitment | - | - | - | 27,136 | 27,136 | 23,479 |
| Technology | 9,396 | 549 | 1,828 | 3,212 | 14,985 | 19,528 |
| Food Service | - | - | 132,698 | - | 132,698 | 120,288 |
| Student Services | 262,350 | - | - | - | 262,350 | 227,203 |
| Office Expenses | 44,536 | 2,603 | 8,663 | 15,225 | 71,027 | 52,934 |
| Depreciation | 150,233 | 8,780 | 29,225 | 51,359 | 239,597 | 242,317 |
| Other | 4,743 | 277 | 923 | 1,621 | 7,564 | 10,289 |
| Total Expenses | \$ 2,825,348 | <u>\$ 149,794</u> | \$ 631,274 | \$ 905,179 | <u>\$4,511,595</u> | <u>\$ 4,283,968</u> |

CUSACK & COMPANY

Certified Public Accountants LLC

7 Airport Park Boulevard Latham, New York 12110 (518) 786 3550 Fax (518) 786 1538 E Mail Address: cpas@cusackcpas.com www.cusackcpas.com

Members of:
American Institute of
Certified Public Accountants

MEMBERS OF:
NEW YORK STATE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees of Brighter Choice Elementary Charter Schools Albany, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Brighter Choice Elementary Charter Schools (nonprofit organization), which comprise the statement of financial position as of June 30, 2018, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated October 15, 2018.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Brighter Choice Elementary Charter Schools' internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Schools' internal control. Accordingly, we do not express an opinion on the effectiveness of the Schools' internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Brighter Choice Elementary Charter Schools' financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CUSACK & COMPANY, CPA'S LLC

Cusadet Company, CP4's LIC

Latham, New York October 15, 2018



| School Name: | Brighter Choice Charter School |
|-----------------------------------|--------------------------------|
| Date (Report is due Nov. 1): | November 1, 2018 |
| Date (Report is due 11ev. 1). | 1,2010 |
| Primary District of Location | Albany City School District |
| (If NYC select NYC DOE): | |
| If located in NYC DOE select CSD: | - |
| School Fiscal Contact Name: | Paul J. Augello, Jr. |
| School Fiscal Contact Email: | Paugello@weboosted.com |
| School Fiscal Contact Phone: | 212-786-7913 |
| School Audit Firm Name: | Cusack & Company, CPA's LLC |
| School Audit Contact Name: | Ken Claflin |
| School Audit Contact Email: | Kclaflin@cusackcpas.com |
| School Audit Contact Phone: | 518-786-3550 |
| | |
| Audit Period: | 2017-18 |
| Prior Year: | 2016-17 |

The following items are required to be included:

- 1.) The independent auditor's report on financial statements and notes.
- 2.) Excel template file containing the Financial Position, Statement of Activities, Cash Flow and Functional Expenses worksheets.
- 3.) Reports on internal controls over financial reporting and on compliance.

The additional items listed below should be included if applicable. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the management letter response will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

| Item | If not included, state the reason(s) below (if not applicable fill in N/A): |
|------------------------------|---|
| Management Letter | N/A |
| Management Letter Response | N/A |
| Federal Single Audit (A-133) | N/A |
| Corrective Action Plan | N/A |

Brighter Choice Charter School Statement of Financial Position as of June 30

| | 2018 | | 2017 |
|--|--------------|------------------------|---------------------------|
| CURRENT ASSETS | | | |
| Cash and cash equivalents Grants and contracts receivable Accounts receivables | \$ 2,49° 358 | 1,745 \$ 9,561 - | 1,167,933 967,258 - |
| Prepaid Expenses Contributions and other receivables | | 539 | 16,706 680 |
| Other current assets | | <u>-</u> | Ξ. |
| TOTAL CURRENT ASSETS | 2,85 | 1,845 | 2,152,577 |
| NON-CURRENT ASSETS | | | |
| Property, Building and Equipment, net | \$ 11,25 | | 11,540,172 |
| Restricted Cash | 2,655 | 5,180 | 2,448,407 |
| Security Deposits | | - | - |
| Other Non-Current Assets | | | <u>=</u> |
| TOTAL NON-CURRENT | 13,906 | 3,196 | 13,988,579 |
| TOTAL ASSETS | 16,758 | 3,041 | 16,141,156 |
| CURRENT LIABILITIES Accounts payable and accrued expenses | | 7,192 \$ | 411,188 |
| Accrued payroll, payroll taxes and benefits | | 5,985 | 640,886 |
| Current Portion of Loan Payable Due to Related Parties | 500 | 0,000 - | 475,000 - |
| Refundable Advances | | - | - |
| Deferred Revenue | Ę | 5,173 | 3,777 |
| Other Current Liabilities | | _ | Ξ |
| TOTAL CURRENT | 1,498 | 3,350 | 1,530,851 |
| LONG-TERM LIABILITIES | 0 4400 | . =00 | 44.050.000 |
| Loan Payable; Due in More than One Year Deferred Rent | \$ 14,36 | 1,762 \$ | 14,852,030 |
| Due to Related Party | | - | - |
| Other Long-Term Liabilities | | <u>-</u> | = |
| TOTAL LONG-TERM | 14,36 | 1,762 | 14,852,030 |
| TOTAL LIABILITIES | 15,860 |),112 | 16,382,881 |

| | | 400 | CTC |
|---|----|------------|-----|
| N | EI | A55 | EIS |

| TOTAL LIABILITIES AND NET ASSETS | 1 | 6,758,041 | 16,141,156 |
|----------------------------------|----|-----------|-----------------|
| TOTAL NET ASSETS | | 897,929 | (241,725) |
| Permanently restricted | | Ξ | Ξ |
| Temporarily restricted | | - | - |
| Unrestricted | \$ | 897,929 | \$ (241,725) |
| NET ASSETS | | | |

Brighter Choice Charter School Statement of Activities as of June 30

| | | 2018 | | 2017 | |
|--|-------------------|---------------------------|-------------------|-------------|--------------|
| | Unrestricted | Temporarily Restricted | Total | Total | |
| OPERATING REVENUE | | | | | |
| State and Local Per Pupil Revenue - Reg. Ed | \$ 9,377,862 | \$ - | \$ 9,377,862 | \$ 8,901 | ,881 |
| State and Local Per Pupil Revenue - SPED | - | - | - | | - |
| State and Local Per Pupil Facilities Revenue | 222.075 | - | - 222.075 | 254 | 250 |
| Federal Grants State and City Grants | 322,975 30,675 | - | 322,975 30,675 | 254 | ,250 ,829 |
| Other Operating Income | 36,550 | | 36,550 | | ,506 |
| Food Service/Child Nutrition Program | 555,794 | - | | | ,496 |
| TOTAL OPERATING REVENUE | 10,323,856 | - | 10,323,856 | 10,002 | |
| TOTAL OPERATING REVENUE | 10,323,030 | | 10,323,030 | 10,002 | ,302 |
| EXPENSES | | | | | |
| Program Services | | | | | |
| Regular Education | \$ 5,587,675 | \$ - | \$ 5,587,675 | \$ 5,242 | .114 |
| Special Education | 255,849 | • | 255,849 | | ,788 |
| Other Programs | 1,832,727 | - | 1,832,727 | 1,649 | |
| Total Program Services | 7,676,251 | - | 7,676,251 | 7,187 | |
| Management and general | 1,561,023 | - | 1,561,023 | 1,491 | |
| Fundraising | - | - | | | _ |
| TOTAL EXPENSES | 9,237,274 | - | 9,237,274 | 8,679 | ,085 |
| SURPLUS / (DEFICIT) FROM OPERATIONS | 1,086,582 | - | 1,086,582 | 1,323 | ,877 |
| SUPPORT AND OTHER REVENUE | | | | | |
| Interest and Other Income | \$ 22,353 | \$ - | \$ 22,353 | \$ | 635 |
| Contributions and Grants | - | - | | · | _ |
| Fundraising Support | 30,719 | - | 30,719 | 28 | ,071 |
| Investments | - | - | | | - |
| Donated Services | - | - | | | - |
| Other Support and Revenue | _ | = | : = | | <u>450</u> |
| TOTAL SUPPORT AND OTHER REVENUE | 53,072 | - | 53,072 | 29 | ,156 |
| Net Assets Released from Restrictions / Loss on Disposal | \$ - | \$ - | - \$ - | \$ | - |
| CHANGE IN NET ASSETS | 1,139,654 | - | 1,139,654 | 1,353 | ,033 |
| NET ASSETS - BEGINNING OF YEAR | \$ (241,725) | - | \$ (241,725) | \$ (1,594) | ,758) |
| PRIOR YEAR/PERIOD ADJUSTMENTS | - | | . ,, | , , , , , , | - |
| · · · · · · · · · · · · · · · · · · · | _ | | - | | _ |

NET ASSETS - END OF YEAR

897,929 \$ - \$ 897,929 \$ (241,725)

Brighter Choice Charter School Statement of Cash Flows

as of June 30

| | 2018 | 2017 |
|--|-------------------|-----------------|
| CASH FLOWS - OPERATING ACTIVITIES | | |
| Increase (decrease) in net assets | \$ 1,139,654 | \$ 1,353,033 |
| Revenues from School Districts | - | - |
| Accounts Receivable | - | - |
| Due from School Districts | - | - |
| Depreciation | 467,073 | 497,279 |
| Grants Receivable | 607,697 | (676,377) |
| Due from NYS | - | - |
| Grant revenues | - | - |
| Prepaid Expenses | 16,706 | (414) |
| Accounts Payable | 6,004 | (1,915) |
| Accrued Expenses | - | - |
| Accrued Liabilities | (64,901) | 189,095 |
| Contributions and fund-raising activities | - | - |
| Miscellaneous sources | - | - |
| Deferred Revenue | 1,396 | (390) |
| Interest payments | - | - |
| Other | 24,912 | - |
| Other | (15,180) | - |
| NET CASH PROVIDED FROM OPERATING ACTIVITIES | \$ 2,183,361 | \$ 1,360,311 |
| CASH FLOWS - INVESTING ACTIVITIES | \$ | \$ |
| Purchase of equipment | (177,917) | (216,245) |
| Other | 493,832 | (148,999) |
| NET CASH PROVIDED FROM INVESTING ACTIVITIES | \$ 315,915 | \$ (365,244) |
| CASH FLOWS - FINANCING ACTIVITIES | \$ | \$ |
| Principal payments on long-term debt | (681,773) | (645,103) |
| Other | (493,691) | 148,999 |
| NET CASH PROVIDED FROM FINANCING ACTIVITIES | \$ (1,175,464) | \$ (496,104) |
| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | \$ 1,323,812 | \$ 498,963 |
| Cash at beginning of year | 1,317,933 | 818,970 |
| CASH AND CASH EQUIVALENTS AT END OF YEAR | \$ 2,641,745 | \$ 1,317,933 |

Brighter Choice Charter School Statement of Functional Expenses as of June 30

| | | | | | | 2018 | | |
|----------------------------------|---------------------|----------------------|----------------------|--------------------|--------------|--|------------------|--------------|
| | | | Program | Services | | S | upporting Servic | es |
| | No. of Positions | Regular Education | Special Education | Other Education | Total | Fundraising Management Total and General | | |
| Personnel Services Costs | | \$ | \$ | \$ | \$ | \$ \$ \$ | | |
| Administrative Staff Personnel | 10.00 | 234,572 | - | - | 234,572 | - | 841,837 | 841,837 |
| Instructional Personnel | 63.00 | 2,596,265 | 143,393 | - | 2,739,658 | - | - | - |
| Non-Instructional Personnel | 8.00 | - | - | 857,458 | 857,458 | - | - | - |
| Total Salaries and Staff | 81.00 | 2,830,837 | 143,393 | 857,458 | 3,831,688 | - | 841,837 | 841,837 |
| Fringe Benefits & Payroll Taxes | | 634,735 | 31,246 | 204,867 | 870,848 | - | 183,584 | 183,584 |
| Retirement | | 95,485 | 4,821 | 29,130 | 129,436 | - | 28,312 | 28,312 |
| Management Company Fees | | - | - | - | - | - | - | - |
| Legal Service | | - | - | - | - | - | 2,778 | 2,778 |
| Accounting / Audit Services | | 94,952 | 4,866 | 28,009 | 127,827 | - | 28,544 | 28,544 |
| Other Purchased / Professional / | | 101,876 | 5,326 | 28,553 | 135,755 | - | 31,242 | 31,242 |
| Consulting Services | | | | | | | | |
| Building and Land Rent / Lease | | 474,783 | 24,060 | 143,670 | 642,513 | - | 141,249 | 141,249 |
| Repairs & Maintenance | | 234,094 | 11,890 | 70,462 | 316,446 | - | 69,797 | 69,797 |
| Insurance | | 46,664 | 2,371 | 14,033 | 63,068 | - | 13,918 | 13,918 |
| Utilities | | 92,881 | 4,720 | 27,924 | 125,525 | - | 27,708 | 27,708 |
| Supplies / Materials | | 31,691 | 1,444 | 11,842 | 44,977 | - | 8,504 | 8,504 |
| Equipment / Furnishings | | - | - | - | - | - | - | - |
| Staff Development | | 14,560 | 769 | 3,967 | 19,296 | - | 4,512 | 4,512 |
| Marketing / Recruitment | | - | - | - | - | - | 56,076 | 56,076 |
| Technology | | 37,357 | 1,733 | 13,530 | 52,620 | - | 10,200 | 10,200 |
| Food Service | | - | - | 285,850 | 285,850 | - | - | - |
| Student Services | | 519,955 | - | - | 519,955 | - | - | - |
| Office Expense | | 85,149 | 4,323 | 25,661 | 115,133 | - | 25,375 | 25,375 |
| Depreciation | | 283,199 | 14,410 | 84,875 | 382,484 | - | 84,589 | 84,589 |
| OTHER | | <u>9,457</u> | <u>477</u> | <u>2,896</u> | 12,830 | _ | 2,798 | 2,798 |
| Total Expenses | | \$ 5,587,675 | \$ 255,849 | \$ 1,832,727 | \$ 7,676,251 | \$ - | \$ 1,561,023 | \$ 1,561,023 |

| _ | | 2017 |
|----|-----------|--------------|
| | Total | |
| \$ | | \$ |
| | 1,076,409 | 977,222 |
| | 2,739,658 | 2,642,029 |
| | 857,458 | 783,016 |
| | 4,673,525 | 4,402,267 |
| | 1,054,432 | 993,720 |
| | 157,748 | 154,108 |
| | _ | - |
| | 2,778 | 61 |
| | 156,371 | 141,550 |
| | 166,997 | 147,069 |
| | , | , |
| | 783,762 | 815,589 |
| | 386,243 | 341,017 |
| | 76,986 | 74,448 |
| | 153,233 | 136,838 |
| | 53,481 | 52,572 |
| | - | - |
| | 23,808 | 29,673 |
| | 56,076 | 49,823 |
| | 62,820 | 57,148 |
| | 285,850 | 251,225 |
| | 519,955 | 432,145 |
| | 140,508 | 108,914 |
| | 467,073 | 477,275 |
| | 15,628 | 13,643 |
| \$ | 9,237,274 | \$ 8,679,085 |



Entry 5c Additional Financial Docs

Last updated: 10/30/2018

The additional items listed below should be uploaded <u>if applicable</u>. Please explain the reason(s) if the items are not included. Examples might include: a written management letter was not issued; the school did not expend federal funds in excess of the Single Audit Threshold of \$750,000; the corrective action plan will be submitted by the following date (should be no later than 30 days from the submission of the report); etc.

Section Heading

1. Management Letter

https://nysed cso reports.fluidreview.com/resp/20210229/8mMlunnVv3/

Explanation for not uploading (No response)

the Management Letter.

2. Form 990

https://nysed cso reports.fluidreview.com/resp/20210229/FINDqRIBTE/

Explanation for not uploading (No response)

the Form 990.

3. Federal Single Audit

Note: A copy of the Federal Single Audit must be filed with the Federal Audit Clearinghouse. Please refer to OMB Uniform Guidelines for the federal filing requirements.

(No response)

Explanation for not uploading N/A the Federal Single Audit.

4. CSP Agreed Upon Procedure Report

(No response)

Explanation for not uploading N/A the procedure report.

5. Evidence of Required Escrow Account

https://nysed cso reports.fluidreview.com/resp/20210229/pN6H0Nalce/

Explanation for not uploading (No response) the Escrow evidence.

6. Corrective Action Plan

A **Corrective Action Plan** for Audit Findings and Management Letter Recommendations, which must include:

- a. The person responsible
- b. The date action was taken, or will be taken
- c. Description of the action taken
- d. Evidence of implementation (if available)

(No response)

Explanation for not uploading N/A the Corrective Action Plan.

BRIGHTER CHOICE ELEMENTARY CHARTER SCHOOLS 250 CENTRAL AVENUE ALBANY, NEW YORK 12206

| October, | 20 | 1 | 8 |
|----------|----|---|---|
|----------|----|---|---|

Cusack & Company CPA's LLC 7 Airport Park Blvd. Latham, New York 12110

This representation letter is provided in connection with your audit of the financial statements of Brighter Choice Charter Elementary Schools, which comprise the statements of financial position as of June 30, 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements, for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects, in accordance with accounting principles generally accepted in the United States (U.S. GAAP).

Certain representations in this letter are described as being limited to matters that are material. Items are considered material, regardless of size, if they involve an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would be changed or influenced by the omission or misstatement. An omission or misstatement that is monetarily small in amount could be considered material as a result of qualitative factors.

We confirm, to the best of our knowledge and belief, the following representations made to you during your audit.

Financial Statements

- 1) We have fulfilled our responsibilities, as set out in the terms of the audit engagement letter dated May 25, 2018, including our responsibility for the preparation and fair presentation of the financial statements in accordance with U.S. GAAP.
- 2) The financial statements referred to above are fairly presented in conformity with U.S. GAAP.
- 3) We acknowledge our responsibility for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.
- 4) We acknowledge our responsibility for the design, implementation, and maintenance of internal control to prevent and detect fraud.
- 5) Significant assumptions we used in making accounting estimates, including those measured at fair value, are reasonable.

- 6) Related-party relationships and transactions have been appropriately accounted for and disclosed in accordance with U.S. GAAP.
- 7) All events subsequent to the date of the financial statements and for which U.S. GAAP requires adjustment or disclosure have been adjusted or disclosed.
- 8) The effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to the representation letter, see Schedule 1. Additionally, we are in agreement with the adjusting journal entries you have proposed, and they have been posted to the Organization's accounts, see Schedule 2 attached.
- 9) The effects of all known actual or possible litigation, claims, and assessments have been accounted for and disclosed in accordance with U.S. GAAP.
- 10) Material concentrations have been appropriately disclosed in accordance with U.S. GAAP.
- 11) Guarantees, whether written or oral, under which the Organization is contingently liable, have been properly recorded or disclosed in accordance with U.S. GAAP.

Information Provided

- 12) We have provided you with:
 - a) Access to all information, of which we are aware, that is relevant to the preparation and fair presentation of the financial statements, such as records, documentation, and other matters.
 - b) Additional information that you have requested from us for the purpose of the audit.
 - c) Unrestricted access to persons within the Organization from whom you determined it necessary to obtain audit evidence.
 - d) Minutes of the meetings of the governing board or summaries of actions of recent meetings for which minutes have not yet been prepared.
- 13) All material transactions have been recorded in the accounting records and are reflected in the financial statements.
- 14) We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- 15) We have no knowledge of any fraud or suspected fraud that affects the Organization and involves:
 - a) Management,
 - b) Employees who have significant roles in internal control, or
 - c) Others where the fraud could have a material effect on the financial statements.

- 16) We have no knowledge of any allegations of fraud or suspected fraud affecting the Organization's financial statements communicated by employees, former employees, grantors, regulators, or others.
- 17) We have no knowledge of any instances of noncompliance or suspected noncompliance with laws and regulations whose effects should be considered when preparing financial statements.
- 18) We are not aware of any pending or threatened litigations, claims, or assessments or unasserted claims or assessments that are required to be accrued or disclosed in the financial statements in accordance with U.S. GAAP, and we have not consulted a lawyer concerning litigation, claims, or assessments.
- 19) We have disclosed to you the identity of the Organization's related parties and all the related-party relationships and transactions of which we are aware.
- 20) The Organization has satisfactory title to all owned assets, and there are no liens or encumbrances on such assets nor has any asset been pledged as collateral.
- 21) We are responsible for compliance with the laws, regulations, and provisions of contracts and grant agreements applicable to us.
- 22) Brighter Choice Elementary Charter Schools are exempt organizations under Section 501(c)(3) of the Internal Revenue Code. Any activities of which we are aware that would jeopardize the Organizations' tax-exempt status, and all activities subject to tax on unrelated business income or excise or other tax, have been disclosed to you. All required filings with tax authorities are up-to-date.

Signature John

10/15/18

Date

Form **990**

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Do not enter social security numbers on this form as it may be made public Go to www.irs.gov/Form990 for instructions and the latest information. 2017 Open to Public Inspection

OMB No. 1545-0047

For the 2017 calendar year, or tax year beginning 07/01/17, and ending 06/30/18D Employer identification number BRIGHTER CHOICE CHARTER SCHOOL FOR C Name of organization Check if applicable: Address change **-***0897 Doing business as Name change Number and street (or P.O. box if mail is not delivered to street address) E Telephone number 518-694-8200 Initial return 250 CENTRAL AVENUE Final return/ City or town, state or province, country, and ZIP or foreign postal code terminated ALBANY NY 12206 5,132,967 G Gross receipts\$ Amended return Name and address of principal officer: H(a) Is this a group return for subordinates? Application pending MARTHA SNYDER 250 CENTRAL AVE H(b) Are all subordinates included? If "No." attach a list. (see instructions) NY 12206 ALBANY **X** 501(c)(3) Tax-exempt status: Website: H(c) Group exemption number Year of formation: 2001 X Corporation Form of organization: Part I Summary 1 Briefly describe the organization's mission or most significant activities: PROVIDE QUALITY EDUCATIONAL ALTERNATIVE FOR AT-RISK ELEMENTARY STUDENTS IN Activities & Governance ALBANY, NY. 2 Check this box ▶ if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) 4 Number of independent voting members of the governing body (Part VI, line 1b) 6 4 71 5 Total number of individuals employed in calendar year 2017 (Part V, line 2a) 5 6 Total number of volunteers (estimate if necessary) 6 7a Total unrelated business revenue from Part VIII, column (C), line 12 0 b Net unrelated business taxable income from Form 990-T, line 34 **Current Year** 8 Contributions and grants (Part VIII, line 1h) 436,407 498,454 Revenue 4,559,425 4,620,618 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 314 7,931 13,071 5,964 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 5,009,217 5,132,967 12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 2,840,452 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 2,697,495 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ▶ 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,586,473 1,671,143 4,511,595 18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 4,283,968 725,249 621,372 19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year 8,249,955 8,424,296 20 Total assets (Part X, line 16) 8,145,913 21 Total liabilities (Part X, line 26) 8,941,626 -517,330 104,042 22 Net assets or fund balances. Subtract line 21 from line 20 . Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign CHAIR Here MARTHA SNYDER Type or print name and title Print/Type preparer's name Preparer's signature X if Check Paid KENNETH B. CLAFLIN, CPA 10/04/18 self-employed KENNETH B. CLAFLIN, CPA Preparer **-***0427 CUSACK & COMPANY CPAS, LLC Firm's name Firm's EIN Use Only 7 AIRPORT PARK BLVD 518-786-3550 LATHAM, NY 12110

May the IRS discuss this return with the preparer shown above? (see instructions)

| For | rm 990 (2017) BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897 | Page 2 |
|-----|--|--|
| P | Part III Statement of Program Service Accomplishments | |
| | Check if Schedule O contains a response or note to any line in this Part III | Ц |
| | Briefly describe the organization's mission: | |
| | PROVIDE QUALITY EDUCATIONAL ALTRNATIVE FOR AT-RISK ELEMENTARY STUDENTS | IN |
| | ALBANY, NY. | |
| | *************************************** | |
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| 2 | - A STATE AND A STATE OF THE PROPERTY OF THE P | - |
| | · · · · · · · · · · · · · · · · · · · | X No |
| | If "Yes," describe these new services on Schedule O. | |
| 3 | | |
| | | X No |
| | If "Yes," describe these changes on Schedule O. | |
| 4 | | |
| | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, | |
| | the total expenses, and revenue, if any, for each program service reported. | |
| | | |
| | la (Code:) (Expenses \$ 2,975,142 including grants of \$) (Revenue \$ 4,630 | ,219) |
| | REGULAR AND SPECIAL EDUCATION. | |
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| | b (Code:) (Expenses \$ 631,274 including grants of \$) (Revenue \$ OTHER PROGRAM (NURSE, FOOD SERVICES AND TRANSPORTATION) -ALL STUDENTS QUALIFY TO PARTICIPATE. | |
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| 4 | c (Code:) (Expenses \$ including grants of \$) (Revenue \$ |) |
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| | | A STATE OF THE STA |
| 4 | d Other program services (Describe in Schedule O.) | |
| | (Expenses \$ including grants of \$) (Revenue \$) e. Total program service expenses \$ 3.606.416 | |
| 1 | e Total program service expenses 3 . 606 . 416 | |

Page 3

Part IV Checklist of Required Schedules Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," X complete Schedule A 1 X Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I X 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) X election in effect during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, X 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 6 \mathbf{x} Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 X the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," X 8 complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or X debt negotiation services? If "Yes," complete Schedule D, Part IV Did the organization, directly or through a related organization, hold assets in temporarily restricted X endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI \mathbf{x} 11a Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more X of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII, 11b Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII X 11c Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets 11d reported in Part X, line 16? If "Yes," complete Schedule D, Part IX X Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses X the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete X 12a Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year? If X "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E X 13 14a Did the organization maintain an office, employees, or agents outside of the United States? X 14a Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV \mathbf{x} 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or 15 X for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other X assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on X Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II X 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? X If "Yes," complete Schedule G, Part III .

Checklist of Required Schedules (continued) Yes No X 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a 20b b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or 21 X 21 domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on 22 X Part IX. column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the 23 organization's current and former officers, directors, trustees, key employees, and highest compensated \mathbf{x} employees? If "Yes," complete Schedule J 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b X through 24d and complete Schedule K. If "No," go to line 25a 24a X 24b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year 24c to defease any tax-exempt bonds? 24d d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit X transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? X If "Yes," complete Schedule L, Part I 25b Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or X disqualified persons? If "Yes," complete Schedule L, Part II 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled 27 X entity or family member of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L 28 Part IV instructions for applicable filing thresholds, conditions, and exceptions): \mathbf{x} 28a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete \mathbf{x} 28h Schedule L, Part IV An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) 28c was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified 30 conservation contributions? If "Yes," complete Schedule M 30 X Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, 31 X 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," 32 X 32 complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations 33 X sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, 34 34 or IV, and Part V, line 1 X 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable 36 X related organization? If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization 37 and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, X 37 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 38 X 19? Note. All Form 990 filers are required to complete Schedule O.

Form 990 (2017) BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897

Part V Statements Regarding Other IRS Filings and Tay Compliance

Page 5

| Г | Check if Schedule O contains a response or note to any line in this Part | \ | | | | |
|-----|--|----------|---|-----------|---------|--------------|
| | Check if Confedence Contains a responde of note to any line in time rait | | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a | 28 | | 100 | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b | 0 | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | | | |
| | reportable gaming (gambling) winnings to prize winners? | | | 1c | | X |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | 222 | | 200 | |
| | Statements, filed for the calendar year ending with or within the year covered by this return | 2a | 71 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax retu | urns? | | 2b | X | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction | ns) | | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | | 3a | | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule | 0 | | 3b | | — |
| 4a | | | | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other fi | inancial | | | | |
| | account)? | | | 4a | | X |
| b | If "Yes," enter the name of the foreign country: ▶ | | | 1 | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial | Accour | nts | | | |
| | (FBAR). | | | 100 | n S. | 37 |
| 5a | | | | <u>5a</u> | - | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa | action? | | <u>5b</u> | - | X |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | <u>5c</u> | - | + |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did | tne | | | | x |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | | | 6a | - | |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribut | ions or | | 6b | | |
| 7 | gifts were not tax deductible? | | | | Ba | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | annde | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for | goods | | 7a | 100000 | |
| h | and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided? | #··/ | | 7b | | + |
| b | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v | uas VIII | | | | 1 |
| C | required to file Form 02022 | as a | | 7c | | |
| d | | 7d | | | | 2.50 |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit | | t? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit con- | | *************************************** | 7f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file F | | 99 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintain | | | | | |
| | sponsoring organization have excess business holdings at any time during the year? | | | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | 1 | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | | | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | | | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | i | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | 7514 | 1 | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | Î | 1 | | | |
| а | Gross income from members or shareholders | 11a | | 100 | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | 1900 | | |
| | against amounts due or received from them.) | 11b | | 325 | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of For | | ? | 12a | 10.11 | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | | 1.17 | | The state of |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | 40 | o see a | 100.00 |
| а | Is the organization licensed to issue qualified health plans in more than one state? | | | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | | 94 | 47 |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | 401 | I | | 33.5 | |
| | the organization is licensed to issue qualified health plans | 13b | | 130 | | 4535 |
| C | Enter the amount of reserves on hand | 13c | | 14a | 7.0 | х |
| | Did the organization receive any payments for indoor tanning services during the tax year? | | | 14a | | 1 |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu | iie U | <u>.</u> | 140 | | |

Form 990 (2017) BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897 Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 6 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with X any other officer, director, trustee, or key employee? 3 Did the organization delegate control over management duties customarily performed by or under the direct X supervision of officers, directors, or trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a Each committee with authority to act on behalf of the governing body? X 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a Describe in Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X describe in Schedule O how this was done 12c Did the organization have a written whistleblower policy? X 13 13 Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a 15b Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement X with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website X Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records:

250 CENTRAL AVENUE

NY 12206

518-694-8200

SHAWN JAHN

ALBANY

| Form 990 (2017) | BRICHTER | CHOTCE | CHARTER | SCHOOT. | FOR | **-***0897 |
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| -omi 990 (2017) | DUTGUTER | CHOICE | CHARLER | BCHOOL | T. O.K. | |

| _ | 7 |
|------|---|
| Page | 1 |

| Part VII | Compensation of Officers, Directors | Trustees, Key Employees | , Highest Compensated Employees, and |
|----------|-------------------------------------|-------------------------|--------------------------------------|
| | Independent Contractors | | |

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. | | | | | | | | | | | | |
|--|---|-----|--|---|--|--|--|--------|---|---|--|--|
| (A) Name and Title | (B) Average hours per week (list any hours for related organizations below dotted line) | box | Position (do not check more than one box, unless person is both an officer and a director/trustee) Former Highest compensated Employee Institutional trustee Individual trustee Individual trustee Individual trustee Individual trustee Individual trustee Individual Institutional Institutiona | | (D) Reportable compensation from the organization (W-2/1099-MISC) | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the organization and related organizations | | | | | |
| (1) SHAWN JAHN | 20.00 | | | | | | | | | | | |
| FINANCE DIRECTOR | 0.00 | X | 10 60 | _ | | ello. | 1 | 36,093 | 0 | 0 | | |
| (2) MARTHA SNYDER | 1.00 | 7 | 1 | E | | | | C00 | | | | |
| CHAIR | 0.00 | X | | X | | | | 0 | 0 | 0 | | |
| (3) ZOE NELSON | 1.00 | | | | | | | | | | | |
| SECRETARY | 0.00 | x | | x | | | | 0 | 0 | 0 | | |
| (4) ASHLEIGH SMITH | | | | | | | | | | | | |
| | 1.00 | | | | | | | | | | | |
| TREASURER | 0.00 | X | | X | <u> </u> | | _ | 0 | 0 | 0 | | |
| (5) NILSA VELLA | 1 00 | | | | | | | | | | | |
| TRUSTEE | 1.00 | x | | | | | | 0 | 0 | 0 | | |
| (6) TRUDY HAMNER | | | | | | | | | | | | |
| \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | 1.00 | | | | | | | | | | | |
| TRUSTEE | 0.00 | X | | | | | | 0 | 0 | 0 | | |
| (7) SHAWN WALLACE | 1 00 | | | | | | | | | | | |
| TRUSTEE | 1.00 | x | | | | | | 0 | o | 0 | | |
| (8) | 0.00 | - | | | | | | | | | | |
| | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | |
| | | | | | | | | | | | | |

| Pa | rt VII Section A. Officers | , Directors, Tru | stee | s, K | ey E | mpl | oyee | s, a | and Highest Compensated | Employees (continued) | |
|-------------|---|---|--|--|---------------------------|--------------|--|---|---|--|---|
| | (A) Name and title | Name and title Average hours per week (list any | | hours per (do not check more than on box, unless person is both a officer and a director/trustee | | | | | (D) Reportable compensation from the organization | (E) Reportable compensation from related organizations (W-2/1099-MISC) | (F) Estimated amount of other compensation from the |
| | | related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | (W-2/1099-MISC) | | organization and related organizations |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | *********** | | | | | | | | | |
| | | ******** | | | | | | | | | |
| | | | | | | | | | | | |
| | | ******* | | | | | | | | | |
| | | | 2 | | | | | | Con | | |
| | | | 9 | | | 7 | en i i i i i i i i i i i i i i i i i i i | | | y | |
| 1b | Sub-total | | | | | | | | 36,093 | | |
| d C | Total from continuation she Total (add lines 1b and 1c) | ets to Part VII, S | | | | | | | 36,093 | | |
| 2 | Total number of individuals (in | cluding but not li | mite | d to | | | | bov | | \$100,000 of | |
| 3 4 5 | Did the organization list any for employee on line 1a? If "Yes," For any individual listed on line organization and related organization and related organization organization listed on line 1 | ormer officer, direction of the complete Schede 1a, is the sum nizations greater a receive or acc | ectorial ect | r, or <i>J for</i> port \$15 | suci able 60,00 | com 0? / | dividu pens f "Ye n fror | ual . sations sation s | on and other compensation complete Schedule J for suc | from the ch individual | yes No 3 X 4 X 5 X |
| Sect | for services rendered to the or ion B. Independent Contractor | | es, | com | piete | SCI | neau | ie J | i for such person | | 5 A |
| 1 | Complete this table for your fix compensation from the organi | ve highest compe zation. Report co | | | | | | | ndar year ending with or with | in the organization's tax ye | |
| | Name and URHAM BUS | (A) business address | | | - 5 | 330 | S | PI | Descript EARL ST | (B) lion of services | (C) Compensation |
| | LBANY | NY | 1 | 22 | 02 | | | Ŀ | TRANSPORTATION | I | 190,716 |
| | ANITRONICS LBANY | NY | 1 | 22 | | L98 | | | NTRAL AVENUE CLEANING | | 108,174 |
| | | | | | | | | | | | |
| 2 | Total number of independent or received more than \$100,000 | | | | | | | | ose listed above) who | 2 | |
| DAA | + . 55,350 | | | | | | | | | | Form 990 (2017) |

| Pa | rt V | III Statement of Reve | | response (| or note to any line | in this Part VIII | | |
|--|--------|---|------------------|-------------|-----------------------------|---|---|--|
| | | Sileskii edileddie | o contains a | Tooponico | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ats its | 1a | Federated campaigns | 1a | | | · (1) (1) (1) (1) (1) (1) (1) (1) (1) (1) | | |
| Srar our | b | Membership dues | 1b | | | | | |
| S, G | С | Fundraising events | 1c | | | | | |
| ar ar | d | Related organizations | 1d | | | | | |
| s, C | е | | 1e | 474,332 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | f | All other contributions, gifts, grants, | | | | | | |
| | | and similar amounts not included above | 1f | 24,122 | | | | |
| | g | Noncash contributions included in lines 1a | -1f: \$ | | | | | |
| a C | h | Total. Add lines 1a-1f | | | 498,454 | | | |
| ne | | | | Busn. Code | | | | |
| ven | 2a | STUDENT ENROLLMENT | | | 4,604,512 | 4,604,512 | | |
| Se Se | b | AFTER SCHOOL PROGRA | M FEES | | 10,936 | | | |
| Program Service Revenue | С | SUMMER PROGRAM FEES | | | 5,170 | 5,170 | | |
| Ser | d | | | | | | | |
| am | е | | | | | | | |
| .og | f | All other program service reve | nue | | | | | |
| <u>~</u> | g | Total. Add lines 2a-2f | | | 4,620,618 | | | |
| | 3 | Investment income (including | dividends, inter | est, | | | | |
| | | and other similar amounts) | | | 7,931 | | | 7,931 |
| | 4 | Income from investment of tax | k-exempt bond | proceeds > | | | | |
| | 5 | Royalties | | | | | | |
| | | (i) Real | (ii) | Personal | | | | |
| | 6a | Gross rents | | | | | | |
| | b | Less: rental exps. | | | 0+0 | 001/ | | |
| | С | Rental inc. or (loss) | | | | | | |
| | d | Net rental income or (loss) | | | | | | |
| | /a | Gross amount from sales of assets (i) Securities | ; (i | ii) Other | | | | |
| | | other than inventory | | | | | | |
| | b | Less: cost or other | | | | | | |
| | | basis & sales exps. | | | | | | |
| | | Gain or (loss) | | | | | A STATE OF THE | |
| | | Net gain or (loss) | | > | | | | |
| e | 8a | Gross income from fundraising even | ents | | | | | |
| en | | (not including \$ | | | | | | |
| Şe | | of contributions reported on line 1c |). | | | | | |
| Other Revenue | | See Part IV, line 18 | | | | | | |
| Ċ. | | Less: direct expenses | | | | | | |
| Ŭ | ı | Net income or (loss) from fund | 1 | | | | | |
| | 9a | Gross income from gaming activities | es. | | | | | |
| | | See Part IV, line 19 | | | | | | |
| | ı | Less: direct expenses | | | | STATE OF STATE OF | | TEXT ACLUS |
| | | Net income or (loss) from gam | _ | | | | TO LANCE SECTION OF | |
| | 10a | Gross sales of inventory, less | | | | | | |
| | | returns and allowances | a | | | | | |
| | | Less: cost of goods sold | D | | London Marie Const. | | | |
| | С | Net income or (loss) from sale Miscellaneous Revenue | s of inventory . | Busn, Code | 30,898 - 589 - Fred William | | | |
| | 44- | | TYGGY | Busii. Code | 5,964 | 5,964 | | |
| | 11a | E-RATE REIMBURSEMENT | INCOME | | 5,964 | 3,904 | | |
| | b | · · · · · · · · · · · · · · · · · · · | | | | | | |
| | C C | All other revenue | | | | | | |
| | d e | Total. Add lines 11a–11d | | | 5,964 | | RESIDENCE I | 大 1879 E M. O. |
| | 12 | Total revenue. See instruction | | | 5,132,967 | | 0 | 7,931 |
| | | | | | | | | |

Part IX Statement of Functional Expenses

| 3000 | Check if Schedule O contains a respo | | | ipiele coluitii (A). | |
|----------|---|--------------------|------------------------------|-------------------------------------|--------------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| _ | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | STATE OF THE LAW |
| · | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| • | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified | | | | |
| O | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 2,330,524 | 1,830,960 | 499,564 | |
| 7 | Pension plan accruals and contributions (include | 2,330,324 | 1,030,300 | 455,504 | |
| 8 | section 401(k) and 403(b) employer contributions | 77 127 | 60,593 | 16,534 | |
| | | 77,127 236,419 | 185,741 | 50,678 | |
| 9 | Other employee benefits | 196,382 | 154,286 | 42,096 | |
| 10 | Payroll taxes | 190,302 | 134,200 | 42,000 | |
| 11 | Fees for services (non-employees): | | | | |
| a | | 1,844 | | 1,844 | |
| b | × | 83,527 | 65,622 | 17,905 | |
| C | · · · · · · · · · · · · · · · · · · · | 65,521 | 03,022 | 11,905 | |
| d | | | | | |
| e | Professional fundraising services. See Part IV, line 17 | Hont | | | |
| f | Investment management fees | | | | |
| g | , | 100,285 | 78,788 | 21,497 | |
| 40 | (A) amount, list line 11g expenses on Schedule O.) | 27,136 | 10,100 | 27,136 | |
| 12 | | 71,027 | 55,802 | 15,225 | |
| 13 | Office expenses | 11,021 | 33,802 | 15,225 | |
| 14 | Information technology | | | | |
| 15 | Royalties | 272 040 | 215,148 | 58,701 | |
| 16 | Occupancy | 273,849 | 215,146 | 36,701 | |
| 17 | Travel | | | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 201 000 | 307,878 | 94 003 | |
| 20 | Interest | 391,880 | 301,018 | 84,002 | 377-1 |
| 21 | Payments to affiliates | 239,597 | 188,238 | 51,359 | |
| 22 | Depreciation, depletion, and amortization | | 30,749 | 8,390 | |
| 23 | Insurance Other average at a very decided and a very decided at a | 39,139 | 30,149 | 0,390 | |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above (List miscellaneous expenses in line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column | | | | |
| | (A) amount, list line 24e expenses on Schedule O.) STUDENT SERVICES | 262,350 | 262,350 | | |
| a | | 132,698 | 132,698 | | |
| b | FOOD SERVICE | 15,144 | 11,898 | 3,246 | |
| C | STAFF DEVELOPMENT | 14,985 | 11,773 | 3,212 | |
| d | TECHNOLOGY | | 13,892 | 3,212 | |
| e | All other expenses | 17,682 | | 905,179 | 0 |
| 25 26 | Joint costs. Complete this line only if the | 4,511,595 | 3,606,416 | 905,119 | 0 |
| 20 | organization reported in column (B) joint costs | | | | |
| | from a combined educational campaign and | | | | |
| | fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720) | | | | |

Page 11

Part X **Balance Sheet** Check if Schedule O contains a response or note to any line in this Part X (A) Beginning of year End of year 876,059 750,691 Cash—non-interest bearing 2 Savings and temporary cash investments Pledges and grants receivable, net 3 3 432,579 110,505 Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 8 Inventories for sale or use 7,720 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or 8,703,927 other basis. Complete Part VI of Schedule D 10a b Less: accumulated depreciation 10b 3,026,490 5,777,517 5,677,437 10c Investments—publicly traded securities 11 11 Investments—other securities. See Part IV, line 11 12 Investments—program-related. See Part IV, line 11 13 13 246,028 233,572 14 Intangible assets 1,352,382 1,209,761 Other assets. See Part IV, line 11 15 15 8,424,296 8,249,955 16 16 Total assets. Add lines 1 through 15 (must equal line 34) 498,008 479,635 17 17 Accounts payable and accrued expenses 18 Grants payable 18 1,825 Deferred revenue 1,688 19 19 7,580,000 Tax-exempt bond liabilities 7,817,500 20 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Loans and other payables to current and former officers, directors, 22 Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 624,430 of Schedule D 84,453 8,145,913 8,941,626 Total liabilities. Add lines 17 through 25 Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets -517,330104,042 27 27 28 Temporarily restricted net assets 28 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ | and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 32 -517,330 104,042 33 Total net assets or fund balances 8,424,296 8,249,955 Total liabilities and net assets/fund balances

| orm | 990 (2017) BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897 | | | Pa | ge 12 | | | | |
|-----|---|----|-----|--------|--------------|--|--|--|--|
| Pa | rt XI Reconciliation of Net Assets | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | | 967 | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | | | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | | 372 | | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | -: | 517, | 330 | | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | | | | | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | | |
| 7 | Investment expenses | 7 | | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | | | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | | | |
| | 33, column (B)) | 10 | | L04, | 042 | | | | |
| Pa | rt XII Financial Statements and Reporting | | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | . 🔲 | | | | |
| | | | | Yes | No | | | | |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in | | | | JEL. | | | | |
| | Schedule O. | | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or | | 133 | | and a | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | - 1 | | | | |
| h | Were the organization's financial statements audited by an independent accountant? | | 21: | X | | | | | |
| ~ | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a | | | | | | | | |
| | separate basis, consolidated basis, or both: | | 2.0 | | Biller! | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | - 1 | | | | | | |
| c | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight | | | | | | | | |
| · | of the audit, review, or compilation of its financial statements and selection of an independent accountant? | | 20 | X | | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, explain in | | | | HHA | | | | |
| | Schedule O. | | | | | | | | |
| 32 | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | | | | | | | |
| Ja | the Circula Audit Act and ONE Circular A 1222 | | 3a | | X | | | | |
| h | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the | | | | | | | | |
| J | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits. | | 3k | | | | | | |
| | roquirod dudit or dudito, explain this in contodulo o dire december any otope latter to analygo duch duditor | | | orm 99 | 0 (2017) | | | | |

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service

Name of the organization

BOYS

BRIGHTER CHOICE CHARTER SCHOOL FOR En

Employer identification number **-**0897

Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 X A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 2 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, 4 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross 10 receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors of trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (v) Amount of monetary (vi) Amount of (iii) Type of organization (iv) Is the organization listed in your governing other support (see (described on lines 1-10 support (see organization instructions) document? instructions) above (see instructions)) (A) (B) (C)

(D)

(E)

Page 2

Schedule A (Form 990 or 990-EZ) 2017 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | tion A. Public Support | | | | | | | |
|-------|--|----------------------|----------------------|--|----------------------|------------|-----|-----------|
| Caler | dar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 201 | 7 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | · | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | |
| 5 | Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount | | | | | | | |
| | shown on line 11, column (f) | | | | | | | |
| 6 | Public support. Subtract line 5 from line 4. | | | | | | VE. | |
| | tion B. Total Support | r | T 100000000 | | T | | | |
| Caler | idar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 201 | 7 | (f) Total |
| 7 | Amounts from line 4 | | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | Plie | nf (| Cor | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | J | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | | |
| 12 | Gross receipts from related activities, etc. | (see instructions) | | | | | 12 | |
| 13 | First five years. If the Form 990 is for the | organization's firs | t, second, third, fo | urth, or fifth tax ye | ar as a section 50° | I(c)(3) | | |
| | organization, check this box and stop her | - | | | | | | ▶ |
| Sec | tion C. Computation of Public Su | | | | | | | |
| 14 | Public support percentage for 2017 (line 6 | , column (f) divide | d by line 11, colum | nn (f)) | | | 14 | % |
| 15 | Public support percentage from 2016 Sch | | | | | | 15 | % |
| 16a | 33 1/3% support test-2017. If the organ | ization did not che | ck the box on line | 13, and line 14 is | 33 1/3% or more, o | check this | | |
| | box and stop here. The organization qual | | | 4: | | | | ▶ □ |
| b | 33 1/3% support test—2016. If the organ | ization did not che | ck a box on line 13 | 3 or 16a, and line | 15 is 33 1/3% or m | ore, check | | |
| | this box and stop here. The organization | | | | | | | ▶ □ |
| 17a | 10%-facts-and-circumstances test—201 | I7. If the organizat | ion did not check a | a box on line 13, 10 | 6a, or 16b, and line | 14 is | | |
| | 10% or more, and if the organization meet | | | | | | | |
| | Part VI how the organization meets the "fa | acts-and-circumsta | inces" test. The or | ganization qualifie | s as a publicly sup | ported | | |
| | organization | | | | | | | ▶ 🔲 |
| b | 10%-facts-and-circumstances test—201 | | | | | | | |
| | 15 is 10% or more, and if the organization | meets the "facts-a | and-circumstances | " test, check this b | oox and stop here | • | | |
| | Explain in Part VI how the organization me | | | | | | | |
| | | | | | | | | ▶ 🗌 |
| 18 | Private foundation. If the organization die | d not check a box | on line 13, 16a, 16 | b, 17a, or 17b, ch | eck this box and se | ее | | |
| | instructions | | | | | | | ▶ □ |
| | | | | and the second s | | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

| Support Schedule for Organizations Described in Section Social, 27 |
|--|
| (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. |
| If the organization fails to qualify under the tests listed below, please complete Part II.) |
| |

| Sec | tion A. Public Support | | | | | | | |
|-------|--|---------------------|---------------------|----------------------|-----------------------|-------------|----------|-----------|
| Calen | dar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | (d) 2016 | (e) 2017 | | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | ÷ | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | | |
| | Add lines 7a and 7b | | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | Harris . | |
| Sec | tion B. Total Support | | | | | | | |
| | dar year (or fiscal year beginning in) | (a) 2013 | (b) 2014 | (c) 2015 | _(d) 2016 | (e) 2017 | 7 | (f) Total |
| 9 | Amounts from line 6 | | | -(1)(| | | | |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | y | | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | | |
| С | Add lines 10a and 10b | | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, | | | | | | | |
| 11 | and 12.) First five years. If the Form 990 is for the | organization's fire | t second third fo | urth or fifth tay ve | ar as a section 50° | 1(c)(3) | | |
| 14 | organization, check this box and stop he i | _ | | | | | | |
| Sec | tion C. Computation of Public S | | | | | | | |
| 15 | Public support percentage for 2017 (line 8 | | | nn (f)) | Ture to the design of | | 15 | % |
| 16 | Public support percentage from 2016 Sch | | | | | | 16 | % |
| | tion D. Computation of Investme | | | | | | | |
| 17 | Investment income percentage for 2017 (| | | , column (f)) | | | 17 | % |
| 18 | Investment income percentage from 2016 | | | | | | 18 | % |
| 19a | 33 1/3% support tests—2017. If the orga | | | e 14, and line 15 is | s more than 33 1/3 | %, and line | | - |
| | 17 is not more than 33 1/3%, check this b | ox and stop here. | The organization | qualifies as a publ | icly supported orga | anization | | ▶ ∟ |
| b | 33 1/3% support tests—2016. If the orga | | | | | | | |
| | line 18 is not more than 33 1/3%, check the | | | | | | | |
| 20 | Private foundation. If the organization di | d not check a box | on line 14, 19a, or | 19b, check this be | ox and see instruct | ions | | |

Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

| Contina | Λ | ΛII | Cunr | ortina | Orac | nizations | ۰ |
|----------|----|-----|------|--------|------|-----------|---|
| 26C(1011 | A. | All | Supp | Jorung | Urga | mizations | |

- Are all of the organization's supported organizations listed by name in the organization's governing 1 documents? If "No." describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status 2 under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and b satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes." explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," 5a answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? C
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor 7 (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
- Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
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| 10a | Name and Address of the Owner, where | |
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| 10b | | |

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| Pai | t IV Supporting Organizations (continued) | | | |
|------|--|------------|--------------|------------|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | 1500 | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Sect | ion B. Type I Supporting Organizations | | | |
| | | ,, | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | 1125 | | No. of |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | 1 | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | 15 H C 15 | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sect | ion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | 100 |
| Ō | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| Sect | ion D. All Type III Supporting Organizations | | | |
| | on zivim Type in outperting organizations | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | 1 | | The rel |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | 2 5 | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | 26.1 | | |
| - | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | 1 | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| • | By reason of the relationship described in (2), did the organization's supported organizations have a | - | | |
| 3 | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | 3 | Man and | |
| Sect | supported organizations played in this regard. ion E. Type III Functionally-Integrated Supporting Organizations | | | |
| | | nol | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction). | 113). | | |
| a | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst | ruotional | | |
| С | The organization supported a governmental entity. Describe in Part VI now you supported a government entity (see inst | ructions). | | |
| 2 | Activities Test. Answer (a) and (b) below. | ٦ | Yes | No |
| | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | 103 | 140 |
| а | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | 7-7 | | |
| | | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | 20 | | |
| | that these activities constituted substantially all of its activities. | 2a | (35.00) | - C- NO. 1 |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | 10 | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | The state of | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | O.L. | | |
| _ | activities but for the organization's involvement. | 2b | No. of | |
| 3 | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> | 4 | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | 2- | 7.50 | |
| | trustees of each of the supported organizations? <i>Provide details in Part VI</i> . | 3a | 120 | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | 01 | عرفرات | 1000 |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Schedule A (Form 990 or 990-EZ) 2017 BRIGHTER CHOICE CHARTER SCH | _ | | 891 Page 6 |
|---|------------|--|--------------------------------|
| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | | | |
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on No | | | |
| instructions. All other Type III non-functionally integrated supporting organizations must | st com | olete Sections A through E | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or | | | |
| collection of gross income or for management, conservation, or | | | |
| maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4). | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see | | | |
| instructions for short tax year or assets held for part of year): | 6.5 | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other | 1 | | |
| factors (explain in detail in Part VI): | A STATE OF | | |
| Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| see instructions). | 4 | With all the second sec | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | THE PART OF THE | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | 第45章 计设置 | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | The Hall Street | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionally integrated | Type II | II supporting organization (| see |

Schedule A (Form 990 or 990-EZ) 2017

instructions).

| Part | Type III Non-Functionally Integrated 509(a)(3) S | upporting Organizat | tions (continued) | |
|-------------|---|-----------------------------------|--|---|
| Secti | on D - Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exempt purpos | ses | | |
| 2 | Amounts paid to perform activity that directly furthers exempt purposes | of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purposes of suppo | orted organizations | | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the organiza | tion is responsive | | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2017 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | Section E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2017 | (iii) Distributable Amount for 2017 |
| 1 | Distributable amount for 2017 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2017 | | | |
| | (reasonable cause required-explain in Part VI). See | | | |
| | instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2017: | | | |
| a | F 0040 | | | |
| | From 2013 | AT THE REAL PROPERTY AND ADDRESS. | | |
| | From 2014 | | | |
| | From 2015 | | | |
| | | | and the second | |
| | Total of lines 3a through e Applied to underdistributions of prior years | | | ALL SAME DESCRIPTION |
| | Applied to 2017 distributable amount | (00 | | |
| <u>''</u> | Carryover from 2012 not applied (see instructions) | | | |
| | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2017 from | | | |
| • | Section D, line 7: \$ | | | |
| a | Applied to underdistributions of prior years | | | |
| | Applied to 2017 distributable amount | ON THE RESERVE | The Continue V | |
| | Remainder. Subtract lines 4a and 4b from 4. | | | |
| | Remaining underdistributions for years prior to 2017, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result | | | |
| | greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2017. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2018. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2013 | | | 30000000000000000000000000000000000000 |
| | Excess from 2014 | | | |
| С | Excess from 2015 | | | 3. 让我想到 前往 VIII |
| d | Excess from 2016 | | | |
| е | Excess from 2017 | 一种大学工程 | | |

| Schedule A (For | rm 990 or 990-EZ) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR A A A A A A OS 97 Page 8 |
|-----------------|---|
| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

| | of the organization TCUMED CUATCE CUADMED CCUAOT. FOR | | Employer identification flumber | | |
|--------|---|--|--|--|--|
| | RIGHTER CHOICE CHARTER SCHOOL FOR | | **-***0897 | | |
| | rt I Organizations Maintaining Donor Advised Fur Complete if the organization answered "Yes" on F | nds or Other Similar Funds or A | | | |
| | Complete if the organization answered "Yes" on F | | | | |
| | | (a) Donor advised funds | (b) Funds and other accounts | | |
| 1 | Total number at end of year | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | |
| 3 | Aggregate value of grants from (during year) | | | | |
| 4 | Aggregate value at end of year | | | | |
| 5 | Did the organization inform all donors and donor advisors in writing tha | | □ v _{aa} □ Na | | |
| | funds are the organization's property, subject to the organization's excl | | Yes No | | |
| 6 | Did the organization inform all grantees, donors, and donor advisors in | | | | |
| | only for charitable purposes and not for the benefit of the donor or dono | | □ vee □ Ne | | |
| - | conferring impermissible private benefit? | | Yes No | | |
| Pa | Irt II Conservation Easements. Complete if the organization answered "Yes" on I | Form 990 Part IV line 7 | | | |
| | | | | | |
| 1 | Purpose(s) of conservation easements held by the organization (check | | ortant land area | | |
| | Preservation of land for public use (e.g., recreation or education) | Preservation of a historically imp Preservation of a certified historic | | | |
| | Protection of natural habitat | Preservation of a certified historic | c structure | | |
| • | Preservation of open space Complete lines 2a through 2d if the organization held a qualified conse | nyation contribution in the form of a conse | envation | | |
| 2 | easement on the last day of the tax year. | ivation contribution in the form of a consc | Held at the End of the Tax Year | | |
| _ | | | | | |
| a | Total number of conservation easements Total acreage restricted by conservation easements | | | | |
| o o | Number of conservation easements on a certified historic structure inc | luded in (a) | 2c | | |
| 4 | Number of conservation easements included in (c) acquired after 7/25 | | | | |
| u | historic structure listed in the National Register | | 2d | | |
| 3 | Number of conservation easements modified, transferred, released, ex | tinguished, or terminated by the organiza | tion during the | | |
| • | tax year > | | - | | |
| 4 | Number of states where property subject to conservation easement is | located > | | | |
| 5 | Does the organization have a written policy regarding the periodic mon | | | | |
| | violations, and enforcement of the conservation easements it holds? | | Yes No | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, handling of | of violations, and enforcing conservation e | easements during the year | | |
| | > | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, handling of vio | lations, and enforcing conservation easer | ments during the year | | |
| | ▶ \$ | | | | |
| 8 | Does each conservation easement reported on line 2(d) above satisfy | the requirements of section 170(h)(4)(B)(| | | |
| | and section 170(h)(4)(B)(ii)? | | | | |
| 9 | In Part XIII, describe how the organization reports conservation easem | ents in its revenue and expense statemen | nt, and | | |
| | balance sheet, and include, if applicable, the text of the footnote to the | organization's financial statements that c | describes the | | |
| | organization's accounting for conservation easements. | Ill-t | Cimilar Accets | | |
| Pa | organizations Maintaining Collections of Art, Complete if the organization answered "Yes" on | Form 990 Part IV line 8 | Similar Assets. | | |
| | | | halanaa ahaat | | |
| 1a | If the organization elected, as permitted under SFAS 116 (ASC 958), r works of art, historical treasures, or other similar assets held for public | not to report in its revenue statement and | palatice street | | |
| | public service, provide, in Part XIII, the text of the footnote to its finance | | | | |
| | If the organization elected, as permitted under SFAS 116 (ASC 958), t | o report in its revenue statement and hala | ance sheet | | |
| a | works of art, historical treasures, or other similar assets held for public | exhibition education or research in furth | perance of | | |
| | public service, provide the following amounts relating to these items: | Committee of Control o | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | > \$ | | |
| | | | AND A CONTRACT OF THE SECOND S | | |
| 2 | If the organization received or held works of art, historical treasures, or | r other similar assets for financial gain, pr | | | |
| _ | following amounts required to be reported under SFAS 116 (ASC 958) | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | > \$ | | |
| | A cost to be dead in Form 000 Pert V | | b \$ | | |

| Schedule D (Form 990) 2017 BRIGHTER | CHOICE CHA | ARTER SCHOO | L FOR | **-***0897 | Page 2 |
|--|--|---|-----------------|--|--------------------------|
| Part III Organizations Maintainin | a Collections of | Art. Historical T | reasures. | or Other Similar Ass | sets (continued) |
| 3 Using the organization's acquisition, access | | | | | |
| collection items (check all that apply): | on, and other record | o, oncok any or the for | nowing that a | o a digililloant add of to | |
| | . \Box | l | | | |
| a Public exhibition | | Loan or exchange pro | | | |
| b Scholarly research | е | Other | | | |
| c Preservation for future generations | | | | | |
| 4 Provide a description of the organization's of | collections and explain | n how they further the | organization's | exempt purpose in Part | |
| XIII. | and the second s | er en | • | and the second of the second o | |
| | or rossive denstions | of art historical traceu | roo or other | similar | |
| 5 During the year, did the organization solicit | | | | | |
| assets to be sold to raise funds rather than | | part of the organization | n's collection? | ******************* | Yes No |
| Part IV Escrow and Custodial Ar | | | | | |
| Complete if the organization | n answered "Yes | " on Form 990, Pa | art IV, line 9 |), or reported an amo | ount on Form |
| 990, Part X, line 21. | | | | | |
| 1a Is the organization an agent, trustee, custo | dian or other intermed | liary for contributions | or other asset | s not | |
| | | | | | □ Vas □ Na |
| included on Form 990, Part X? | | | | | Yes No |
| b If "Yes," explain the arrangement in Part XI | I and complete the fo | llowing table: | | | |
| | | | | | Amount |
| c Beginning balance | | | | 1c | |
| d Additions during the year | | | | 1d | |
| Distributions during the year | | | | 1e | |
| e Distributions during the year | | | | | - |
| f Ending balance | | | | | |
| 2a Did the organization include an amount on | | | | | |
| b If "Yes," explain the arrangement in Part XI | I. Check here if the e | xplanation has been p | rovided on Pa | art XIII | |
| Part V Endowment Funds. | | | | | |
| Complete if the organization | n answered "Yes" | " on Form 990. Pa | art IV. line 1 | 0. | |
| | (a) Current year | (b) Prior year | (c) Two yea | | pack (e) Four years back |
| 4- D | (u) ourrorn your | (b) i noi you | (0) 1110 900 | (a) Thio your E | (e) i ear yeare back |
| 1a Beginning of year balance | | | | | |
| b Contributions | | | | | |
| c Net investment earnings, gains, and | | | | W B | |
| losses | | | | | |
| d Grants or scholarships | | | | V | |
| e Other expenditures for facilities and | | | | 9 | |
| And the state of t | | | | 1 | |
| programs | | | | | |
| f Administrative expenses | | | | | |
| g End of year balance | | | | | |
| 2 Provide the estimated percentage of the cu | rrent vear end balanc | e (line 1g, column (a)) | held as: | | |
| a Board designated or quasi-endowment | | , | | | |
| | % | | | | |
| b Permanent endowment ▶ % | | | | | |
| ***** | % | | | | |
| The percentages on lines 2a, 2b, and 2c sh | ould equal 100%. | | | | |
| 3a Are there endowment funds not in the poss | ession of the organiza | ation that are held and | administered | for the | |
| organization by: | | | | | Yes No |
| (i) unrelated organizations | | | | | 3a(i) |
| AREA CONTRACTOR OF THE PROPERTY AND A STATE OF THE PROPERTY OF | | | | | 10 (11) |
| (ii) related organizations | | | | | 3a(ii) |
| b If "Yes" on line 3a(ii), are the related organia | zations listed as requi | red on Schedule R? | | | 3b |
| 4 Describe in Part XIII the intended uses of the | e organization's endo | owment funds. | | | |
| Part VI Land, Buildings, and Equ | ipment. | | | | |
| Complete if the organizatio | | on Form 990. Pa | rt IV. line 1 | 1a. See Form 990. F | Part X. line 10. |
| Description of property | (a) Cost or other t | | | (c) Accumulated | (d) Book value |
| Description of property | (investment) | dasis (b) Cost of t | | depreciation | (a) DOOK Value |
| | | | | deprediation | 440.000 |
| 1a Land | | | 10,000 | | 110,000 |
| b Buildings | | 7,9 | 08,574 | 2,455,527 | 5,453,047 |
| c Leasehold improvements | | | | | |
| d Equipment | | 6 | 85,353 | 570,963 | 114,390 |
| | I | | , | 2.3,230 | |
| e Other | | t V polymon (D) lin = 44 | 20.1 | | 5 677 437 |
| LOTAL AND TIMES TO INFOLUNT TO 11 OLIMIN (VI) MILES | BOURT FORM MULT DON | A COLUMN IN INC 11 | n: 1 | | 0.011.451 |

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| Part VII | Investments—Other Securities. Complete if the organization answered "Yes" or | Form 000 Part IV line | 11h See Form 000 Par | t X line 12 |
|-----------------|---|--|-------------------------|--|
| | (a) Description of security or category | (b) Book value | (c) Method of val | |
| | (including name of security) | (2) 23311 12112 | Cost or end-of-year m | |
| (1) Financial | derivatives | | | |
| | eld equity interests | | | |
| (3) Other | | | | |
| / A \ | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| (F) | | | | |
| (G) | | | | |
| | | | | |
| | nn (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII | Investments—Program Related. Complete if the organization answered "Yes" or | Form 000 Port IV line | 110 Soo Form 000 Por | + V line 12 |
| | (a) Description of investment | (b) Book value | (c) Method of val | |
| | (a) Description of investment | (b) book value | Cost or end-of-year m | |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | 1 0 | | |
| | n (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX | Other Assets. | | | |
| | Complete if the organization answered "Yes" or | Form 990, Part IV, line | 11d. See Form 990, Par | t X, line 15. |
| | (a) Description | | | (b) Book value |
| (1) | BOND TRUST ACCOUNTS RE | STRICTED | | 1,313,147 |
| (2) | DUE FROM BCCS GIRLS | | | 39,235 |
| _(3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | n (b) must equal Form 990, Part X, col. (B) line 15.) | | • | 1,352,382 |
| Part X | Other Liabilities. | | | |
| | Complete if the organization answered "Yes" or | Form 990, Part IV, line | 11e or 11f. See Form 99 | 90, Part X, |
| | line 25. | and the second of the second o | | and the second s |
| 1. | (a) Description of liability | (b) Book value | | |
| (1) Federal | income taxes | | | |
| (2) PREM | IUM ON BOND | 84,453 | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| _(8) | | | | |
| (9) | | 04.450 | | |
| Total. (Colum | n (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | 84,453 | | |

| Schedule D (Form 990) 2017 BRIGHTER CHOICE CHART | ER SCHOOL FOR | **-***0897 | Page 4 |
|---|---|---|---|
| Part XI Reconciliation of Revenue per Audited Finan | cial Statements With R | evenue per Return. | |
| Complete if the organization answered "Yes" on | | | |
| 1 Total revenue, gains, and other support per audited financial statemen | nts | 1 | 5,132,967 |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1 1 | | |
| a Net unrealized gains (losses) on investments | | | |
| b Donated services and use of facilities | | | |
| c Recoveries of prior year grants | 2c | 4,3/5 | |
| d Other (Describe in Part XIII.) | 2d | 49.00 | |
| e Add lines 2a through 2d | | | E 120 065 |
| 3 Subtract line 2e from line 1 | | | 5,132,967 |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | TO THE SECOND TO THE PROPERTY OF THE SECOND | | |
| b Other (Describe in Part XIII.) | 4b | E1541 | |
| c Add lines 4a and 4b | E 40 \ | 4c 5 | 5,132,967 |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, | | | |
| Part XII Reconciliation of Expenses per Audited Fina Complete if the organization answered "Yes" on | | | |
| | | | 4,511,595 |
| | | | 1/011/000 |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: | 2a | | |
| a Donated services and use of facilities | | 3.0 | |
| b Prior year adjustments | | 3/4 | |
| c Other losses | | | |
| d Other (Describe in Part XIII.) e Add lines 2a through 2d | | 2e | |
| 3 Subtract line 2e from line 1 | | | 4,511,595 |
| 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | |
| a Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b Other (Describe in Part XIII.) | | | |
| c Add lines 4a and 4b | 1 0 0 10 | 4c | |
| c Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part | I, line 18.) | 5 | 4,511,595 |
| Part XIII Supplemental Information. | 6 0 0 | Y | |
| Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines | la and 4; Part IV, lines 1b and | 2b; Part V, line 4; Part X, lin | е |
| 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this | part to provide any additional | information. | |
| PART X - FIN 48 FOOTNOTE | | 31.031.1311.1311.1311.1311.1311.1311.13 | |
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| THE ACCOUNTING STANDARDS CODIFICATION | ON REQUIRES ENT | ITIES TO DISCI | OSE IN |
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| THEIR FINANCIAL STATEMENTS THE NATUR | KE OF ANY UNCER | TAINTI IN THEI | K IAA |
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| POSITION. THE SCHOOLS HAVE NOT RECO | MINED ANT DENE | TIO ON HIMDII | TITED FROM |
| UNCERTAIN POSITIONS IN 2017 AND BELL | TEVES IT HAS NO | UNCERTAIN TAX | POSITIONS |
| ONCERTAIN FOSTITONS IN 2017 AND BEE. | | | |
| FOR WHICH IT IS REASONABLY POSSIBLE | THAT WILL SIGN | IFICANTLY INCF | EASE OR |
| FOR WILLIAM THE IMPORTANT TOURS | | | *************************************** |
| DECREASE NET ASSETS. GENERALLY, FEDI | ERAL AND STATE | AUTHORITIES MA | Y EXAMINE |
| | | | |
| THE SCHOOLS' TAX RETURNS FOR THREE | YEARS FROM THE | DATE OF FILING | ; ; |
| | | | |
| CONSEQUENTLY, INCOME RETURNS FOR YEAR | ARS PRIOR TO 20 | 14 ARE NO LONG | ER SUBJECT |
| | | | |
| TO EXAMINATION BY TAX AUTHORITIES. | | | |
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| Schedule D (F | orm 990) 2017 | BRIGHTER | CHOICE | CHARTER | SCHOOL | FOR | **-***0897 | Page 5 |
|---------------|----------------------------|---|---------------|-------------|--------|------------|---|---------------|
| Part XIII | Supplemen | ntal Information | 1 (continued) |) | | | | |
| 1. | | | | | | | | |
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SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
 ▶ Attach to Form 990 or Form 990-EZ.
 ▶ Go to www.irs.gov/Form990 for the latest information.

2017

Open to Public

BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS

Employer identification number **-***0897

Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? X 1 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, 2 X programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please X describe. If "No," please explain. If you need more space, use Part II 3 THE SCHOOL'S RACIALLY NONDISCRIMINATORY POLICY IS PUBLICIZED THE NEWSPAPERS AND ON THE SCHOOL'S WEBSITE. Does the organization maintain the following? X Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Records documenting that scholarships and other financial assistance are awarded on a racially X 4b nondiscriminatory basis? Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c X Copies of all material used by the organization or on its behalf to solicit contributions? 4d If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: X Students' rights or privileges? 5a X Admissions policies? X Employment of faculty or administrative staff? 5c 5d X Scholarships or other financial assistance? Х 5e Educational policies? X 5f Use of facilities? \mathbf{x} 5g Athletic programs? X Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. X Does the organization receive any financial aid or assistance from a governmental agency? 6a X Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II X

| Schedule E (Form 990 or 990-EZ) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR | |
|--|------------------|
| Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and applicable. Also provide any other additional information. See instructions. | 17, as |
| SCH E - FINANCIAL AID OR GOVERNMENT ASSISTANCE EXPLANATION | |
| A SUBSTANTIAL PORTION OF THE SCHOOL'S REVENUE IS DERIVED FRO | OM SCHOOL |
| DISTRICTS WHICH PAY THE SCHOOL BASED ON ENROLLMENT AT PUBLIC | SHED RATES. |
| REVENUE EARNED FROM OTHER GOVERNMENTAL SOURCES GENERALLY RE | PRESENTS VARIOUS |
| ENTITLEMENT GRANTS AND IS RECOGNIZED AS EARNED. | ,, |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

OMB No. 1545-0047

Open to Public Inspection Employer identification number **-** ▶Go to www.irs.gov/Form990 for instructions and the latest information. ▶ Attach to Form 990. CHARTER SCHOOL FOR BRIGHTER CHOICE BOYS Rond Issues Name of the organization Department of the Treasury Internal Revenue Service

| BOIS | | | | | | | | | 000 | , | | 1 |
|---|-------------------------|------------------|-----------------|-----------------|---------|----------------------------|------------|--------------|-------|-------------------------------|----------------------|------|
| Part I Bond Issues | | | | | | | | | | | | |
| (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | | (f) Description of purpose | f purpose | (g) Defeased | | (h) On behalf of issuer | (i) Pooled financing | |
| | | | | | | | | Yes No | o Yes | No | Yes No | ام ا |
| A TAX EXEMPT BOND LIABILITIES | **-**567301 | 012440HJ5 | 03/23/07 | 9,245, | 000 CIV | 9,245,000 CIVIC FACILITY | LITY REVEN | M | | × | × | |
| 8 | | | | | | | | | | | | 1 |
| ť | | | | | | | | | - | | | |
| | | | | | | | | | | | | |
| D | | | | | | | | | | | | |
| Part II Proceeds | | | | _ | | | | | | | | 1 |
| | | | A | | В | | ပ | | | ۵ | | 1 |
| 1 Amount of bonds retired | | | 237 | 7,500 | | | | | | | | |
| 2 Amount of bonds legally defeased | | | | | | | | | | | | |
| 3 Total proceeds of issue | | | | | | | | | | | | |
| 4 Gross proceeds in reserve funds | |) | | | | | | | | | | |
| 5 Capitalized interest from proceeds | | | | | | | | | | | | |
| 6 Proceeds in refunding escrows | | | | | | | | | | | | |
| 7 Issuance costs from proceeds | | | | | | | | | | | | |
| 8 Credit enhancement from proceeds | | | | | | | | | | | | |
| 9 Working capital expenditures from proceeds | | | | | | | | | | | | |
| 10 Capital expenditures from proceeds | | | | | | | | | | | | |
| 11 Other spent proceeds | | | | | | | | | | | | |
| 12 Other unspent proceeds | | | | | | | | | | | | |
| 13 Year of substantial completion | | | | | | | | | | - | | |
| | | | Yes | 250 | Yes | No | Yes | No | Yes | (0 | S | |
| 14 Were the bonds issued as part of a current refunding issue? | Je? | | | × | | | | | | | | |
| 15 Were the bonds issued as part of an advance refunding issue? | ssue? | | | × | | | | | | | | |
| 16 Has the final allocation of proceeds been made? | | | | × | | | | | | | | |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | pport the final allocat | ion of proceeds? | | × | | | | | | | | |
| Part III Private Business Use | | | | | | | | | | | | |
| | | | A | | В | | U | | | ۵ | | |
| 1 Was the organization a partner in a partnership, or a member of an LLC, | nber of an LLC, | | Yes | | Yes | No | Yes | No | Yes | 6 | No | |
| which owned property financed by tax-exempt bonds? | | | | × | | | | | | \dagger | | |
| 2 Are there any lease arrangements that may result in private business use of | ate business use o | of . | | ; | | | | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990. bond-financed property?

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Schedule K (Form 990) 2017

1680***-** BRIGHTER CHOICE CHARTER SCHOOL FOR Schedule K (Form 990) 2017

Private Business Use (Continued)

Part III

% % % % ô 8 N Ω Yes Yes % % % % å å ပ Yes Yes % % % % S å B B Yes Yes % % % % MMM × × Š × × × × × Yes Yes nongovernmental person other than a 501(c)(3) organization since the bonds were issued? Enter the percentage of financed property used in a private business use as a counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of result of unrelated trade or business activity carried on by your organization, c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside b If "Yes" to line 8a, enter the percentage of bond-financed property sold or If "Yes" to line 2c, provide in Part VI the date the rebate computation was outside counsel to review any research agreements relating to the financed property? Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and 3a Are there any management or service contracts that may result in private Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? Enter the percentage of financed property used in a private business use by entities nonqualified bonds of the issue are remediated in accordance with the Has the organization established written procedures to ensure that all another section 501(c)(3) organization, or a state or local government d If "Yes" to line 3c, does the organization routinely engage bond counsel or other Has there been a sale or disposition of any of the bond-financed property to a requirements under Regulations sections 1.141-12 and 1.145-2? Does the bond issue meet the private security or payment test? other than a section 501(c)(3) organization or a state or local government business use of bond-financed property? If "No" to line 1, did the following apply? Is the bond issue a variable rate issue? Penalty in Lieu of Arbitrage Rebate? d Was the hedge superintegrated? sections 1.141-12 and 1.145-2? Arbitrage bond-financed property? Total of lines 4 and 5 Exception to rebate? Rebate not due yet? Name of provider No rebate due? Term of hedge performed Part IV 8a 6 2

Schedule K (Form 990) 2017

Was the hedge terminated?

X*-**

BRIGHTER CHOICE CHARTER SCHOOL FOR

Schedule K (Form 990) 2017

| | | Schedule K (Form 990) 201 |
|--|--|---------------------------|
| Schedule K (Form 980) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR **-**0897 Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions (Continued) | | DAA |

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 2017

Department of the Treasury Internal Revenue Service

Attach to Form 990 or 990-EZ. ▶ Go to www.irs.gov/Form990 for the latest information. **Open to Public** Inspection

Employer identification number

Name of the organization BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897 BOYS FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 FORM 990 IS PRESENTED TO THE BOARD OF TRUSTEES PRIOR TO FILING WITH THE IRS. FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY EVERY BOARD TRUSTEE IS REQUIRED TO COMPLETE AN ANNUAL STATEMENT OF FINANCIAL DISCLOSURE FOR THE SCHOOL'S ANNUAL REPORT TO THE NYS EDUCATION DEPARTMENT. FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL THE PRINCIPAL AND DIRECTOR OF FINANCE AND OPERATIONS ARE HIRED BY THE BOARD OF TRUSTEES. THE PRINCIPAL IS EVALUATED ANNUALLY AND COMPENSATION IS BASED ON PRIOR YEAR PERFORMANCE. FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS COMPENSATION FOR ALL EMPLOYEES IS APPROVED BY THE BOARD OF TRUSTEES VIA THE ANNUAL BUDGET. FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION DOCUMENTS ARE MADE AVAIALBLE TO THE PUBLIC UPON REQUEST.

OMB No. 1545-0047

Related Organizations and Unrelated Partnerships

SCHEDULE R (Form 990)

| (Form 990) | 1 Classes of the second of the | 0 "30V" box | n Form 990 Part IV | / line 33 34 35h | 36 or 37. | | 2017 |
|-------------------------------------|--|---|---|----------------------------|--|-------------------------------|--|
| | | Mailsweled les officiers 990. ▶ Attach to Form 990. | Form 990. | , 65, 64, 665, | | 820 | Open to Public |
| Department of the Treasury | ► Go to www.irs.g | Go to www.irs.gov/Form990 for instructions and the latest information. | ructions and the la | test information. | | | Inspection |
| Name of the organization | BRIGHTER CHOICE CHARTER SCHOOL FOR | | | | | Employer identificatio | Employer identification number |
| | BOYS | | | | | | |
| Part I Iden | Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33 | organization answ | ered "Yes" on Fo | orm 990, Part IV | , line 33. | | |
| | (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) | | | | | | | |
| | | · | | | | | |
| (2) | | | | | | | |
| | | : | | | | | |
| (3) | | | | | | | |
| | | : | | | | | |
| (4) | | | | | | | |
| | | | | | | | |
| (5) | 5 | 1) | | | | | |
| Part II Ider | anizations. | Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had tax year | ganization answ | ered "Yes" on Fo | orm 990, Part IV, | line 34 becaus | e it had |
| 5 | Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | (g) Section 512(b)(13) controlled entity? Yes No |
| (1) BRIGHTER CHC 250 CENTRAL ATRANY | CHOICE CHARTER SCHOOL **-***0896 NY 12206 | CHARTER | NY | ო | 8 | NO | м |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| 6 | 1 to the second to the londer reference for Enem 000 | | | | | Sched | Schedule R (Form 990) 2017 |
| For Paperwork Ked DAA | For Paperwork Keduction Act Notice, see the instructions for Form 350. DAA | | | | | | |

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Schedule R (Form 990) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR

Part III

Schedule R (Form 990) 2017 (k) Percentage ownership (i) Section 512(b)(13) controlled entity? Yes No (i) General or managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Percentage ownership amount in box 20 (i) Code V—UBI of Schedule K-1 (Form 1065) Share of end-of-year assets (h)
Disproportionate
alloc.? Yes No (g) (g) Share of end-of-year assets Share of total Share of total income (C corp, S corp, Type of entity or trust) £ (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) Direct controlling entity Ð (d)
Direct controlling
entity Legal domicile foreign country) (state or (c) Legal domicile (state or foreign country) Primary activity Primary activity Name, address, and EIN of related organization Name, address, and EIN of related organization Part IV DAA E (2) 3 4 4 (2) 3 Ξ

Schedule R (Form 990) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR **-***0897

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

| N | | M | M | M | | M | | M | M | M | M | M | - 10 | M | M | M | M | M | | M | × | M | M | | | | | | | | | | 1) 2017 |
|---|---|---|----|----|---|---|---|--|---|---|----|-----------------|------|---|---|---|---|----|---|--|----|---|----|----------------------------|-----|---------------------------------------|--|-----|-----|-----|-----|-----|----------------------------|
| Yes | | | | | M | | | | | | | | | | | | | | | | | | | | | ved | | | | | | | m 990 |
| | | 1a | 15 | 10 | 10 | 7 | | # | 19 | 11 | := | | | # | - | E. | 11 | 10 | | 1p | 19 | 1 | 18 | ion thresholds. | (p) | Method of determining amount involved | COST | | | | | | Schedule R (Form 990) 2017 |
| | in Parts II–IV? | | | | | | | | | | | | | | | | | | | | | | | relationships and transact | (5) | Amount involved | 39,235 | | | | | | |
| | ated organizations listed | | | | | | *************************************** | | | | | | | | | | | | | ううう | | | | s line, including covered | (g) | Transaction type (a–s) | Д | | | | | | |
| Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? | a Receipt of (i) interest. (ii) annuities. (iii) royalties. or (iv) rent from a controlled entity | | | denty grant, or deprivations to a for related variations of | Loans or loan guarantees by related organization(s) | | f Dividends from related organization(s) | Sale of assets to related organization(s) | Purchase of assets from related organization(s) | | organization(s) | | k I ease of facilities equipment or other assets from related organization(s) | Deformance of services or membership or fundraising solicitations for related organization(s) | m Derformance of services or membership or fundraising solicitations by related organization(s) | n Sharing of facilities, equipment mailing lists or other assets with related organization(s) | | o shailig of paid employees with leaded organization(s) | b Reimbursement paid to related organization(s) for expenses | | r Other transfer of cash or property to related organization(s) | | | 1 | احر) Name of related organization | (1) BRIGHTER CHOICE CHARTER SCHOOL FOR | (2) | (5) | (+) | (5) | (9) | |

- Schedule R (Form 990) 2017 BRIGHTER CHOICE CHARTER SCHOOL FOR Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets

or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign | (d) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (e) Are all partners section 501(c)(3) organizations? | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportionate allocations? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | General or managing partner? | (k) Percentage ownership |
|--------------------------------------|----------------------|--------------------------------------|---|---|---------------------------------|--|-----------------------------------|---|------------------------------|--------------------------------|
| (1) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (3) | | | | | | | | | | |
| (4) | | | | | | | | | | |
| (5) | 5 | 1 | | | 200 | | | | | |
| (9) | | | | | | | | | | |
| (2) | | | | | | | | | | |
| (8) | | | | | | | | | | |
| (6) | : | | | | | | | | | |
| (10) | : | | | | | | | | | |
| (11) | : | | | | | | | | | |
| | | | | | | | | Schedi | Schedule R (Form 990) 2017 | 990) 2017 |

| | Form 990) 2017 BRIGH Supplemental Inforn | | RTER SCHOOL FOR | **-***0897 | Page 5 |
|----------|--|---|---|---|---|
| Part VII | Provide additional info | ormation for responses to | o questions on Schedule F | R. See Instructions. | |
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BRIGHTER CHOICE CHARTER SCHOOL FOR BOYS 116 N LAKE AVE ALBANY NY 12206-2710

Statement of Account

Last statement: August 31, 2018 This statement: September 30, 2018 Total days in statement period: 30

0958307243

Page 1 of 1

Direct inquiries to: 800-773-5601 OR BERKSHIREBANK.COM

Berkshire Bank PO Box 1308 Pittsfield, MA 01202-1308

0

Summary of Account Balance

| Account | | Number | Ending Balance |
|--------------------|----|------------|----------------|
| Corporate Checking | ng | 0958307243 | \$75,000.00 |

Corporate Checking

Account number 0958307243

| Date | Description | Additions | Subtractions | Balance |
|-------|-------------------|-----------|--------------|-------------|
| 08-31 | Beginning balance | | | \$75,000.00 |
| 09-30 | Ending totals | .00 | .00 | \$75,000.00 |

^{**} No activity this statement period **



Statement of Account

Last statement: August 31, 2018 This statement: September 30, 2018 Total days in statement period: 30

0958307392

Page 1 of 1

Direct inquiries to: 800-773-5601 OR BERKSHIREBANK.COM

Berkshire Bank PO Box 1308 Pittsfield, MA 01202-1308

BRIGHTER CHOICE CHARTER SCHOOL FOR GIRLS 250 CENTRAL AVE ALBANY NY 12206-2610

Summary of Account Balance

Account Number Ending Balance
Corporate Checking 0958307392 \$75,000.00

Corporate Checking

Account number 0958307392

| Date | Description | Additions | Subtractions | Balance |
|-------|-------------------|-----------|--------------|-------------|
| 08-31 | Beginning balance | | | \$75,000.00 |
| 09-30 | Ending totals | .00 | .00 | \$75,000.00 |

** No activity this statement period **

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Entry 5d Financial Services Contact Information

Last updated: 10/30/2018

Regents, NYCDOE and Buffalo BOE authorized schools should enter the financial contact information requested and upload the independent auditor's report and internal controls reports as <u>one combined</u> file.

BRIGHTER CHOICE CS FOR BOYS (REGENTS) Section Heading

1. School Based Fiscal Contact Information

| School Based Fiscal Contact | School Based Fiscal Contact | School Based Fiscal Contact |
|-----------------------------|-----------------------------|-----------------------------|
| Name | Email | Phone |
| Shawn Jahn | sjahn@brighterchoice.org | |

2. Audit Firm Contact Information

| School Audit Contact | School Audit Contact | School Audit Contact | Years Working With |
|----------------------|----------------------|----------------------|--------------------|
| Name | Email | Phone | This Audit Firm |
| Cusack & Company | CPAS@CUSACKCPAS. | 518 786 3550 | |

3. If applicable, please provide contact information for the school's outsourced financial services firm.

| Firm Name | Contact Person | Mailing Address | Email | Phone | Years with Firm |
|-----------|-------------------|--|----------------------------|-----------------|--------------------|
| Boosted | Paul Augello | 135 W. 41st Street, 5th Floor New York, NY 10036 | paugello@we boosted.com | 212 786 7913 | 3 |

New York State Education Department

Request for Proposals to Establish Charter Schools Authorized by the Board of Regents

2018-19 Budget & Cash Flow Template

General Instructions and Notes for New Application Budgets and Cash Flows Templates

| 1 | Complete ALL SIX columns in BLUE |
|---|--|
| 2 | Enter information into the GRAY cells |
| 3 | Cells containing RED triangles in the upper right corner in columns B through G contain guidance on that particular item |
| 4 | School district per-pupil tuition information is located on the State Aid website at https://stateaid.nysed.gov/charter/. Rows may be inserted in the worksheet to accomodate additional districts if necessary. |
| 5 | The Assumptions column should be completed for all revenue and expense items unless the item is self-explanatory. Where applicable, please reference the page number or section in the application narrative that indicates the assumption being made. For instance, student enrollment would reference the applicable page number in Section I, C of the application narrative. |

Brighter Choice Charter School - Boys

PROJECTED BUDGET FOR 2018-2019 July 1, 2018 to June 30, 2019 Please Note The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. REGULAR SPECIAL **MANAGEMENT &** OTHER **FUNDRAISING** TOTAL **EDUCATION EDUCATION GENERAL** 5,301,202 **Total Revenue** 5,036,202 250,000 15,000 4,294,627 262,500 5,174,991 **Total Expenses** 215,578 8,000 394,286 741,575 (394,286) 126,211 Net Income (215,578)(12,500)7.000 **Actual Student Enrollment** 314 **Total Paid Student Enrollment** 314 314 PROGRAM SERVICES SUPPORT SERVICES REGULAR **MANAGEMENT & SPECIAL EDUCATION EDUCATION** OTHER FUNDRAISING GENERAL TOTAL REVENUE **REVENUES FROM STATE SOURCES** Per Pupil Revenue CY Per Pupil Rate Albany \$15,072.00 4,711,498 4,711,498 Schenectady \$12,515.00 Troy \$16,486.00 \$10,352.00 Lansingburgh \$13,137.00 South Colonie North Colonie \$11,708.00 Cohoes \$12,791.00 Watervliet \$10,404.00 Rotterdam \$9,989.00 Shenendehowa \$11,919.00 Green Island \$13,662,00 \$10,780.00 Mechanicville Ravena \$14,289.00 Rensselaer \$9,884.00 4,711,498 4,711,498 Special Education Revenue Grants Stimulus Other 83.838 83.838 5,000 5,000 Other State Revenue TOTAL REVENUE FROM STATE SOURCES 4,800,336 4,800,336 REVENUE FROM FEDERAL FUNDING **IDEA Special Needs** 143.882 143.882 Title I 51,984 51,984 Title Funding - Other 225,000 225,000 School Food Service (Free Lunch) Charter School Program (CSP) Planning & Implementation Other Other Federal Revenue 25.000 25,000 TOTAL REVENUE FROM FEDERAL SOURCES 250,000 445,866 195,866 LOCAL and OTHER REVENUE Contributions and Donations, Fundraising 15,000 15,000 6,000 6,000 Erate Reimbursement Interest Income, Earnings on Investments, 8,000 8,000 NYC-DYCD (Department of Youth and Community Developmt.) -Food Service (Income from meals) Text Book Other Local Revenue 26.000 26,000

40,000

15,000

55,000

TOTAL REVENUE FROM LOCAL and OTHER SOURCES

Brighter Choice Charter School - Boys PROJECTED BUDGET FOR 2018-2019 July 1, 2018 to June 30, 2019 Please Note The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. REGULAR SPECIAL **MANAGEMENT &** OTHER **FUNDRAISING** TOTAL **EDUCATION EDUCATION GENERAL** 5,301,202 **Total Revenue** 5,036,202 250,000 15,000 4,294,627 262,500 394,286 5,174,991 **Total Expenses** 215,578 8,000 741,575 (394,286) 126,211 Net Income (215,578)(12,500)7.000 **Actual Student Enrollment** 314 **Total Paid Student Enrollment** 314 314 PROGRAM SERVICES SUPPORT SERVICES **REGULAR MANAGEMENT & SPECIAL EDUCATION EDUCATION** OTHER **FUNDRAISING** GENERAL TOTAL TOTAL REVENUE 5,301,202 5.036.202 250.000 15.000 **EXPENSES** ADMINISTRATIVE STAFF PERSONNEL COSTS No. of Positions 55,000 55,000 0.50 **Executive Management** Instructional Management 2.00 192,286 192,286 Deans, Directors & Coordinators 5.00 311,063 311,063 0.50 37,132 37,132 CFO / Director of Finance 0.50 32,500 32,500 Operation / Business Manager 1.00 44,720 44,720 Administrative Staff TOTAL ADMINISTRATIVE STAFF 10 503,349 169,352 672,701 INSTRUCTIONAL PERSONNEL COSTS 17.00 895.609 895.609 Teachers - Regular 2.00 92,237 92,237 Teachers - SPED 1.00 32.960 32,960 Substitute Teachers 4.00 127,928 127,928 **Teaching Assistants** Specialty Teachers 7.00 350,834 350,834 Aides 2.00 106,702 106,702 Therapists & Counselors 152,000 152,000 Other TOTAL INSTRUCTIONAL 33 1,666,033 92,237 1,758,270 NON-INSTRUCTIONAL PERSONNEL COSTS Nurse 1.00 39,647 39,647 Librarian Custodian -Security 0.50 4,000 4,000 Other 43,647 43,647 TOTAL NON-INSTRUCTIONAL 44 SUBTOTAL PERSONNEL SERVICE COSTS 2,213,029 92.237 169,352 2,474,618 **PAYROLL TAXES AND BENEFITS** 206,425 8,604 15,797 230,825 Payroll Taxes 320,542 13,360 24,529 358,431 Fringe / Employee Benefits Retirement / Pension 69,579 2,900 5,324 77,803 TOTAL PAYROLL TAXES AND BENEFITS 596,545 24.863 45.651 667,059 TOTAL PERSONNEL SERVICE COSTS 2,809,574 117,100 215,003 3,141,677 CONTRACTED SERVICES Accounting / Audit 81.933 81.933 10,000 10,000 Legal Management Company Fee

Nurse Services

Brighter Choice Charter School - Boys

PROJECTED BUDGET FOR 2018-2019

July 1, 2018 to June 30, 2019

Total Paid Student Enrollment

Please Note The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10. REGULAR SPECIAL MANAGEMENT & OTHER FUNDRAISING TOTAL **EDUCATION EDUCATION** GENERAL 250,000 5,301,202 5,036,202 15,000 **Total Revenue Total Expenses** 4,294,627 215,578 262,500 394,286 5,174,991 8,000 741,575 (215,578) 126,211 Net Income (12,500) 7,000 (394,286) **Actual Student Enrollment** 314

314

| Total Paid Student Enrollment | 314 | - | | | | 31 |
|---|-----------|---|----------|-------------|---|---------|
| | F | ROGRAM SERVICES | | SUPPORT | SERVICES | |
| | REGULAR | SPECIAL | | | MANAGEMENT & | |
| | EDUCATION | EDUCATION | OTHER | FUNDRAISING | GENERAL | TOTAL |
| Food Service / School Lunch | - | - | 255,000 | - | - | 255,00 |
| Payroll Services | 12,520 | 522 | - | - | 958 | 14,00 |
| Special Ed Services | - | 33,000 | | - | - | 33,00 |
| Titlement Services (i e. Title I) | 13,440 | 560 | | - | - | 14,00 |
| Other Purchased / Professional / Consulting | 51,887 | 2,332 | 7,500 | - | 4,081 | 65,80 |
| TOTAL CONTRACTED SERVICES | 77,847 | 36,414 | 262,500 | - | 96,972 | 473,73 |
| SCHOOL OPERATIONS | | | | | | |
| Board Expenses | - | - | | - | - | |
| Classroom / Teaching Supplies & Materials | 16,320 | 680 | | - | - | 17,0 |
| Special Ed Supplies & Materials | - | - | | - | - | |
| Textbooks / Workbooks | 28,800 | 1,200 | | - | - | 30,0 |
| Supplies & Materials other | - | - | - | - | - | - 1,- |
| Equipment / Furniture | 1,780 | 80 | - | _ | 140 | 2,0 |
| Telephone | 32,040 | 1,440 | - | - | 2,520 | 36,0 |
| Technology | 18,690 | 840 | - | - | 1,470 | 21,0 |
| Student Testing & Assessment | 9,600 | 400 | - | - | - | 10,0 |
| Field Trips | 19.200 | 800 | - | - | - | 20.0 |
| Transportation (student) | 187,200 | 7,800 | - | - | - | 195,0 |
| Student Services - other | 70,752 | 2,948 | - | - | - | 73,7 |
| Office Expense | 45,390 | 2,040 | | - | 3,570 | 51,0 |
| Staff Development | 24,920 | 1,120 | | - | 1,960 | 28,0 |
| Staff Recruitment | 1,780 | 80 | | - | 140 | 2,0 |
| Student Recruitment / Marketing | 28,800 | 1,200 | | - | 110 | 30,0 |
| School Meals / Lunch | | | | - | - | 00,0 |
| Travel (Staff) | 445 | 20 | - | | 35 | |
| Fundraising | | - | - | 8,000 | - | 8,0 |
| Other | 3,115 | 140 | - | 0,000 | 245 | 3,5 |
| TOTAL SCHOOL OPERATIONS | 488,832 | 20,788 | - | 8,000 | 10,080 | 527,7 |
| ACILITY OPERATION & MAINTENANCE | | | · | | | |
| Insurance | 52,955 | 2,380 | - | - | 4,165 | 59,5 |
| Janitorial | 100,570 | 4,520 | - | - | 7,910 | 113,0 |
| Building and Land Rent / Lease | 332,348 | 14,937 | | | 26,140 | 373,4 |
| Repairs & Maintenance | 109,470 | 4,920 | - | - | 8,610 | 123,0 |
| Equipment / Furniture | 1,780 | 80 | - | - | 140 | 2,0 |
| Security | 1,335 | 60 | - | - | 105 | 1,5 |
| Utilities | 77,430 | 3,480 | | - | 6,090 | 87,0 |
| TOTAL FACILITY OPERATION & MAINTENANCE | 675,888 | 30,377 | - | - | 53,160 | 759,4 |
| DEPRECIATION & AMORTIZATION | 242,486 | 10,898 | - | - | 19,072 | 272,4 |
| DISSOLUTION ESCROW & RESERVES / CONTIGENCY | - | - | - | - | - | · |
| TOTAL EXPENSES | 4,294,627 | 215,578 | 262,500 | 8,000 | 394,286 | 5,174,9 |
| NET INCOME | 741,575 | (215,578) | (12,500) | 7,000 | (394,286) | 126,21 |
| | 10.0 | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,,,,, | ,,,,,, | (, , , , , , , , , , , , , , , , , , , | |

Brighter Choice Charter School - Boys

PROJECTED BUDGET FOR 2018-2019

July 1, 2018 to June 30, 2019

Please Note The student enrollment data is entered below in the Enrollment Section beginning in row 155. This will populate the data in row 10.

Total Revenue Total Expenses Net Income Actual Student Enrollment

Total Paid Student Enrollment

| | REGULAR EDUCATION | SPECIAL EDUCATION | OTHER | FUNDRAISING | MANAGEMENT & GENERAL | TOTAL |
|---|----------------------|-------------------|----------|-------------|-------------------------|-----------|
| ı | 5,036,202 | - | 250,000 | 15,000 | - | 5,301,202 |
| I | 4,294,627 | 215,578 | 262,500 | 8,000 | 394,286 | 5,174,991 |
| I | 741,575 | (215,578) | (12,500) | 7,000 | (394,286) | 126,211 |
| ĺ | 314 | - | | | | - |
| I | 314 | - | | | | 314 |

PROGRAM SERVICES SUPPORT SERVICES

REGULAR SPECIAL MANAGEMENT &

EDUCATION EDUCATION OTHER FUNDRAISING GENERAL TOTAL

| ENROLLMENT | *School Districts | Are Linked | To Above Entries* |
|------------|---------------------------------------|------------|-------------------|
|------------|---------------------------------------|------------|-------------------|

Albany Schenectady

Troy

Lansingburgh

South Colonie North Colonie

Cohoes

Watervliet

Rotterdam Shenendehowa

Green Island

Mechanicville

Ravena

Rensselaer
TOTAL ENROLLMENT

REVENUE PER PUPIL

EXPENSES PER PUPIL

| REGULAR EDUCATION | SPECIAL EDUCATION | TOTAL ENROLLED |
|----------------------|----------------------|-------------------|
| 227 | | 227 |
| 28 | | 28 |
| 26 | | 26 |
| 9 | | 9 |
| 6 | | 6 |
| 4 | | 4 |
| 4 | | 4 |
| 2 | | 2 |
| 2 | | 2 |
| 2 | | 2 |
| 1 | | 1 |
| 1 | | 1 |
| 1 | | 1 |
| 1 | | 1 |
| 314 | - | 314 |
| 10.00 | | |
| 16,057 | - | 797 |

13,693

| _Assumptions |
|--|
| DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable |
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| 314 Students (Blended Enrollment) @ \$15,005/Student |
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| Per Pupil Supplement |
| State Child Nutrition |
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| CACFP |
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| |
| Summer School \$15,000 and After School Programs \$11,000 |
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| Assumptions |
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| DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable |
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| List exact titles and staff FTE"s (Full time eqiuilivalent) |
| |
| |
| (5) Director of School Quality |
| (1) Principal, (1) Assistant Principal |
| (2) Success Coord, (1) Parent Coordinator, (2) Instructional Coaches |
| (5) Director of Finance |
| (5) Operations Manager |
| (1) Office Administrators |
| |
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| |
| (1) Art, (1) Music, (1) PE/Dance, (3) RTI, (1) ESL |
| |
| (2) Social Workers |
| Stipends, After Sch, Summer Sch, Merit Pay, Retention Bonuses, PTO Buyback |
| |
| |
| (2) of (.5) FTE Nurses |
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| |
| (5) Food Service |
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| Accounting/Audit |
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| Assumptions | |
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| DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applic | able |
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| Tech, E-Rate, Data Mgmt, Other, School Food Authority | |
| Tool, Litale, Data Might, Other, ochool i ood Authority | |
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| Assumptions | | | | |
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| DESCRIPTION OF ASSUMPTIONS - Please note assumptions when applicable | | | | |
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NONE

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| | Trustee Name: | | | | | | |
|---------|--|--|--|--|--|--|--|
| ма — | Martha Snyder | | | | | | |
| the | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): | | | | | | |
| Br | righter Choice | Charter Schools | | | | | |
| 1. | List all position parent representation | ns held on the education entative). President | corporation board (e.g. | , president, treasurer, | | | |
| 2. | Is the trusteeYes _X_ | an employee of any scl _ No | nool operated by the Ed | lucation Corporation? | | | |
| | • | ch school, please provide s, your salary and your st | • | tion(s) you hold, your | | | |
| 3. | | an employee or agent charter school(s) governe _No | • | | | | |
| | | ch school, please provide s, your salary and your st | - | ion(s) you hold, your | | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | | |
| | Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to | | | |

Please write "None" if applicable. Do not leave this space blank.

yourself

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|---|------------------------------------|---|---|--|
| NONE | | | | |
| Please wri | te "None" i | f applicable. | Do not leave this space | blank. |

Martia Suyder 7/11/2018 9:41:41 PM EDT

Description:

Signature Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will b



None

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| | Trustee Name: Ashleigh Smith | | | | | | |
|----|--|--|--|--|--|--|--|
| th | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): Brighter Choice Charter Schools | | | | | | |
| 1. | List all position parent representation | ns held on the education entative). | corporation board (e.g. | , president, treasurer, | | | |
| 2. | Yes _X If Yes, for each | an employee of any scl No ch school, please provide s, your salary and your st | a description of the posit | · | | | |
| 3. | 3. Is the trustee an employee or agent of the management company or institutional partner of the charter school(s) governed by the Education Corporation?Yes _X _No If Yes, for each school, please provide a description of the position(s) you hold, your responsibilities, your salary and your start date. | | | | | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | | |
| | Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to | | | |

Please write "None" if applicable. Do not leave this space blank.

relationship to yourself

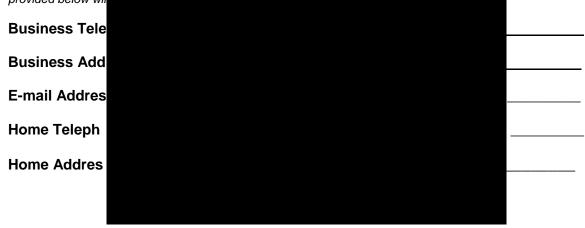
5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|---|------------------------------------|---|---|--|
| None Please wri | ite "None" ij | f applicable. | Do not leave this space | blank. |
| | | | | |

Docusigned by:

15 Procession of the Company of

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below wil



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| Tr | ustee Name: | | | | | | |
|---------|--|------------|-----------------------------------|--|--|--|--|
| Ni — | lsa Velilla | | | | | | |
| | Name of Charter School Education Corporation (for an unmerged school, this is the Charter School Name): | | | | | | |
| Br | ighter Choice | Charter | Schools | | | | |
| 1. | List all position parent representation | | | n corporation board (e.g. sentative, Trustee | , president, treasurer, | | |
| 2. | Is the trusteeYes _X_ | | yee of any sc | hool operated by the Ed | ducation Corporation? | | |
| | • | | olease provide ary and your st | a description of the posit art date. | tion(s) you hold, your | | |
| 3. | | charter sc | | of the management cored by the Education Core | | | |
| | | | olease provide ary and your st | a description of the posit art date. | tion(s) you hold, your | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | | |
| | Date(s) | | of Financial Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to | | |

07/16/2018 Please write "None" if applicable. Do not leave this space blank.

transaction and relationship to yourself

Home Addres

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|---|------------------------------------|---|---|--|
| None Please wri | te "None" i, | f applicable. | Do not leave this space | blank. |

| DocuSigned by: Nalla | 7/1 | 16/2018 11:02:26 AM EDT | | | |
|---|-----|-------------------------|--|--|--|
| Signature | Dat | te | | | |
| Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below wil | | | | | |
| Business Tele | _ | | | | |
| Business Add | _ | | | | |
| E-mail Addres | _ | | | | |
| Home Telepho | | | | | |

None

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| | ustee Name: awn Wallace | | | | | |
|----|--|---|---|---|--|--|
| | ime of Charter e Charter Scho | School Education Corpool Name): | ooration (for an unmerg | jed school, this is | | |
| Br | ighter Choice | Chater Schools | | | | |
| 1. | List all position parent representation | ons held on the education entative). Parent Repres | n corporation board (e.g. sentative, Treasurer, | • | | |
| 2. | Is the trusteeYes _X_ | an employee of any sch _ No | hool operated by the Ed | ducation Corporation? | | |
| | | ch school, please provide s, your salary and your st | • | ion(s) you hold, your | | |
| 3. | | an employee or agent charter school(s) governe _No | | | | |
| | | ch school, please provide s, your salary and your st | • | ion(s) you hold, your | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | |
| | Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in | Name of person holding interest or engaging in transaction and | | |

discussion)

Please write "None" if applicable. Do not leave this space blank.

relationship to yourself

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|---|------------------------------------|---|---|--|
| None Please wri | te "None" i, | f applicable. | Do not leave this space | blank. |

| DocuSigned by: | alace | 7/19 |)/2018 2:31:3 | 33 PM EDT |
|------------------------------------|-------------|--|---------------|-----------|
| Signature | | Date | ! | |
| members of the p provided below | | cord and as such, may of Information I aw P | | |
| Business Te | | | | |
| Business Ad | | | | |
| E-mail Addre | | | | |
| Home Teleph | | | | |
| Home Addre | | | | |

None

Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| Tr | ustee Name: | | | | | |
|----|--|---|--|--|--|--|
| Tr | udy Hanmer | | | | | |
| | | | | | | |
| Na | me of Charter | School Education Corp | poration (for an unmerg | jed school, this is | | |
| | e Charter Scho | • | | | | |
| Br | ighter Choice | CharterSchools | | | | |
| 1. | List all position parent representation | ons held on the education entative). Vice-preside | | , president, treasurer, | | |
| 2. | Is the trusteeYes _X_ | an employee of any sc No | hool operated by the Ed | lucation Corporation? | | |
| | • | ch school, please provide s, your salary and your st | • | ion(s) you hold, your | | |
| 3. | partner of the | e an employee or agent charter school(s) govern | • | | | |
| | Yes _ ^X _ | _No | | | | |
| | | ch school, please provide s, your salary and your s | • | ion(s) you hold, your | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | |
| | Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to | | |

Please write "None" if applicable. Do not leave this space blank.

relationship to yourself

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|---|------------------------------------|---|---|--|
| None Please wri | te "None" i, | f applicable. | Do not leave this space | blank. |

Docusigned by:

7/12/2018 6:03:19 AM EDT

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be redacted.



Disclosure of Financial Interest by a Current or Proposed Charter School Education Corporation Trustee

| | Trustee Name: Zoe Nelson | | | | | | |
|-----|--|--|--|--|--|--|--|
| th | e Charter Scho | School Education Corpool Name): Charter Schools | poration (for an unmerg | jed school, this is | | | |
| 1. | List all position | ons held on the education entative). Secretary | n corporation board (e.g. | , president, treasurer, | | | |
| 2. | Yes _X_ | an employee of any sc No ch school, please provide | | · | | | |
| 3. | Is the trustee | s, your salary and your standard an employee or agent charter school(s) govern | of the management cor | | | | |
| | If Yes, for each | ch school, please provide s, your salary and your s | | ion(s) you hold, your | | | |
| 4. | 4. Identify each interest/transaction (and provide the requested information) that you or any of your immediate family members or any persons who live with you in your house have held or engaged in with the charter school(s) governed by the Education Corporation during the time you have served on the board, and in the six-month period prior to such service. If there has been no such financial interest or transaction, write None. Please note that if you answered Yes to Questions 2-4 above, you need not disclose again your employment status, salary, etc. | | | | | | |
| | Date(s) | Nature of Financial Interest/Transaction | Steps taken to avoid a conflict of interest, (e.g., did not vote, did not participate in discussion) | Name of person holding interest or engaging in transaction and relationship to yourself | | | |
| one | Please w | rite "None" if appli | cable. Do not leave | • | | | |

5. Identify each individual, business, corporation, union association, firm, partnership, committee proprietorship, franchise holding company, joint stock company, business or real estate trust, non-profit organization, or other organization or group of people doing business with the school(s) governed by the Education Corporation and in which such entity, during the time of your tenure as a trustee, you and/or your immediate family member(s) or person(s) living in your house had a financial interest or other relationship. If you are a member, director, officer or employee of an organization formally partnered with the school(s) that is/are doing business with the school(s) through a management or services agreement, please identify only the name of the organization, your position in the organization, and the relationship between such organization and the school(s). If there was no financial interest, write None.

| Organization conducting business with the school(s) | Nature of business conducted | Approximate value of the business conducted | Name of Trustee and/or immediate family member of household holding an interest in the organization conducting business with the school(s) and the nature of the interest | Steps Taken to Avoid Conflict of Interest |
|--|------------------------------------|---|---|--|
| None Please wri | te "None" i _j | f applicable. | Do not leave this space | blank. |

7/17/2018 1:04:19 PM EDT

Signature

Date

Please note that this document is considered a public record and as such, may be made available to members of the public upon request under the Freedom of Information Law. Personal contact information provided below will be reducted

Business Telep

Business Addre

E-mail Address

Home Telephon

Home Address:



Entry 8 BOT Table

Created: 07/17/2018 • Last updated: 08/01/2018

1. Current Board Member Information (Enter info for each BOT member)

| | Trustee Name and Email Address | Position on the Board | Committ ee Affiliation s | Voting Member Per By Laws (Y/N) | Number of Terms Served | Start Date of Current Term (MM/DD/Y YYY) | End Date of Current Term (MM/DD/Y YYY) | Board Meetings Attended During 2017 18 |
|---|---|-----------------------------|-----------------------------------|---|------------------------------|--|---|--|
| 1 | Martha Snyder: martha_s nyder@h cmstrate gists.com | Chair | Finance | Yes | 1 | 11/01/20 15 | 11/01/20 18 | 12 |
| 2 | Trudy Hanmer: tjhanmer @gmail.c om | Vice Chair | Academic , Governan ce | Yes | 1 | 05/01/20 16 | 06/01/20 19 | 12 |
| 3 | Zoe Nelson: zoenel@g mail.com | Secretary | Academic , Finance | Yes | 1 | 08/01/20 16 | 08/01/20 19 | 11 |
| 4 | Ashleigh Smith: ashleigh. smith@ki tware.co m | Treasurer | Finance | Yes | 1 | 12/01/20 15 | 01/01/20 19 | 11 |
| 5 | Nilsa Velilla: nilsakayl a@outlok k.com | Trustee/M ember | Academic , Governan ce | Yes | 1 | 08/01/20 15 | 08/01/20 18 | 12 |
| 6 | Shawn Wallace: swallace 001@nyc ap.rr.com | Trustee/M ember | Governan ce | Yes | 1 | 05/01/20 14 | 06/01/20 20 | 11 |
| 7 | | | | | | | | |
| 8 | | | | | | | | |
| 9 | | | | | | | | |

| 1a. Are there more that 9 members of the Board of Trustees? | No |
|--|----|
| 2. Total number of members on June 30, 2018 | 6 |
| 3. Total number of members joining the Board during the 2017-18 school year | 0 |
| 4. Total number of members departing the Board during the 2017-18 school year | 0 |
| 5. Number of voting members in 2017-18, as set by the by-laws, resolution or minutes | 5 |
| 6. Number of Board meetings conducted during the 2017-18 School Year | 12 |
| 7. Number of Board meetings scheduled for the coming 2018-19 school year | 12 |

Thank you.



Entry 9 - Board Meeting Minutes

Last updated: 07/29/2018

Instructions for submitting minutes of the BOT monthly meetings

Regents, NYCDOE, and Buffalo BOE authorized schools must either provide a link to a complete set of minutes that are posted on the charter school website, or upload a complete set of board meeting minutes from July 2017 June 2018, which should <u>match</u> the number of meetings held during the 2017 18 school year.

BRIGHTER CHOICE CS FOR BOYS (REGENTS)

Are <u>all</u> monthly BOT meeting minutes posted, which should match the number of meetings held during 2017-18 school year, on the charter school's website?

Yes

the charter school's website.

A. Provide if posted on the charter school's website a URL link to the Monthly Board Meeting Minutes, which should match the number of meetings held during the 2017-18 school year.

http://www.brighterchoice.org/boys/calendars/board meetings/



Entry 10 Enrollment and Retention of Special Populations

Last updated: 07/30/2018

Instructions for Reporting Enrollment and Retention Strategies

Describe the efforts the charter school has made in 2017 18 toward meeting targets to attract and retain enrollment of students with disabilities, English language learners, and students who are economically disadvantaged. In addition, describe the school's plans for meeting or making progress toward meeting its enrollment and retention targets in 2018 19.

BRIGHTER CHOICE CS FOR BOYS (REGENTS) Section Heading

Recruitment/Attraction Efforts Toward Meeting Targets

| | Describe Recruitment Efforts in 2017 18 | Describe Recruitment Plans in 2018 19) |
|---------------------------------------|---|--|
| Econom ically Disadva ntaged | The school used targeted language in marketing and enrollment events to ensure that families understand how school strives to fulfill needs of economically disadvantaged students including: free uniform, community eligibility status for breakfast and lunch, addition of supper program, backpack program, additional transportation within mile and a half radius of school. Employ a parent coordinator position focused on serving parents and any special family needs. Ensure that enrollment activities target preschools in communities with high numbers of economically disadvantaged students. Implement an annual open house to include a time for prospective parents to connect with teachers and school leaders and discuss student needs, and begin to build relationships. School admission policy will continue to preference ED students. Implement targeted Social Emotional programs to support children living with effects of poverty. | School will continue to use targeted language in marketing and enrollment events to ensure that families understand how school strives to fulfill needs of economically disadvantaged students including: free uniform, community eligibility status for breakfast and lunch, addition of supper program, backpack program, additional transportation within mile and a half radius of school. Employed parent coordinator will continue to focus on serving parents and any special family needs. Parent coordinator will also oversee school identified recruitment strategies to ensure high enrollment of economically disadvantaged students. These include; Duplicating our top performing strategies Holding open house recruitment events Building and establishing a presence in community events Know and approach local homeless shelters Advertising in local publications that focus on enrollment Mail campaigns Creating and implementing a branding strategy to include content and experiential marketing. For the 2018 2019 school's year, |

Introduce a family mental health clinic to serve school community.

will be translated into multiple languages including Spanish and Arabic, and expand to

be diversified to represent scholars from

communities. Marketing images continued to

many cultures. Partnerships will be cultivated

with a variety of local businesses and houses

of worship, and marketing materials posted.

on serving parents and any special family

and can support families of ELL students.

numbers of ELL students. Implemented an

prospective parents to connect with teachers

ensured that individuals who speak Spanish

Ensured school admission policy revised to

preference ELL students. Employed a 1.0 FTE

ELL teacher. Cultivated a relationship with US

annual open house to include a time for

and school leaders and discuss student

needs, and begin to build relationships;

and Arabic are present to help translate.

needs. School continued recruiting

Ensured enrollment activities target

preschools in communities with high

Employ a parent coordinator position focused

prospective staff members who are bilingual

local radio stations targeted ELL

BCCS will partner with CollectiveEfforts Marketing. This marketing group will support Brighter Choice with initiatives for content and experiential marketing.

• Forming partnerships with APD's Handle with Care program and hiring an additional school counselor to provide increased group and individual counseling.

Continued efforts with the following;

Targeted language in marketing and

enrollment events to ensure that families The school used targeted language in marketing and enrollment events to ensure understand how school strives to fulfill needs that families understand how school strives of ELL students to fulfill needs of ELL students. Messaging Marketing images continue to be

- diversified to represent scholars from many cultures.
- Partnerships will be cultivated with a variety of local businesses and marketing materials posted.
- Ensure enrollment activities target preschools in communities with high numbers of ELL students.
- The Ensured school admission policy revised to preference ELL students.
- Employed a 1.0 FTE ELL teacher.
- Cultivate a relationship with US Committee for Refugees and Immigrants (USCRI http://refugees.org/field office/albany/) to support current families and inform others about school choice.
- Support initiative to recruit more refugees and immigrants by budgeting a liaison who will focus on establishing relationships throughout Capital Region and informing families about school.

In addition...

- Managing and re strategizing the Brighter Choice social media presence.
- CollectiveEfforts Marketing's social media team will align content on our social media page to our overall marketing goal of enrolling increase numbers of English Language Learners.
- differentiates BCCS from other charter and
- Ensuring our programs has appropriately dedicated and trained/certified staff.

English Langua Learner

ge

- Committee for Refugees and Immigrants (USCRI http://refugees.org/field office/albany/) to support current families and inform others about school choice. Support initiative to recruit more refugees · Employing marketing strategies that and immigrants by budgeting a liaison who will focus on establishing relationships district schools. throughout Capital Region and informing • Extra support built in to curriculum to families about school. support these students
 - BCCS marketing plans includes using

Student s with Disabilit ies

The school used targeted language in marketing and enrollment events to ensure that families understand how school strives to fulfill needs of SWD students. School will continue to employ parent coordinator position focused on serving parents and any special family needs. School continued to be intentional about seeking out prospective staff members who are dual certified to serve SWD. Enrollment activities continued to target preschools in communities with SWD students. The BC Board planned for a developmental kindergarten that includes a partnership with local preschool focused on serving SWD. School will keep revised open house that includes a time for prospective parents to connect with teachers and school leaders and discuss student needs, and begin to build relationships; school ensured that SPED Coordinator was present to help translate. School ensures admission policy continues to preference SWD students. Introduced a family mental health clinic to serve school community.

targeted language and videos on our social media platforms to represent our efforts to meet the needs of SWD.

- School continues to be intentional about seeking out prospective staff members who are dual certified to serve SWD.
- School will continue to employ parent coordinator position focused on serving parents and any special family needs.
- School will cultivate a relationship with the organization Families Together in NYS and invite them to family events.
- School will continue to employ a certified Special Education Coordinator responsible for overseeing programs that provide educational assistance to IEP scholars as well and providing special education services to IEP scholars.
- School will keep revised open house that includes a time for prospective parents to connect with teachers and school leaders to discuss student needs, and begin to build relationships; school will ensure that the SPED Coordinator is present to help and field questions.
- Strategizing about creative referral programs/initiatives, where employees and parents will be motivated to refer families/community members to BCCS to service the needs to their student with an IEP.
- Use of social media for recruiting higher numbers of student with disabilities.

Retention Efforts Toward Meeting Targets

| | Describe Retention Efforts in 2017 18 | Describe Retention Plans in 2018 19) |
|---|--|--|
| Econom ically Disadva ntaged | Continued with all current efforts and: establish family therapy clinic in partnership with Parsons, extended supper program to serve scholars participating in backpack program, increased the number of scholars serviced by backpack program, increased teacher participation in afterschool to support academics. | Continue to focus and support families who are experiencing economic hardship. Employing a second counselor to provide additional group and individual counseling. Continue to extend supper program to serve scholars participating in backpack program and afterschool programs. Include afterschool tutoring during the school year. Continue to provide transportation for students less than 1.5 mile radius and Schenectady transportation. Continue to implement an incentivized attendance program for scholars with low attendance. |
| English Langua ge Learner s | Continue with all current efforts and: cultivate a relationship with US Committee for Refugees and Immigrants (USCRI http://refugees.org/field office/albany/) to support current families by connecting networks of support, establish ELL community liaison position, build capacity with current staff to service needs of ELL students through professional development opportunities with CASDA and UAlbany beginning August 2017 | Continue with all current efforts and build capacity with current staff to service needs of ELL students through professional development opportunities with CASDA and opportunities for collaboration with the ELL teacher at BCCS G. |
| Student s with Disabilit ies | Continued with efforts and explored possibilities of developmental Kindergarten in 2018 19. | Continue with continued efforts and cultivating a relationship with advocates from Families together in NYS. |



Entry 11 Classroom Teacher and Administrator Attrition

Created: 07/30/2018 • Last updated: 09/21/2018

Report changes in teacher and administrator staffing.

Instructions for completing the Classroom Teacher and Administrator Attrition Tables

Charter schools must complete the tables titled 2017-2018 Classroom Teacher and Administrator Attrition to report changes in teacher and administrator staffing during the 2017-2018 school year. Please provide the full time equivalent (FTE) of staff on June 30, 2017; the FTE for any departed staff from July 1, 2017 through June 30, 2018; the FTE for added staff from July 1, 2017 through June 30, 2018; and the FTE of staff added in newly created positions from July 1, 2017 through June 30, 2018 using the tables provided.

1. Classroom Teacher Attrition Table

| FTE Classroom Teachers on 6/30/17 | FTE Classroom Teachers Departed 7/1/17 6/30/18 | FTE Classroom Teachers Filling Vacant Positions 7/1/17 6/30/18 | FTE Classroom Teachers Added in New Positions 7/1/17 6/30/18 | FTE of Classroom Teachers on 6/3018 |
|---|---|---|---|--|
| 25 | 5 | 5 | 0 | 25 |

2. Administrator Position Attrition Table

| FTE Administrative Positions on 6/30/17 | FTE Administrators Departed 7/1/17 6/30/18 | FTE Administrators Filling Vacant Positions 7/1/17 6/30/18 | FTE Administrators Added in New Positions 7/1/17 6/30/18 | FTE Administrative Positions on 6/30/18 |
|--|---|--|--|--|
| 1.5 | 1 | 1 | 0 | 1.5 |

3. Tell your school's story

Charter schools may provide additional information in this section of the Annual Report about their respective teacher and administrator attrition rates as some teacher or administrator departures do not reflect advancement or movement within the charter school networks. Schools may provide additional detail to reflect a teacher's advancement up the ladder to a leadership position within the network or an administrator's movement to lead a new network charter school.

Exit sessions with teachers revealed one or all of the following as reasons for teachers' attrition;

- Family commitment/obligations
- Personal mental health care
- Relocation

Admin Position Attrition

- Previous vice principal has served at Brighter Choice beginning as a classroom teacher and then transitioning into admin role for total of 9 years. Her reason for departure was family commitment and responsibilities.
- Previous Director of School Quality pursued other school leadership position within another district.
- 4. Charter schools must ensure that all prospective employees receive clearance through the NYSED Office of School Personnel Review and Accountability (OSPRA) prior to employment. After an employee has been cleared, schools are required to maintain proof of such clearance in the file of each employee. For the safety of all students, charter schools must take immediate steps to terminate the employment of individuals who have been denied clearance. Once the employees have been terminated, the school must terminate the request for clearance in the TEACH system.

Have all employees have been cleared through the NYSED TEACH system?

Yes

5. For perspective or current employees whose clearance has been denied, have you terminated their employment and removed them from the TEACH system?

| Not Applicable |
|----------------|
| |

Thank you



Entry 12 Uncertified Teachers

12

Created: 07/30/2018 • Last updated: 09/21/2018

FTE Count of <u>Al</u>l Teachers 25 (Certified and Uncertified) as of 6/30/18

FTE Count of All Certified

Teachers as of 6/30/18

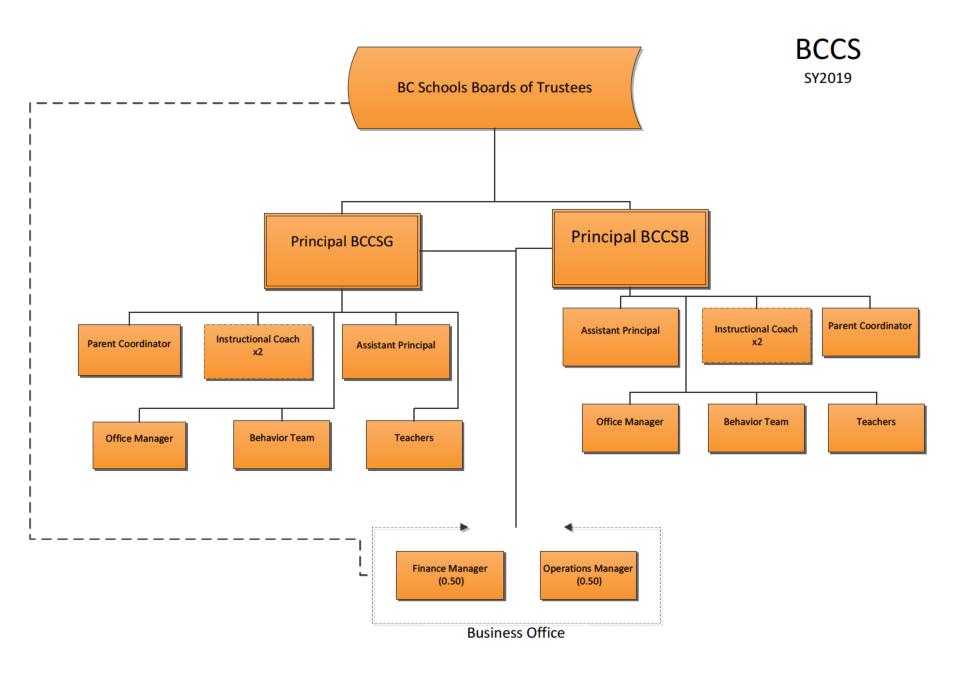
Instructions for Reporting Percent of Uncertified Teachers

The table below is reflective of the information collected through the online portal for compliance with New York State Education Law 2854(3)(a-1) for teaching staff qualifications. Enter the relevant full time equivalent (FTE) count of teachers in each column. For example, a school with 20 full time teachers and 5 half time teachers would have an FTE count of 22.5. If more than one column applies to a particular teacher, please select one column for the FTE count. Please do not include paraprofessionals, such as teacher assistants.

FTE count of <u>uncertified</u> teachers on 6/30/18, and each <u>uncertified</u> teacher should be counted only once.

| | FTE Count |
|---|-----------|
| 1. Total FTE count of uncertified teachers (6 30 18) | 13 |
| 2. FTE count of uncertified teachers with at least three years of elementary, middle or secondary classroom teaching experience (6 30 18) | 9 |
| 3. FTE count of uncertified teachers who are tenured or tenure track college faculty (6 30 18) | 0 |
| 4. FTE count of uncertified teachers with two years of Teach for America experience (6 30 18) | 0 |
| 5. FTE count of uncertified teachers with exceptional business, professional, artistic, athletic, or military experience (6 30 18) | 0 |
| 6. FTE count of uncertified teachers who do not fit into any of the prior four categories (6 30 18) | 4 |

Thank you.



Brighter Choice for 2018-19 School Calendar

16-17 New Staff Reports half-days 20-29 All staff returns PD 27-28 Kindergarten Camp

| August 2018 | | | | | | | | |
|-------------|----|----|----|----|----|----|--|--|
| s | M | T | W | Th | F | S | | |
| | | | 1 | 2 | 3 | 4 | | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | | |
| 26 | 27 | 28 | 29 | 30 | 31 | | | |

TBD Emergency EARLY RELEASE 8 No School - Columbus Day

| OCTOBER 2018 | | | | | | | |
|--------------|----|----|----|----|----|----|--|
| S | M | T | W | Th | F | S | |
| 30 | 1 | 2 | 3 | 4 | 5 | 6 | |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 | |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 | |
| 28 | 29 | 30 | 31 | | | | |

3 Start of Trimester 2 14 Half Day (11 30) Academic Conferences 21-31 No School - Winter Break

| DECEMBER 2018 | | | | | | | | |
|---------------|----|----|----|----|----|----|--|--|
| S | M | T | W | Th | F | S | | |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | | |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 | | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | | |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | | |
| 30 | 31 | | | | | | | |

18-22 No School – February Break

| FEBRUARY 2019 | | | | | | | | |
|---------------|----|----|----|----|----|----|--|--|
| S | M | T | W | Th | F | S | | |
| | | | | | 1 | 2 | | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | | |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | | |
| 24 | 25 | 26 | 27 | 28 | | | | |

3-4 NYS ELA Testing (3-5) 19-26 No School - Spring Break

| APRIL 2019 | | | | | | | | |
|------------|----|----|----|----|----|----|--|--|
| S | M | T | W | Th | F | S | | |
| 31 | 1 | 2 | 3 | 4 | 5 | 6 | | |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 | | |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | | |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 | | |
| 28 | 29 | 30 | | | | | | |

3 NYS Written Science Test (Grade 4) **14** AfterSchool Program Ends

- 21 End of Trimester 3
- 21 Fifth Grade Graduation
- 24 Kindergarten Graduation
- 27 Last Day of School Half Day
- 28 Teacher Work Day

| JUNE 2019 | | | | | | | | |
|-----------|----|----|----|----|----|----|--|--|
| S | M | T | W | Th | F | S | | |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | | |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 | | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | | |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | | |
| 30 | | | | | | | | |
| | | | | | | | | |

| SEPTEMBER 2018 | | | | | | | | |
|----------------|----|----|----|----|----|----|--|--|
| s | M | T | W | Th | F | s | | |
| | | | | | | 1 | | |
| 2 | 3 | 4 | 5 | 6 | 7 | 8 | | |
| 9 | 10 | 11 | 12 | 13 | 14 | 15 | | |
| 16 | 17 | 18 | 19 | 20 | 21 | 22 | | |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 | | |

3 No School – Labor Day 4 First Day of School Beginning of Trimester 1 10 After School Program Begins 28 No School - Professional Development

| NOVEMBER 2018 | | | | | | | | |
|---------------|--------------|----|----|----|----|----|--|--|
| S | S M T W Th F | | | | | | | |
| | | | | 1 | 2 | 3 | | |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | | |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | | |
| | | | | | 23 | 24 | | |
| 25 | 26 | 27 | 28 | 29 | 30 | 1 | | |

12 No School - Veteran's Day 21-23 No School - Thanksgiving Break 30 - End of Trimester 1 30 No School – Professional Development

| JANUARY 2019 | | | | | | | | | |
|--------------|--------------|----|----|----|----|----|--|--|--|
| S | S M T W Th F | | | | | | | | |
| | | 1 | 2 | 3 | 4 | 5 | | | |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 | | | |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 | | | |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 | | | |
| 27 | 28 | 29 | 30 | 31 | | | | | |

1 No School – Winter Break 21 No School – MLK Day 28 No School - Professional Development

| MARCH 2019 | | | | | | | | |
|------------|----|----|----|----|----|----|--|--|
| S | M | T | W | Th | F | S | | |
| | | | | | 1 | 2 | | |
| 3 | 4 | 5 | 6 | 7 | 8 | 9 | | |
| 10 | 11 | 12 | 13 | 14 | 15 | 16 | | |
| 17 | 18 | 19 | 20 | 21 | 22 | 23 | | |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 | | |

14 Open House 15 End of Trimester 2 18 Start of Trimester 3 Performances (during school) 22 Half Day (11:30) Academic Conferences 25 No School - Professional Development

| MAY 2019 | | | | | | | | | |
|----------|----|----|----|----|----|----|--|--|--|
| S | M | T | W | Th | F | S | | | |
| | | | 1 | 2 | 3 | 4 | | | |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | | | |
| 12 | 13 | 14 | 15 | 16 | 17 | 18 | | | |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | | | |
| 26 | 27 | 28 | 29 | 30 | 31 | 1 | | | |

1-2 NYS Math Testing (3-5) 16 & 17 K Orientation 22-31 Science Performance 27 No School - Memorial Day 28 No School – Teacher Work Day

| JULY 2019 | | | | | | | | | |
|-----------|----|----|----|----|----|----|--|--|--|
| S | M | T | W | Th | F | S | | | |
| | 1 | 2 | 3 | 4 | 5 | 6 | | | |
| 7 | 8 | 9 | 10 | 11 | 12 | 13 | | | |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 | | | |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 | | | |
| 28 | 29 | 30 | 31 | | | | | | |

First & Last Day

Half Day

Professional Development

Special Event

No School



Scholar Days: 186 (184+2) Teacher Days: 198 (184 + 14) New Teacher Days: 200 (184 + 16)